



3200 Devine Street, Suite 103
Columbia, South Carolina 29205
info@garberreporting.com
Telephone: (803) 256-4500

PUBLIC HEARING

April 17, 2025

SC Public Utilities Review Commission

REPORTER: Donna Currey

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

STATE REGULATION
OF PUBLIC UTILITIES
REVIEW COMMITTEE

* * * *

BEFORE:

SENATOR THOMAS C. ALEXANDER, CHAIRMAN
REPRESENTATIVE WILLIAM G. HERBKERSMAN, VICE CHAIRMAN
T. GRAHAM EDWARDS (VIA TEAMS)
REPRESENTATIVE GIL GATCH
SENATOR C. BRADLEY HUTTO
FLOYD NICHOLSON
SENATOR LUKE A. RANKIN, SR.
REPRESENTATIVE J. TODD RUTHERFORD
JOHN BREEDEN, COMMITTEE COUNSEL
BRYAN TRIPLETT, COMMITTEE COUNSEL

* * * *

DATE: Thursday, April 17, 2025
TIME: 9:00 a.m.
LOCATION: Gressette Building, Room 105
1101 Pendleton Street
Columbia, South Carolina 29201

REPORTED BY: Donna Currey, Court Reporter

1	CONTENTS:	
2	(Hearings)	
3		PAGE
4	Exhibit Index.....	3
5	Executive Director of the Office of Regulatory Staff:	
6	Andrew M. Bateman (Columbia).....	7
7	Examination by Mr. John.....	10
8	Examination by Senator Rankin.....	19
9	Examination by Senator Hutto.....	20
10	Examination by Chairman Alexander.....	21
11	Public Service Commission Seat 2:.....	28
12	Florence P. Belser (Columbia).....	30
13	Examination by Mr. John.....	31
14	Examination by Senator Hutto.....	44
15	Examination by Vice Chair Herbkersman.....	46
16	Examination by Senator Rankin.....	47
17	Examination by Chairman Alexander.....	50
18	Richard N. McIntyre (Gilbert).....	52
19	Examination by Mr. John.....	54
20	Examination by Senator Rankin.....	66
21	Examination by Chairman Alexander.....	67
22	Public Service Commission Seat 4:.....	69
23	H. David Britt (Spartanburg).....	69
24	Examination by Mr. John.....	72
25	Examination by Chairman Alexander.....	85

1	Public Service Commission Seat 6:.....	88
2	Justin T. Williams (Columbia).....	88
3	Examination by Mr. John.....	89
4	Examination by Chairman Alexander.....	102
5	Voting on Qualifications.....	105
6	Nominations.....	106
7	Certificate of Reporter.....	110

EXHIBITS

11	Exhibit No. 1 (7 pages).....	10
12	- (PDQ - Andrew M. Bateman (Columbia)	
13	Exhibit No. 2 (13 pages).....	32
14	- (PDQ - The Honorable Florence P. Belser (Columbia)	
15	Exhibit No. 3 (7 pages).....	54
16	- (PDQ - Richard N. McIntyre (Gilbert)	
17	Exhibit No. 4 (9 pages).....	73
18	- (PDQ - H. David Britt (Spartanburg)	
19	Exhibit No. 5 (13 pages).....	90
20	- (PDQ - The Honorable Justin T. Williams (Columbia)	

Court Reporter s Legend:

dashes [--] Intentional or purposeful interruption

[ph] Denotes phonetically written

[sic] Written as said

P R O C E E D I N G S

CHAIRMAN ALEXANDER: Good morning. We ll call this meeting to order on this Thursday, April 17, at 9:10 in the morning. We're here for the purpose of screening candidates for the Executive Director of the Office of Regulatory Staff as well as the Public Service Commission candidates for the Second, Fourth and Sixth Congressional District. However, before we get started, it's a pleasure for me to have the opportunity to welcome new review committee members that are here with us today, Chairman Bill Herbkersman, welcome. Delighted to have you, and of course, your abled staff and Bryan that are consistent there, but also we'll have other new members in their absence, I'd like to go ahead and recognize them. Representative Gil Gatch and also Representative Todd Rutherford, we appreciate your service and we look forward to serving with you in this capacity.

It's been our custom, I would entertain a motion for us to go into executive session to discuss potential employment pursuant to Section 30-4-70-A1, and for the receipt of legal advice, pursuit to Section 30-4-70-A2. I have a motion by the Chairman Senator Rankin, second by the Chairman Representative Herbkersman. All those in favor of the motion, please say aye.

1 GROUP: Aye.

2 CHAIRMAN ALEXANDER: Opposed, no.

3 MR. EDWARDS: Aye.

4 CHAIRMAN ALEXANDER: We have Mr. Edwards that has
5 joined as a member of -- that is with us virtually this
6 morning. Welcome.

7 MR. EDWARDS: Thank you, Chairman. Appreciate it.

8 CHAIRMAN ALEXANDER: We'll go into executive
9 session.

10 [EXECUTIVE SESSION FROM 9:12-9:31]

11 CHAIRMAN ALEXANDER: We re now back in open session
12 on the record. For the record, there was no action taken,
13 no votes taken, during the executive session. If I could
14 start by making a few remarks as we begin the screening
15 process. The review committee has conducted thorough
16 background investigations of each candidate, including
17 credit, law enforcement and driver s license checks.
18 We re here today to further question the candidates and
19 give them the opportunity to make any statement with
20 respect to their qualifications and their desire to serve.
21 The review committee requests that substantive information
22 during the screening not be shared until after the final
23 candidate has been screened. The candidates are
24 sequestered prior to their screening in order to ensure
25 fairness during the process. However, the purpose of this

1 sequestration is defeated if the candidates are contacted
2 or able to read online about earlier candidate screenings
3 or what the questions are being asked. A transcript of
4 these proceedings will be posted online. At this time, I
5 would also note that it has been the review committee's
6 practice to meet with all candidates in executive session
7 to discuss potential employment pursuant to Section 30-4-
8 70 and/or matters of a personal nature, which the public
9 disclosure would constitute a reasonable invasion of
10 privacy, which are exempt from the public disclosure
11 pursuant to Section 30-4-40-A2. Therefore, I would
12 entertain a motion that we adopt that procedure for our
13 purposes today and agree to go into executive session with
14 each candidate.

15 CHAIRMAN HUTTO: So moved.

16 MR. NICHOLSON: Second.

17 THE CHAIRMAN: We have a motion and a second that
18 with each candidate we will go into executive session.
19 Any discussion on that motion? Hearing no discussion, all
20 in favor, please say aye.

21 GROUP: Aye.

22 MR. EDWARDS: Aye.

23 THE CHAIRMAN: Opposed, no.

24 THE CHAIRMAN: Ayes have it and with Mr. Edwards.
25 Thank you.

1 EXECUTIVE DIRECTOR OF THE OFFICE OF REGULATORY STAFF:

2 ANDREW BATEMAN:

3 CHAIRMAN ALEXANDER: Therefore, that takes us now,
4 if there s no other business, to our first item on our
5 agenda today. And this is for the office of Regulatory
6 Staff, Executive Director. We have before us today one
7 candidate for this position of Executive Director for the
8 Office of Regulatory Staff, and that is Mr. Andrew
9 Bateman. This position became vacant in November of 2023,
10 following the resignation of Ms. Nanette Edwards. Mr.
11 Bateman has served as acting executive director in the
12 interim. The review committee issued media releases
13 statewide and contacted all members of the General
14 Assembly to advertise the executive director position.
15 Applications were accepted through April 7th, and Mr.
16 Bateman was the sole applicant. Pursuant to Section 58-3-
17 531B, the rules -- the review committee has the duty to
18 nominate no more than one qualified candidate for the
19 governor to consider in appointing to the Executive
20 Director of the Office of Regulatory Staff. In order to
21 be nominated, a candidate must be found qualified by
22 meeting the minimum requirements as provided in Section
23 58-4-30. The requirements include the executive director
24 must be an attorney qualified to practice in all South
25 Carolina courts and possess a minimum of eight years

1 practice experience. Further, the review committee must
2 also give to consideration to a candidate whose experience
3 and expertise in the matters related to the public
4 utilities. The review committee does not hire the
5 executive director. It s role is to nominate a qualified
6 candidate for consideration of appointment by the
7 governor. The current term of this position expires on
8 June 30, 2028.

9 With that context, I would now like to, unless there
10 are questions of the committee, I would now like to
11 welcome Mr. Andrew Bateman to come forward to the podium.
12 Make sure the mic is on, please, sir. Good morning.

13 MR. BATEMAN: Yes, sir. Good morning.

14 THE CHAIRMAN: Good morning. If you ll raise your
15 right hand. Do you swear to tell the truth, the whole
16 truth and nothing but the truth so help you God?

17 MR. BATEMAN: Yes, sir, I do.

18 ANDREW M. BATEMAN, having been first duly sworn, was
19 examined and testified as follows:

20 THE CHAIRMAN: We have thoroughly -- again, we have
21 thoroughly investigated your qualifications to serve as
22 Executive Director of the Office of Regulatory Staff, our
23 inquiry has focused on your qualifications. You re
24 welcome at this point to give a brief opening statement.

25 MR. BATEMAN: Thank you. Good morning. My name s

1 Andrew Bateman, the acting Executive Director of the South
2 Carolina Office of Regulatory Staff. I believe I know all
3 of you. I hope you re doing well. I appreciate the
4 opportunity to be here before you. I do have a very brief
5 opening statement. As President Alexander mentioned a
6 second ago, I ve been in this role since November of 2023.
7 I ve been at ORS since June of 2014. I know the agency.
8 I know the mission. I know the people, and I know the
9 challenges. I promise if I m given the opportunity to be
10 the Executive Director of ORS that I will carry out the
11 mission the General Assembly gives it, that the agency
12 will carry out the mission that the General Assembly gives
13 it. And I think you can look back to the track record
14 over the past 18 months. It s not been an inconsequential
15 18 months. We ve had multiple major rate cases. We ve
16 had a devastating hurricane. We ve had -- the agency is
17 in the process of moving. And that s just some of the
18 challenges that we ve faced, and frankly, we ve overcome.
19 I think we ve weathered those storms, literally and
20 figuratively, fairly well. So I appreciate the
21 opportunity to be here before you. I m happy to answer
22 any questions that you have.

23 THE CHAIRMAN: Okay. So Staff Breedon -- and Mr.
24 John will go over some questions with you.

25 MR. BATEMAN: Yes, sir.

1 EXAMINATION BY MR. JOHN:

2 Q. Good morning, Mr. Bateman.

3 A. Good morning.

4 Q. Please state your full name and current address for
5 the record.

6 A. Andrew McClendon Bateman, [REDACTED].

7 Q. You have there before you your personal data
8 questionnaire that you submitted.

9 A. Yes, sir.

10 Q. Do you need to make any modifications or edits at this
11 time?

12 A. No.

13 Q. Do you have any objections to this document being made
14 part of the record?

15 A. I do not. Thank you.

16 Q. Thank you. If you ll hand it to Ms. Putnam. That
17 will now become part of the record.

18 (EXHIBIT NO. 1 WAS MARKED FOR IDENTIFICATION PURPOSES

19 (7 pages) - PDQ - BATEMAN)

20 MR. JOHN: By way of background, Mr. Bateman earned
21 a Bachelor s of Arts degree in biology from Clemson
22 University in 2009 and a Juris Doctorate from the
23 University of South Carolina Law in 2013. He s been
24 licensed to practice before the Supreme Court of South
25 Carolina since November of 2013. As he mentioned, he has

1 served as the acting Executive Director of the Office
2 of Regulatory Staff since November of 2023, when the
3 position became vacant. Prior to that, he has worked
4 in several roles at ORS since 2014. He started as a
5 staff attorney, then in 2018 deputy general -- deputy
6 chief counsel, general counsel from 2019 to 2021, and
7 a deputy executive director from 2022 to 2023. Mr.
8 Bateman is a member of the South Carolina Bar
9 Association and has served as diaconic. Is that how
10 you pronounce it?

11 A. Diaconic. Yes, sir.

12 MR. JOHN: Diaconic. Thank you. Of Columbian
13 Presbyterian Church and has been a member of Cayce
14 Presbyterian Church. The background check indicated no
15 criminal record, and a review of his credit report
16 indicated no negative information.

17 **Q. Mr. Bateman, how long have you been a resident of**
18 **South Carolina?**

19 A. My entire life.

20 **Q. How long have you been a member of the South Carolina**
21 **Bar?**

22 A. Since 2013.

23 **Q. Are you currently in good standing?**

24 A. Yes, sir.

25 **Q. Have you been an active member and in good standing**

1 with the South Carolina Bar Association?

2 A. Yes, sir.

3 Q. Have you ever been disciplined or cited for a breach
4 of ethics or unprofessional conduct by any court,
5 agency, association or professional group?

6 A. No, sir.

7 Q. Do you have any financial conflicts of interest that
8 could result from your employment?

9 A. No, sir.

10 Q. What would you do if a conflict arises?

11 A. Resolve the conflict.

12 Q. Do you have any stocks or other direct financial
13 interests which you control in any utility that is
14 either within the jurisdiction of the South Carolina
15 Public Service Commission or within the ORS s purview?

16 A. No, sir.

17 Q. Do you believe that any of your work experience,
18 volunteer activities or affiliations with any
19 organizations presents a potential conflict with the
20 role of executive director, if you were to be
21 appointed?

22 A. No, sir.

23 Q. And what would you do if a conflict arises?

24 A. Again, I would resolve the conflict. Of course, it
25 depends on the circumstances, but I d resolve the

1 conflict.

2 Q. Have you made any contributions to any member of the
3 General Assembly or to the Governor within the past
4 four years?

5 A. No, sir.

6 Q. Are you an official with a political party?

7 A. No, sir.

8 Q. Are you currently a lobbyist or do you engage in any
9 lobbying activity?

10 A. No, sir.

11 Q. Describe your experience in regulatory matters,
12 please.

13 A. Sure. I ll try to briefly describe them. To the
14 extent you have any questions, please jump in. As I
15 mentioned, I ve been with ORS since mid-June of 2014,
16 so I ve got fairly extensive experience with
17 regulatory activities. I started out as an attorney,
18 arguing cases before the Public Service Commission,
19 taking depositions. Of course, when you start out,
20 you start out with some of the more basic cases often
21 times it s transportation cases, may move in to
22 telecommunications cases. Fairly quickly, I moved
23 into some more complicated cases. Electric cases,
24 water waste -- water rate cases. So I ve argued those
25 before the Public Service Commission. I ve argued

1 motions. I ve been lead attorney on cases before the
2 Public Service Commission. I ve argued appellate
3 cases before the South Carolina Supreme Court. I ve
4 written briefs before the South Carolina Supreme Court
5 that I didn t argue. One particularly noteworthy one
6 was in the appeal of the Duke Energy Carolinas rate
7 case from 2018. I wrote the brief. Wallace Lightsey
8 argued the appellate -- the case before the South
9 Carolina Supreme Court. We were successful, and so
10 that s something that -- that work is something that
11 I m proud of. But it s fairly extensive regulatory
12 experience, really running the gamut from very basic
13 at the Public Service Commissions, some of the more
14 basic cases all the way up to the higher -- highest
15 echelons of the state and arguing appellate matters
16 before the South Carolina Supreme Court.

17 **Q. Thank you.**

18 A. Yes, sir.

19 **Q. Can you describe the obligations and responsibilities**
20 **of this position and in the same vein as acting**
21 **executive director, can you describe kind of what an**
22 **ordinary work day looks like for you to the extent**
23 **that --**

24 A. Sure. Sure. So there s no ordinary work day. Every
25 day is different, which is exciting. So at the end of

1 the day, responsibilities and obligations -- I
2 understand that at the end of the day, I m held
3 accountable for the actions of the agency. So that
4 means that it s not necessarily that I m in every
5 weed, but I ve absolutely got a hand in every aspect
6 of the agency. So that leads in to what I do on any
7 given day. I ll describe a little bit about what I
8 did yesterday. There s a securitization perceiving
9 ongoing right now before the Public Service
10 Commission, so that s something we had a meeting
11 about. We discussed where we were. We discussed
12 discovery requests, responses to those, how we were
13 going to react to those, what next steps may be, and
14 we talked about the move. We re in the final stages
15 of the move, you know, when -- in order to even get
16 here, we had to go before JVRC. We certainly worked
17 with PURC. So I want to make sure that we re being
18 fully transparent and meeting expectations and
19 obligations regarding the move. So we hope to have
20 that final date, May 12th, but those are some of the
21 details that I m getting into. What else did we do
22 yesterday? 3309. This is some major legislation
23 that s gone through the House and the Senate. So we
24 had a meeting yesterday not to discuss necessarily
25 the long-term impacts of 3309, those will surely

1 come. But what we talked about yesterday was sort of
2 a triage approach. What are the first 30 days, if
3 3309 passes, would the first 30 days look like? The
4 first 60 days? The first 90 days? So we went
5 through some of the details regarding that. Federal
6 impacts. You know, President Trump as soon as he
7 took office on January 20th, there were some
8 executive orders that came out and those have
9 impacts, not necessarily to the regulatory side of
10 ORS, but we've got three specifically nonregulatory
11 bodies. We've got the Energy Office, the Digital
12 Opportunity Department and the Broadband Office. So
13 each of those bodies is going to be impacted in some
14 way, and often times different ways, by these
15 executive orders. So we're evaluating the impacts
16 of those and how to ensure that we're maintaining
17 the effectiveness of those programs going forward,
18 despite the fact that there's some level of
19 uncertainty. Let's see. I reviewed contracts
20 yesterday for both the Energy Office and the
21 Transportation Department. So let's move planning -
22 - oh, evaluating the BEAD position. This is another
23 thing that's going to be impacted by not necessarily
24 those executive orders that have come out, but the
25 fact that there's been a change in leadership at the

1 NTIA. So it s going to impact how BEAD, which is
2 the Broadband Equity Access and Deployment fund, is
3 going to come to South Carolina and how we can push
4 those funds out to internet service providers. So
5 we re evaluating strategically how best to position
6 the state so that we get the benefit of as many of
7 those dollars as we can. That was yesterday. You
8 know, last week I was -- I presented at a Palmetto
9 Broadband Coalition Annual Convention up in
10 Greenville. Next week, I m going to be presenting
11 at a South Carolina energy users convention down in
12 Charleston. Every day every week is different. I
13 understand that at the end of the day, I m held
14 accountable for the agency s actions, so I do my
15 best to delegate where I can, but with the knowledge
16 that I need to be in the weeds enough to know that
17 to the extent y all have any questions for me and
18 come to me, I m able to appropriately answer those
19 questions.

20 **Q. And if you were appointed officially as executive**
21 **director, how would you see any of that changing, if**
22 **at all?**

23 A. Yeah. So that s a good question. One thing that I
24 value is regulatory consistency to the greatest extent
25 practicable. So Nanette Edwards the previous

1 Executive Director left in November of 2023.

2 Externally, I have made real intentional efforts not
3 to create great regulatory change from the time when
4 Nanette left to the time when I took over. The reason
5 I was fairly intentional about that is because I think
6 it s good for the regulatory process, and I think it s
7 good for utilities to know that there s not going to
8 be great waves. I have worked to institute some
9 internal relatively minor changes. One of those minor
10 changes being I really worked on the ability to
11 delegate certain responsibilities to folks and empower
12 them with the ability to carry out those
13 responsibilities. So externally, I wouldn t
14 anticipate great change. I ve been at this for 18
15 months and to the extent I was given the opportunity
16 to be executive director, I would not change course
17 from what I ve been doing for 18 months, absent
18 guidance from the General Assembly. Internally, I ve
19 already made those changes, and so I wouldn t
20 anticipate any additional great change.

21 **Q. All right. Thank you.**

22 **A. Yes, sir.**

23 MR. JOHN: Mr. Chairman, I have a couple matters
24 related to potential employment and a couple questions of
25 personal or confidential nature. If you want to take us

1 to executive session.

2 CHAIRMAN ALEXANDER: We re ready to go in as we ve
3 said with each candidate, we ve adopted that motion. So
4 under that previous adopted motion, we ll go into
5 executive session.

6 [EXECUTIVE SESSION FROM 9:47 - 10:04]

7 CHAIRMAN ALEXANDER: We re back now in open session.
8 There was no action taken nor votes taken during the
9 executive session. We continue to have Mr. Andrew Bateman
10 before us for consideration as the Executive Director of
11 the Office of Regulatory Staff. Are there questions by
12 members of the committee for Mr. Bateman? Senator from
13 Horry? Senator Rankin.

14 SENATOR RANKIN: Thank you, Mr. President.

15 EXAMINATION BY SENATOR RANKIN:

16 Q. This is a question followed, perhaps, if I could
17 articulate. I just want to compliment you on how you
18 have handled this role thus far. I have been
19 impressed with your unflappability with and resistance
20 of being pulled into or not baited, but making
21 policies and decisions that is our responsibility and
22 your executing those decisions. Interim is not a
23 four-letter word, but if anyone had to serve an
24 interim role in any capacity of the state government,
25 your walk would be a great example for how to do it,

1 which is given nothing but more trustworthiness and
2 respect from me, at least, and I think the majority of
3 us, if not unanimously, in terms of how you are
4 handling this. You mentioned 3309 as one of the what
5 I did today at work --

6 A. Yes, sir.

7 Q. -- touch points and the whole topic of energy that
8 this committee has been about that our state is in
9 dire need of improving and growing and creating a
10 well-regulated and transparent process. You are at
11 the fore of that, and so whether it be securitization,
12 whether it be any of the from A to Z that you have
13 dealt with and presented to us thus far, I just want
14 to tell you, you and your staff particularly, current
15 and former, how impressed I am with what y all have
16 got going on over there. So I can t help but believe
17 that that s going to be a continuation, if not better.
18 Did you know that?

19 A. Well, I appreciate you saying that, Senator, and to
20 your point, credit really goes to staff, current and
21 former. But thank you for saying that.

22 CHAIRMAN ALEXANDER: Yes, sir. Senator from
23 Orangeburg, Senator Hutto.

24 EXAMINATION BY SENATOR HUTTO:

25 Q. Speaking of staff, do you believe that you have the

1 appropriate amount of staff assigned to you to carry
2 out the mission of the agency?

3 A. Yes, sir, we do. Part of what we talked about
4 yesterday in the 3309 meeting is the need to staff --
5 to get additional staff, should 3309 and the electric
6 RSA portion pass. So today the answer is yes, but the
7 day in which that passes we re going to post, and
8 we ve already got those position descriptions ready
9 and we re ready to move forward, to the extent that
10 the 3309 does pass. So the day in which that passes,
11 we re going to need to move quick. Today the answer
12 is yes, but once that passes, if that passes, if we
13 don t move quick it ll be challenging. But we ve got
14 a plan in place to move quickly.

15 Q. And you have the budget in place that would --

16 A. Yes.

17 Q. -- allow you to do that?

18 A. Yes, sir. Yes, sir.

19 EXAMINATION BY CHAIRMAN ALEXANDER:

20 Q. So I ve got just a couple for you. And again,
21 appreciate your willing to serve, and thank you for
22 what you have done and your involvement there. Do you
23 think -- are there areas that the office you would
24 need further to delve into -- as I hear you, you know,
25 you ve been interim. You ve got the folks in place.

1 Are there -- and you mentioned earlier the change in
2 landscape maybe with some of the programs. Are there
3 other considerations briefly that might need to be
4 addressed going forward, in light of some of those
5 changes in Washington or that may impact the energy or
6 the BEAD program or things of that nature?

7 A. Again, that s a good question. There s so much
8 uncertainty, it s hard to say for sure. I think for
9 BEAD -- and each program s different. So we ve got
10 the Digital Opportunity Department. Right now, the
11 dollar amount that s allocated to the Digital
12 Opportunity Department is significantly less than the
13 dollar amounts allocated to both the energy office and
14 the broadband office. The Digital Opportunity
15 Department s under 13 million. I think it s 12.8
16 million that s been allocated to those folks. So
17 right now, the policies out of Washington have changed
18 some of the programmatic focuses of the Digital
19 Opportunity Department, but it s not necessarily
20 changed that dollar amount allocated. So we ve
21 shifted the programmatic focus and we re moving
22 forward with the Digital Opportunity Department. For
23 the broadband office, as you re aware, ARPA, the
24 American Rescue Plan Act funds about 400 million
25 dollars, that was all fully allocated back in June of

1 24. So we re still dealing with some of those funds,
2 but really those funds came to the state. Those funds
3 are being, and have been, implemented. So the future
4 of the broadband office is BEAD, the Broadband Equity
5 Access and Deployment fund. So that s the fund where
6 551 million was allocated to the state. Unlike ARPA,
7 those funds, despite the fact they ve been allocated,
8 don t come to the state. It s a reimbursement. It s
9 a draw down. So there s never 551 million in the bank
10 for the broadband office. So what that means is, it s
11 potentially subject to some shifts. Now where we sit
12 today, that 551 million has not shifted, but there are
13 always sorts of discussions of, well part of the 551
14 may be impacted in this way, part of it may be
15 impacted in that way. The reality of the situation is
16 that 551 is split into two buckets; one called the
17 deployment bucket and one called the nondeployment
18 bucket. Now, the deployment bucket is intended to --
19 it s sole purpose is to bring down the unserved and
20 the underserved broadband serviceable locations in
21 South Carolina to zero. Frankly, because the
22 broadband office and localized fees have done a really
23 good job and that s the absolute truth. They ve done
24 a really good job. The number of DSLs that we ve got
25 in South Carolina that are unserved and underserved,

1 at least projected, once all funds and projects are
2 complete, is about 28,734. Now, that s down from
3 189,000 -- over 189,000 estimated just four years ago.
4 I mean, it s really incredible work. And even that
5 28,700 and some change is an over estimation because
6 ISPs, internet service providers, are continuing to
7 bring DSLs into their territory and drop that number
8 even lower. But the deployment dollars of the 551
9 million solely designated to bring that number,
10 whatever it ends up being, down to zero. Now, there
11 is a strong likelihood it s not going to cost 551
12 million dollars to bring that down to zero. So then
13 that second bucket are nondeployment dollars. Now,
14 these nondeployment dollars is really a fair --
15 there s a greater degree of flexibility with those
16 nondeployment dollars than there are with the
17 deployment dollars. And that, I think, is something
18 that s potentially at risk of shifting. So we do
19 evaluate, we ll look if that shifts, what are the
20 potential policy shifts that may require us to be
21 nimble and really react appropriately on how best to
22 spend that for South Carolina. So there are -- there
23 are further discussions. It s an ongoing discussion
24 because there is so much uncertainty. The energy
25 office is really a whole other bucket. They ve got

1 137 million dollars, which was allocated to them and
2 conditionally approved, I think it was January 15th of
3 25, so conditionally approved a few months ago that
4 137 million is tied to programs, the HOMES and the
5 HEARs rebates. So those two programs are potentially
6 going to be impacted by some of the federal shifts.
7 So we re working with our federal partners. We re
8 evaluating how best to continue the effectiveness of
9 these programs in light of this era of uncertainty.
10 But it is an ongoing conversation that we re having.

11 **Q. Just keep us informed.**

12 A. Yes, sir. Absolutely.

13 **Q. And briefly, if you could, just how will you -- I**
14 **guess it s the same as what you ve been doing, but how**
15 **will you stay abreast of regulatory issues at the**
16 **state and national level as Executive Director?**

17 A. Yes, sir. So we re involved in reviewing and
18 attending NASUCA conferences, National Association of
19 State Utility Consumer Advocates, and also NARUC
20 conferences. We don t always attend the NARUC
21 conferences, but we re at least plugged in to know the
22 issues that are coming out of those conferences. So
23 those give us a really good feed on what s happening
24 at the national level. At the state level, and you
25 know I mentioned at the outset, we ve got the

1 relationships built in. I -- one of the things I did,
2 really as soon as I became the acting executive
3 director, is I set up quarterly meetings with a number
4 of different entities. I've got quarterly meetings
5 with the IOUs in the state, the investor and
6 utilities, so that's Duke, Dominion and Lockhart,
7 Santee Cooper. I've got quarterly meetings with co-
8 ops in the state. And I've got quarterly meetings
9 with conservation-minded folks in the state. And the
10 point of these meetings is really a couple fold, but
11 the biggest driver was just to ensure that we have a
12 consistent line of communication. I want those folks
13 to know that when they're encountering issues, and
14 actually I said this to you, I believe, back in
15 October of '23, it's okay to disagree, but can
16 disagree without being disagreeable. And the way in
17 which we know when issues are arising is to have those
18 lines of communication open. So from a national
19 perspective, we participate in some national groups
20 that help, you know, keep our ear to the ground on
21 what's going on at a national level. From a state
22 perspective, we have, you know, significant
23 communication channels in an effort to gain what our
24 pitch points are. What's going on in the conservation
25 arena. What's going on in the IOU arena, the co-op

1 arena, industrials. I worked with -- I m going to
2 present at the South Carolina Energy Users Committee
3 next week. So we keep those lines of communication
4 open.

5 CHAIRMAN ALEXANDER: Any other questions? I would -
6 - certainly, if we have no other questions, I d then
7 retain a motion that the review committee find Mr. Andrew
8 M. Bateman qualified to serve as Executive Director and
9 nominate him for the Governor s consideration. I have a
10 motion by the senator from Horry, Senator Rankin.

11 VICE CHAIR HERBKERSMAN: Second.

12 CHAIRMAN ALEXANDER: Seconded by the Chairman of the
13 House Labor Commerce and Industry Committee, Chairman
14 Herbkersman. Further discussion on that motion? Ready to
15 take it to a vote? All those in favor of the nomination
16 of Mr. Bateman to serve as Executive Director of Office of
17 Regulatory Staff, please say aye.

18 GROUP: Aye.

19 CHAIRMAN ALEXANDER: Any opposed?

20 MR. EDWARDS: Aye.

21 CHAIRMAN ALEXANDER: An aye from Mr. Edwards.
22 Hearing none opposed, I declare that it s unanimous with
23 proxies. Thank you --

24 MR. BATEMAN: Yes, sir. Thank you.

25 CHAIRMAN ALEXANDER: -- for your service and your

1 willingness to serve, and we look forward to great things.
2 And certainly I would be remiss if I did not say that this
3 committee continues to think of you and your family in the
4 passing -- recent passing of your father.

5 MR. BATEMAN: Thank you. I appreciate that. And
6 I ve had some really kind words from many of y all, and I
7 appreciate that. Thank you.

8 PUBLIC SERVICE COMMISSION SEAT 2:

9 CHAIRMAN ALEXANDER: We ll continue now to go into
10 the next part of our agenda for today, the Public Service
11 Commission candidates. Members of the committee, we re
12 now onto the screening of the candidates for the Public
13 Service Commission. The screening process of the Public
14 Service Commission candidates began on March 7, 2025, with
15 the review committee announcing the opening of those. The
16 review committee received a total of six applications; two
17 candidates have since withdrawn. One of the committee s
18 duties is to screen candidates to determine whether they
19 meet the statutory requirements set forth in South
20 Carolina Code Section 58-3-20, which provides that
21 candidates must have; one, Baccalaureate or more advanced
22 degree; two, a background of substantial duration and an
23 expertise in at least one of the following areas; energy,
24 telecommunications, consumer protection and advocacy,
25 water and wastewater, finance -- e) finance, economics and

1 statistics, f) accounting, g) engineering or, h) law. The
2 review committee is also required to consider the ability,
3 dedication, compassion, common sense and integrity of the
4 candidates. And the race -- two, the race and gender of
5 the candidates and other demographic factors to ensure
6 nondiscrimination to the greatest extent possible of all
7 segments of the population of the state. Background
8 checks have been conducted and investigations on each
9 candidate, including credit, law enforcement and driver s
10 license checks. In accordance with preview screenings by
11 the review committee, the candidates took a written
12 examination to assist us in determining the level of
13 knowledge that each candidate has with respect to
14 substantive public utility issues, ethical constraints
15 applicable to the commission and the operations of the
16 commission. We are here today to further question the
17 candidates and give them an opportunity to make an opening
18 statement with respect to their qualifications and desire
19 to serve as commissioner. The review committee plans to
20 issue its report regarding this screening to the General
21 Assembly next week. Candidates may not seek pledges until
22 48 hours after the review committee has issued its
23 official report. Candidates will be notified of the time
24 that report is officially issued. Any comments from any
25 of the members before we go to our first candidate?

1 FLORENCE P. BELSER (COLUMBIA):

2 CHAIRMAN ALEXANDER: Hearing none, we have to call
3 our first public service commission candidate for the
4 Second Congressional District is Florence P. Belser. Good
5 morning.

6 MS. BELSER: Good morning. How are y all today?

7 CHAIRMAN ALEXANDER: Good. Good to see you.

8 MS. BELSER: It s good to be seen, sir.

9 CHAIRMAN ALEXANDER: Can you raise your right hand,
10 please? Do you swear to tell the truth, the whole truth
11 and nothing but the truth so help you God?

12 MS. BELSER: I do.

13 FLORENCE P. BELSER, having been first duly sworn, was
14 examined and testified as follows:

15 CHAIRMAN ALEXANDER: We have thoroughly investigated
16 your qualifications to serve on the Public Service
17 Commission. Our inquiry focuses on your qualifications as
18 set forth in the South Carolina Code Section 58-3-20 and
19 includes a thorough study of your application materials,
20 verification of your compliance with state ethics laws,
21 the study of any previous screenings by the review
22 committee, a check for economic conflicts of interest and
23 a written examination. The review committee has received
24 no formal complaints filed in opposition to your election.
25 Would you like to make an opening statement?

1 MS. BELSER: Thank you, Mr. President. Mr.
2 President, Chairman, Vice Chair Herbkersman, Chairman
3 Rankin and members of the PURC. It s a pleasure to appear
4 before you today. I started this journey a few years ago
5 and it s been a wonderful experience serving on the Public
6 Service Commission. I have been a state employee for a
7 number of years and have thoroughly enjoyed serving in
8 public service and serving the citizens of South Carolina.
9 When I went on the Public Service Commission, I must say
10 it is probably the highest honor that I ve had in my
11 lifetime, and I committed then that I would try to -- my
12 best to uphold the law, apply the cases -- the facts of
13 the cases to the law and render the most fair decision
14 that I can -- I could. And I hope that I have lived up to
15 that expectation of myself. But it is a wonderful job, a
16 wonderful experience and something that I have thoroughly
17 enjoyed and look forward to continuing, if it be your will
18 and, more importantly, God s will. Thank you.

19 CHAIRMAN ALEXANDER: Thank you, Ma am, Appreciate
20 your opening statement. Now, I ll recognize Mr. John to
21 go over some questions with you.

22 MS. BELSER: Thank you, sir.

23 EXAMINATION BY MR. JOHN:

24 **Q. Good morning, Ms. Belser.**

25 **A. Good morning.**

1 Q. Please state your full name and current address for
2 the record.

3 A. Florence Plowden Belser, [REDACTED]

4 Q. Thank you. You have before you your personal data
5 questionnaire that you submitted with your
6 application. Do you need to make any modifications or
7 edits at this time?

8 A. I don't believe so, but I'll keep glancing over it,
9 sir.

10 Q. Do you have any objections to this document being made
11 part of the record?

12 A. No, sir.

13 Q. If you'll hand that to Ms. Putnam. We will enter that
14 into the record.

15 (EXHIBIT NO. 2 WAS MARKED FOR IDENTIFICATION PURPOSES

16 (13 pages) - PDQ - BELSER)

17 MR. JOHN: I'll give a brief background on Ms.
18 Belser. She earned a Bachelor's of Science degree in
19 biology from the College of Charleston in 1983. Obtained
20 her J.D. from University of South Carolina School of Law
21 in 1987. After law school, Ms. Belser was a substitute
22 teacher in Clarendon for one year before clerking for
23 Judge Mack Morris, working as an associate with John E.
24 Miles and then becoming an Assistant Solicitor for the
25 Third Judicial Circuit. In 1993, Ms. Belser began working

1 at the Public Service Commission where she served as Staff
2 Attorney and Deputy General Counsel until 2003 when she
3 was promoted to Executive Assistant for PSC. In 2004, she
4 went to work for the Office of Regulatory Staff where she
5 served as General Counsel for 15 years. Ms. Belser then
6 found herself back at the PSC in 2019 when she was elected
7 as the Commissioner for the Second Congressional District.
8 She served as Vice Chair for two years before serving as
9 Chair until June 2024. Ms. Belser is a member of the
10 National Association of Regulatory Utility Commissioners
11 (NARUC) where she serves as Co-Vice Chair of the
12 Electricity Committee and is a member of other NARUC
13 committees. She is also a member of SARUC, the
14 Southeastern Association of Regulatory Utility
15 Commissioners and the South Carolina Bar Association. She
16 is also a member of St. Mathias Anglican Church, the
17 American Legion Auxiliary. She is a trustee of the
18 Clarendon Hall of Land Trust and a life member of the
19 College of Charleston Alumni Association.

20 **Q. Is that an accurate summary of your background?**

21 A. Yes, sir.

22 **Q. Good.**

23 A. Thank you.

24 **Q. A background check of Ms. Belser indicated no criminal**
25 **record and a review of her credit report indicated no**

1 negative information. Ms. Belser, are you a
2 registered voter?

3 A. Yes.

4 Q. In what congressional district are you registered?

5 A. Second Congressional District.

6 Q. Can you describe an ordinary work day for you at the
7 commission?

8 A. Yes. Well, since I live in Columbia I go to the
9 office every day, unless I m on leave. I m typically
10 in that office by 8:00 and when I became chair, lunch
11 -- meetings with the executive director were very hard
12 to come by because she s pretty busy, so I quickly
13 stopped eating lunch. So I m usually there from about
14 8:00 until 6:00 or later. It s just the day goes
15 quickly with all the reading that we do and
16 discussions that we have, meetings with staff and
17 other commissioners. So while there, we do discuss
18 issues in cases that are coming up. But a lot of it
19 is self -- my preparation. I tend to prepare for a
20 hearing as if I was going to try the case. So it s
21 going through the testimony. We require prefile
22 testimony and exhibits, so it s going through the
23 prefile testimony, applications, and things like that.
24 But it s a full day. It s a lot of fun.

25 Q. Well, I was going to ask how you prepare for a

1 hearing. How about, how long does it take to prepare
2 for a typical --

3 A. It depends --

4 Q. -- electric telecom, one of those cases?

5 A. A lot of the -- well, a lot of the telecom cases,
6 especially for certification, go before hearing
7 examiners and so the hearing examiner will hear the
8 case and then do a proposed order. So those are
9 mainly reviewing the proposed order, making sure that
10 the applicant has met the criteria set forth in the
11 statute. Other cases, it just depends on the
12 complexity. We've seen a number of citing cases,
13 particularly since the commission now has some limited
14 regulatory authority over Santee Cooper. And just
15 with growth in the state, we're seeing those citing
16 cases. It takes a while to get through those because
17 they're numerous studies. I mean, you'll have a stack
18 -- the application will be, you know, two or three
19 inches thick, if not more, and getting through those.
20 Rate cases, it's a lot more involved and a lot more
21 discussions with staff, particularly on the financial
22 accounting, adjustments, accounting, parts of those
23 applications. I'm not an accountant, and so I have to
24 ask a lot of our accountants and legal on the rate
25 cases. But it's just a matter of delving into the

1 applications and testimony, pick out what are the
2 issues that are being raised, not everything is
3 contested, and trying to research some of those
4 through the testimony. I m very fortunate having
5 worked in this area for a while. I can remember
6 certain issues that may have occurred in other cases,
7 and can look back at it as far as the legal research,
8 as I recall some of those.

9 **Q. And you touched on this, but what type of contact do**
10 **you generally have with commission staff, say outside**
11 **of preparation for a hearing?**

12 A. We have briefings for our agenda meetings. We call
13 them weekly commission business meetings, where we
14 make decisions. Because we re an executive branch
15 agency, we re subject FOIA, and of course have to
16 have a public meeting to make decisions. So we ll
17 have briefings with the staff where they ll come in
18 and brief us on those matters that are on the agenda
19 for decision. And then there s some followup with
20 that, if I have questions. A lot of times, if I m
21 going to -- if I want to make a motion in a case, I
22 tend to like to do them myself, and -- but I ll reach
23 out to staff to review and maybe pick their brain on
24 particulars to make sure that I ve got the details
25 correct.

1 **Q. Please explain the general rule regarding ex parte**
2 **communications as it relates to a Public Service**
3 **Commission.**

4 A. Okay. Well, the general rule -- well, the rule for
5 the Public Service Commission is the same as for any
6 court. I mean, you can't have communications about an
7 issue that -- unless all parties to the proceeding
8 have had notice and an opportunity to attend. That
9 gets a little confusing sometimes because somebody may
10 choose, if everybody says yeah we'll meet on Monday at
11 2:00 and discuss -- have a discussion or procedure --
12 excuse me, scheduling conflicts or discuss what's
13 going to come up. If somebody chooses to not attend,
14 that doesn't make it not ex parte -- I mean, doesn't
15 make it an ex parte, because they've had the
16 opportunity to be there. But be that as it may, the
17 Public Service Commission is also prohibited from
18 having communications about an issue that is likely to
19 come before the commission, and that's a little tough
20 sometimes to determine what might come before the
21 commission in the future. So my rule is I don't talk
22 -- I don't talk substantive with any individual about
23 things that could come to the commission. It's just
24 not worth getting crossways on the ex parte rule.

25 **Q. Once again, you addressed my next question. I was**

1 going to ask you if you were approached by someone
2 looking to discuss a matter that is or might come
3 before --

4 A. I quickly shut it down. If it -- if something comes
5 up that sounds like it s going to touch on something
6 that is either before or could before -- come before
7 the commission, I shut it down. And if somebody were
8 to persist, I would have to turn that person in as far
9 as, you know, letting people know that this had
10 happened. I would have to let parties, and if it s a
11 pending proceeding, have to let parties know that
12 somebody had approached me, had made statements about
13 the case and whether or not I felt like it had
14 impacted me to such a degree that I would be biased
15 about what might happen in the case. But it s
16 required by the statute and is also required by the
17 CJC to notify the parties if that happened.

18 **Q. Thank you. Can you describe what you consider to be**
19 **appropriate demeanor for a commissioner?**

20 A. I think Justin Williams exhibits it best at the
21 commission when he says; treat everybody with dignity
22 and respect. And I think that that s what we all
23 should strive for. I know in my -- I know I ve failed
24 on that on occasion, and I try to do better. But we
25 should treat everybody as we want to be treated and

1 with dignity and respect.

2 **Q. Does that apply only while you re sitting on the**
3 **bench?**

4 A. No. No. It applies all the time.

5 **Q. And you touched on this as well, but are you aware**
6 **that commissioners are subject to the Judicial Code of**
7 **Conduct as well as State Ethics Laws?**

8 A. Yes.

9 **Q. Can you briefly describe the five canons?**

10 A. Sure. I m sorry. I was a little colloquial. I
11 apologize. A judge needs to maintain the appearance
12 of -- well, not appearance. Needs to maintain
13 integrity and independence. A judge must perform the
14 duties of the office impartially and diligently. We
15 have to be careful not to engage in any kind of
16 inappropriate political activity. Under the Code of
17 Judicial Conduct, you re not supposed to engage in
18 politics, make donations, support candidates. We need
19 to conduct our personal and business lives in a manner
20 that minimizes any potential for conflict of interest
21 that would cause recusal from matters pending before
22 that. And probably one of the broadest is not only
23 avoid impropriety, but avoid the appearance of
24 impropriety. You got to do what is right and not get
25 crossways with that, so.

1 **Q. Thank you. Are you active on social media?**

2 A. I don t post, much, except to say happy birthday to
3 friends or happy anniversary. I don t put out any
4 kind of post on, but I do like to see where friends
5 have gone to visit. I don t like the political stuff.
6 I stay away from that. I like to see the pictures of
7 the grandkids and the children and what they re doing.
8 But to that extent, I am on social media. I don t put
9 stuff out there.

10 **Q. Right.**

11 A. And I avoid a lot of the what I call the trash,
12 because you don t know if it s true or not anyway.

13 **Q. So is that what you would consider to be inappropriate**
14 **use of social media in terms of --**

15 A. I think if I were to post things out there, especially
16 commenting on other posts whether, you know, that s
17 stupid or, you know, thumbs up with something that is
18 a political type that that would be inappropriate.
19 But I don t -- like I said, I don t comment on that
20 stuff. It s -- I just mainly happy birthday, happy
21 anniversary, that kind of thing. I think on Twitter,
22 I haven t posted in a long time and most of the things
23 I did there were reposting Snoopy cartoons, so.

24 **Q. Very good. Thank you. Are you familiar with the**
25 **review committee s advisory opinions that have been**

1 issued dealing with attendance at legislative
2 receptions, legislative caucus meetings, political
3 gatherings?

4 A. Yes, I am. And I do not attend any of those.

5 Q. So since you ve submitted your application, you
6 haven t attended any legislative caucus meetings --

7 A. No caucus meetings, no receptions. Only thing that I
8 have done is I ve come to the State House and met some
9 people in the lobby and just said I m running. I ve
10 not asked for any commitment. I ve walked -- I ve
11 been in the Block Building and the Gressette Building
12 a little bit, have spoken to members. Have not asked
13 for commitments. As a matter of fact, I m very
14 careful to say I am a candidate. I m running. Can t
15 do commitments yet. Just speaking.

16 Q. Thank you.

17 A. And I usually wear a little name tag too, when I m
18 over there. I didn t wear it this morning, but when
19 I m at the State House or in the building, I do wear
20 that so that people know they can run if they need to.

21 Q. All right. I have a series of questions dealing with
22 conflicts of interest. Are you a member -- are you a
23 member or -- are you or a member of your immediate
24 family employed by a utility regulated by the PSC
25 either currently or within the past two years?

1 A. No. And as far as immediate family, it s just me. I
2 have no spouse and no children to meet the definition
3 of immediate family under the State Ethics Code.

4 **Q. Do you have stock or other financial interest that is**
5 **directly controlled by you of a utility regulated by**
6 **the PSC?**

7 A. No. As a matter of fact, when my mother died I
8 inherited -- my sister and I inherited some stock and
9 the first thing was -- it was for one of the utilities
10 here in the state and I told the stock advisor, I
11 said, you ve got to sell mine and put it somewhere
12 else, so.

13 **Q. Are you an officer or director or involved in the**
14 **management of any business entity or enterprise?**

15 A. No.

16 **Q. What entities did you receive income from within the**
17 **previous year?**

18 A. The State of South Carolina and I have -- I inherited
19 some farm property from my parents, and just a little
20 bit of rental income from two different farmers that
21 use some of that property.

22 **Q. If re-elected, would there be any potential conflicts**
23 **of interest, financial or otherwise?**

24 A. Not that I m aware of.

25 **Q. Do you belong to any organization that discriminates**

1 based on race, religion or gender?

2 A. No.

3 Q. Are you affiliated with any political parties, boards,
4 commissions that would need to be reevaluated if you
5 were re-elected?

6 A. No.

7 Q. Have you made any contributions to members of the
8 General Assembly since filing your application?

9 A. No. And that s one of the best things about being
10 under the CJC and on the Commission is sometimes when
11 you get that letter, you can say I m sorry, so.

12 Q. Have you sought or received a pledge of support from
13 any legislature --

14 A. No. As I said, --

15 Q. -- prior to this day?

16 A. -- I ve spoken to some members in the lobby and in the
17 buildings, but have not asked for a pledge and have
18 not -- and have not been offered one.

19 Q. Have you asked any third parties to ask members of the
20 General Assembly?

21 A. No.

22 Q. Are you aware of any friends or colleagues speaking to
23 members in this regard?

24 A. No.

25 Q. Are you familiar with the 48-hour rule, which

1 prohibits a candidate from seeking pledges for 48
2 hours after the report has been submitted?

3 A. Yes.

4 Q. A full 48 hours. Do you plan to serve a full term if
5 elected?

6 A. Yes. Lord willing.

7 Q. Thank you. And thank you, Commissioner Belser.

8 MR. JOHN: Mr. Chairman, I would note for the record
9 that Commissioner Belser s exam score was a 91, and
10 pursuant to the committee s earlier motion, now go into
11 executive session.

12 CHAIRMAN ALEXANDER: We will go into executive
13 session under the previous order. I d ask the room to be
14 cleared.

15 [EXECUTIVE SESSION FROM 10:38 - 10:48]

16 CHAIRMAN ALEXANDER: Okay. We are back in session.
17 For the record, there were no actions taken, nor votes
18 taken during executive session. Are there members that
19 have questions for Commissioner Belser? Senator for
20 Orangeburg. Senator Hutto.

21 EXAMINATION BY SENATOR HUTTO:

22 Q. In a utility rate case where utilities are coming
23 before you for an increase in their rates, what factor
24 do you give to their need -- I guess, I m going to use
25 the word need, to make a profit? Do you use a formula

1 or how does it weigh in at all that utilities are --
2 or, you know, consumers are going to be impacted,
3 utilities are asking for more and in part of that
4 more, they re going to make money off of it. How does
5 that all work together?

6 A. Well, under the -- kind of the regulatory paradigm and
7 particularly case law, utilities are entitled to earn
8 a reasonable return on their investment. And that --

9 **Q. Is that a formula?**

10 A. Not really. In -- when it s rate of return
11 regulation, which is typical of the large companies
12 like the natural gas, electric, some of the larger
13 water and wastewater companies, they have to present
14 testimony usually by experts on what an appropriate
15 rate of return -- return on equity would be. It is --
16 well, it is a formula from the standpoint of figuring
17 out the weighted average cost to capital debt and
18 equity. Debt you could calculate because they ve got
19 debt on their books and you can average the sum -- or
20 average the various debt issuances. Capital s a
21 little bit harder, and that s where expert testimony
22 comes in as to what the market is doing and what
23 returns are. It s interesting, too. There is a level
24 of risk, and that s some -- that s one of the -- when
25 you hear about the Hope and Bluefield cases that are

1 U.S. Supreme Court decisions, it talks about a
2 reasonable return on their investment with the
3 corresponding risk in the area and what s -- as far as
4 businesses, utilities and in the geographic area as
5 well. So it s kind of interesting there. Now the
6 other thing is, on smaller -- particularly smaller
7 water and wastewater companies that don t -- whose
8 rates are not regulated on the rate of return, it s
9 usually an operating margin, and it s a return -- or
10 how you calculate the revenue requirement with that.
11 So. Does that --

12 **Q. Yes. Thank you.**

13 CHAIRMAN ALEXANDER: Vice Chair Herbkersman.

14 VICE CHAIR HERBKERSMAN: Thank you, Mr. Chairman.

15 EXAMINATION BY VICE CHAIR HERBKERSMAN:

16 **Q. In the event of a price drop, say like in natural gas,**
17 **is there a formula for that, that also corresponds**
18 **with the consumer pricing or is that just done -- is**
19 **that organic or is that done internally with the**
20 **utility companies?**

21 A. We have two natural gas entities, Dominion and
22 Piedmont. Both of them have -- they re called
23 different things, but they re really a cost of gas
24 mechanism. So if there is a drop in the cost of gas,
25 they will file with the commission and with ORS what

1 the -- what that drop is and request that the gas cost
2 component of the rate be lowered. And that usually
3 occurs pretty quickly when there s a -- if there s a
4 significant drop. It doesn t touch the base charge,
5 the base facility s charge, but it is on the cost of
6 gas side. So on the usage side, that s where a
7 customer would see a savings from that adjustment to
8 the cost of gas mechanism. It s also when the cost of
9 gas goes up that that can happen as well, so. The
10 other thing, if I may, Mr. Chairman, is, you know, the
11 gas companies are both under the rate stabilization --
12 the Natural Gas Rate Stabilization Act. That s more
13 on the -- and that happens once a year, but that s
14 more on the accounting for any expenditures and
15 especially capital costs that need recovered. So it s
16 to avoid the large increases, say if they don t come
17 in for five years and then have a really large
18 increase. So the Natural Gas Stabilization Act allows
19 them to come in annually within the range that was set
20 in the previous rate case and to try to minimize huge
21 swings in rate increases.

22 **Q. Thank you.**

23 CHAIRMAN ALEXANDER: Senator for District 33,
24 Senator Rankin.

25 EXAMINATION BY SENATOR RANKIN:

1 Q. Commissioner, you off record wondered why I was not
2 maybe as friendly or --

3 A. Not friendly, just --

4 Q. -- or verbose --

5 A. -- not talkative.

6 Q. -- and I wanted to say that for the record, less I
7 give away my sense of pride and respect for you that I
8 have had as a long time contemporary of yours. We
9 finished law school, I think, the same year.

10 A. We did.

11 Q. 1965.

12 A. Well, I don't know then, you're a little bit older
13 than me, then. Feels that way some days.

14 Q. And we admit, obviously, and the weight that you give
15 this job is obvious to anybody that encounters you.
16 I've never witnessed you contest a hearing, but
17 you do bring a very seriousness about this and I think
18 recognizing all that is in play. And so I just want
19 to give you the kudos for that. But more acutely, the
20 folks that you have with the letters of recommendation
21 who speak to you and speak to what, again, I just
22 describe far better words perhaps the best and that'd
23 be from Judge Cooper, Tommy Cooper, with the character
24 of the DNA that you have and the service that you
25 bring to this. So this is not easy work. We have

1 struggled to find and to reward and make commensurate
2 with pay the level that this job requires, both Public
3 Service Commission members and ORS itself and that you
4 continue to enjoy doing it and continue to describe a
5 work and the desire to do it is testament to my view
6 of you we've got the right person. Your challenger
7 may well have the same attributes, I just don't know
8 yet, but all that to just tell you there are other
9 jobs and very briefly, why would you want to continue
10 doing this hard work?

11 A. Thank you for that question. I've been practicing in
12 this area of the law since 1993 when I went on the
13 Public Service Commission as a staff attorney not
14 knowing anything about utility regulation, except that
15 a friend of mine had been at the commission and gone
16 to work for MCI, and she said she'd enjoyed it and
17 there was an opening. So I applied. And I have
18 learned a tremendous amount over the years. I think
19 when you're an attorney or CPA or any professional, I
20 think you need to enjoy the work because I love
21 ferreting out issues. I love digging into
22 transcripts. I love just under -- helping myself
23 understand what's before us. And it's a challenge,
24 but it also brings a lot of grat -- or, you know,
25 self-worth or gratitude to me because I didn't

1 understand the importance of it when I was maybe a
2 staff attorney, but as a -- when I started, but it --
3 this job impacts every -- really every citizen in the
4 state whether they are taking service from a regulated
5 utility or not, because even if the consumer isn't, a
6 business they're doing business with probably is, so I
7 just enjoy the work. I enjoy the challenge. I enjoy
8 the people I work with, even though sometimes I don't
9 always agree or sometimes I wish things might be a
10 little better here or there, I enjoy the people that I
11 work with. We've got a good group out there and it's
12 just fun. To me. It's enjoyable more than fun. It
13 brings a lot of satisfaction, I suppose.

14 **Q. Thank you.**

15 EXAMINATION BY CHAIRMAN ALEXANDER:

16 **Q. I got a question for you, if you would. You know,**
17 **when you went on the commission, to say it lightly,**
18 **there was a lot of change going on with that period of**
19 **time and things from that standpoint. How are things**
20 **different today with the commission as compared to**
21 **when you first went on the commission, briefly?**

22 **A. We've had a lot of turnover. I mean, and we're really**
23 **--**

24 **Q. Turnover in staff? Turnover in commission --**

25 **A. Turnover -- well, both. Commissioners for sure,**

1 because Commissioner Justin Williams went on in July
2 of 18. I came on in February of 19. We're the two
3 longest serving commissioners. Staff, the legal
4 department looks a lot different than it did when I
5 first started. We've added two new hard working folks
6 in the technical department as well. And those are
7 the folks that the commissioners deal with a lot and
8 get advice from. But we've all been working to learn
9 and keep up. There have been a lot of changes, as
10 y'all are dealing with quite a -- and I don't envy
11 what y'all do. I'm glad y'all are doing that part and
12 not me. But the changes in the law, both state and
13 federal, and, you know, it's just -- it's working.
14 We're all learning. It's constant study. But I think
15 any professional, whether you're an attorney or a CPA
16 or engineer, you got to stay abreast. You got to do I
17 say continuing legal education, but I hit the 60/30
18 rule, and I don't have to do CLEs anymore. But even
19 though I don't have to do CLEs, I -- you've still got
20 to study to keep up. That's why we go to NARUC and
21 SARUC is to keep abreast of the current things that
22 are happening, especially on a federal level with a
23 lot of the industries.

24 CHAIRMAN ALEXANDER: Other questions? All right. I
25 think if you don't have anything else to say, then this

1 will conclude your portion of our screening process. I
2 certainly want to remind you pursuant to criteria, we
3 expect you as a candidate to follow the spirit as well as
4 the letter of the state s ethics laws. Any violation or
5 appearance of impropriety on your part could be deemed
6 very serious and potentially warranting us calling you
7 back for further questions. You understand that?

8 MS. BELSER: Yes, sir, I do.

9 CHAIRMAN ALEXANDER: Very good. Thank you for your
10 willingness to serve.

11 MS. BELSER: Thank you. And I appreciate your time,
12 your attention and your questions this morning. Thank you
13 for affording me this opportunity. Y all have a good day.

14 RICHARD N. MCINTYRE (GILBERT)

15 CHAIRMAN ALEXANDER: We will now call our next
16 Public Service Commission candidate of the Second
17 Congressional District, Mr. Richard McIntyre. He ll be
18 with us momentarily.

19 MR. MCINTYRE: Good morning.

20 CHAIRMAN ALEXANDER: Good morning. Welcome, Mr.
21 McIntyre. If you d raise your right hand, sir. Do you
22 swear to tell the truth, the whole truth and nothing but
23 the truth so help you God?

24 MR. MCINTYRE: I do.

25 RICHARD N. MCINTYRE, having been first duly sworn, was

1 examined and testified as follows:

2 CHAIRMAN ALEXANDER: Thank you, sir. Mr. McIntyre,
3 we have thoroughly investigated your qualifications to
4 serve on the Public Service Commission. The inquiry has
5 focused on your qualifications set forth in South Carolina
6 Code Section 58-3-20 and includes a thorough study of your
7 application materials, verification of your compliance
8 with State Ethics Laws, a study of any previous screenings
9 by the review committee, a check for economic conflicts of
10 interest and a written examination. The review committee
11 has received no formal complaints filed in opposition to
12 your election. Would you like to make a brief opening
13 statement?

14 MR. MCINTYRE: Thank you, Mr. Chairman. Thank all
15 of you for allowing me to be here this morning. My name s
16 Richard McIntyre as you obviously saw. I just welcome the
17 opportunity to serve the state. I ve been a commercial
18 banker for over 40 years in the state, serving my
19 constituents. Servicing various capacities in public
20 service from the President of the River Bank Zoo Society
21 to the Finance Chairman for the Columbia Metropolitan
22 Airport. I am retired at the end of this month from my
23 banking position, and so this presented an opportunity for
24 me to continue my public service and an endeavor to
25 continue working for the State of South Carolina. Thank

1 you.

2 CHAIRMAN ALEXANDER: Thank you. Thank you for that
3 statement. Now, we have -- I m going to recognize Mr.
4 John, who has a series of questions for you.

5 EXAMINATION BY MR. JOHN:

6 Q. Hello, Mr. McIntyre. Can you please state your full
7 name and current address for the record.

8 A. Richard Nelson McIntyre, [REDACTED]

9 Q. You have before you your personal data questionnaire
10 that you submitted with your application. Do you need
11 to make any changes to that at this time?

12 A. No, sir.

13 Q. Do you have any objections to this being made part of
14 the record?

15 A. No, sir.

16 Q. Okay. If you ll hand that to Ms. Putnam, that will
17 become part of the record.

18 (EXHIBIT NO. 3 WAS MARKED FOR IDENTIFICATION PURPOSES
19 (7 pages) - PDQ - MCINTYRE)

20 MR. JOHN: As a brief background, Mr. McIntyre
21 earned a Bachelor of Science degree in accounting and
22 finance from the University of South Carolina in 1980. He
23 went to work for CNS National Bank and the successor
24 Nations Bank from 81 to 1993. He held the positions of a
25 collector, branch manager, commercial lender and consumer

1 loan administrator. He then went to work for Carolina
2 First as the bank s Lexington County executive until 2003.
3 Since that time, he has worked for First Reliance Bank as
4 a market executive until the end of retirement effective
5 April 30th of this year. Congratulations. Mr. McIntyre,
6 as he mentioned, was elected to serve on the Lexington and
7 Richland Airport Commission from 2014 to 2020, where he
8 was Finance Chairman from 15 to 2020 and Vice Chairman
9 from 2019 to 2020. He served on the Riverbank Zoo Society
10 Board of Directors for 10 years until 2014. A member of
11 the Lexington County Rotary Club since 1985 and the
12 Lexington County Chamber Commerce since 1984. A
13 background check of Mr. McIntyre indicated no criminal
14 record and a review of his credit report indicated no
15 negative information.

16 **Q. Mr. McIntyre, are you a registered voter?**

17 A. Yes, sir.

18 **Q. In what congressional district are you registered?**

19 A. That would be two, I believe, sir.

20 **Q. Can you tell us why you re interested in serving on**
21 **the Public Service Commission?**

22 A. What was that, sir?

23 **Q. Why are you interested in serving on the Public**
24 **Service Commission?**

25 A. Personally, I think it s a critical job for the state

1 of South Carolina. In my opinion, cost effective
2 power for our consumers, water and sewer, adequate
3 water and sewer, clean water and sewer systems are
4 vital to our economic progress. I think I have the
5 experience and in depth knowledge to do this job, and
6 timing is everything. And it just seems like with my
7 pending retirement, this opportunity presented itself,
8 which would -- I previously discussed with others back
9 in 19, and I feel like I can do the job, I m willing
10 to do the job, and would like the opportunity.

11 **Q. Have you attended any hearings of the commission since**
12 **you applied or --**

13 A. I have not.

14 **Q. -- prior? You read any commission decisions?**

15 A. I have read some of the decisions and I actually have
16 read some of the minutes of the meetings, yes, sir.

17 **Q. If you were elected, how would you go about getting up**
18 **to speed on commission business?**

19 A. Well, I m an analyst, so I have to read. I ve just
20 always been one to delve into the details of decisions
21 and the background. If you re a credit officer, you
22 have to -- you have to get into the details and the
23 minutia of some of the individual credits and the
24 understanding. My understanding of the role of the
25 commissioner is I want to be able to consider the

1 evidence and testimony before me, so I would have to -
2 - in regards to some of the particular parts of the
3 Public Service Commission, I d just have to educate
4 myself to the -- to those processes.

5 **Q. How -- what do you envision your work schedule being**
6 **like, if you were elected?**

7 A. I d have to be full time. I mean, honestly, I ve got
8 40 years of banking experience. The airport
9 commission was very enlightening on how to deal with
10 federal grants and the minutia of dealing with some of
11 those accounting issues. But to properly educate
12 myself I would -- I can t foresee that this wouldn t
13 be a full-time job.

14 **Q. Would you generally describe the role of the PSC in**
15 **regards to the regulation of utilities?**

16 A. Wow. My perspective is that you re the final
17 arbitrator of the decisions presented to the
18 commission based off that evidence and testimony.
19 You re sort of the gatekeeper for South Carolina.

20 **Q. Do you think that s an appropriate role or should**
21 **it be modified?**

22 A. Gosh, that s an interesting question. It s an
23 appropriate role as it s been described in legislative
24 -- or detailed in the legislation. Somebody s got to
25 make that decision. And so -- and looking out for the

1 consumers in South Carolina in these regards, I think
2 it s an important role.

3 **Q. Ex parte communication, can you describe your general**
4 **understanding of those rules?**

5 A. They re prohibited unless there are certain types of,
6 I think the wording was in regards to schedule or
7 procedures, but there s -- it s very guarded to you
8 really can t have those outside of the conflict. I
9 would -- I would say that -- going back to that exam
10 that you had a brief period of time to study for, the
11 one thing about the canons is really more consistent
12 with life as a credit officer and the -- you just have
13 to understand that you just can t communicate the
14 information that you re provided. Everything I ve
15 done in the banking environment s been on a
16 confidential basis, and I m not allowed to talk about
17 other people s finances and those kinds of things. So
18 it really didn t -- it sort of resonated to me as far
19 as our roles as a banking officer and credit officer.

20 **Q. If you were approached by someone who wanted to**
21 **discuss a matter that s before the commission or that**
22 **might come before the commission, how would you handle**
23 **that?**

24 A. Well, I d politely refuse to continue the
25 conversation. It s essentially what the ex parte is,

1 is to avoid those conflicts of interest.

2 **Q. Can you describe what you would consider appropriate**
3 **demeanor for someone serving on the Public Service**
4 **Commission?**

5 A. Well, appropriate demeanor to me is respect for
6 others, do your homework, be prepared for your
7 meetings and, honestly, I think it s important to
8 develop relationships among the other commissioners
9 and relationships so that you can have adequate
10 conversations about the issues in an intelligent
11 manner.

12 **Q. Would you consider that temperament to apply only**
13 **while you re on the bench?**

14 A. No.

15 **Q. Are you aware that commissioners are subject to the**
16 **Judicial Code of Conduct as well as State Ethics Laws?**

17 A. Yes, sir.

18 **Q. Can you just briefly and generally describe the five**
19 **canons of the code of conduct?**

20 A. Oh my goodness. That was in the test and that was --
21 I think I had like a week to study for that test.
22 And, you know, I actually drank my coffee this morning
23 and said he s probably going to ask me about that this
24 morning.

25 **Q. You don t have to recite them word for word, but just**

1 --

2 A. Well, essentially it s --

3 **Q. -- an application.**

4 A. -- maintain your -- the integrity of the court and I
5 know I won t use the words correctly. Promptly and
6 diligently complete the cases that are before the
7 court. Maintain the integrity, I may have just said
8 that, of the court through appearance. Essentially
9 avoid conflicts of interest. No ex parte
10 conversations. I m trying to think through all this
11 thing. It was rather vast. But essentially it goes
12 back to the maintain the -- your integrity, your
13 independence and not only through your professional
14 conduct, but also through your social conduct. But to
15 me, it s -- that s a difficult question to complete
16 today -- this morning.

17 **Q. Sure. Thank you. The review committee has put out a**
18 **few advisory opinions, one dealing with candidate s**
19 **attendance at legislative receptions, legislative**
20 **caucus meetings, political gatherings. Are you**
21 **familiar with those?**

22 A. Yes, sir.

23 **Q. Have you attended any legislative receptions or**
24 **legislative caucus meetings since submitting your**
25 **application?**

1 A. No, sir.

2 Q. How about any political gatherings during that time?

3 A. No, sir.

4 Q. Okay. Are you or a member of your immediate family
5 employed by a utility regulated by the PSC now or
6 within the past two years?

7 A. No, sir.

8 Q. And a few others about conflicts of interest. Do you
9 or an immediate member of your family have stock or
10 other financial interest directly controlled by you in
11 a utility --

12 A. No.

13 Q. -- regulated by the PSC? Do you or a member of your
14 family, are you an officer or director involved in the
15 management of any business enterprise?

16 A. No, sir.

17 Q. What entities do you or a member of your immediate
18 family receive income within the previous year?

19 A. Myself, just the First Reliance Bank. My wife,
20 Lexington Medical Center and state retirement systems.

21 Q. If you were elected, would there be any potential
22 conflicts of interest, financial or otherwise?

23 A. No, sir.

24 Q. What would you do if a conflict arose?

25 A. Report it.

1 Q. Do you belong to any organization that discriminates
2 based on race, religion, or gender?

3 A. No, sir.

4 Q. Are you affiliated with any political parties, boards
5 or commissions that would need to be re-evaluated if
6 you are nominated and elected?

7 A. No, sir.

8 Q. I have a few substantive questions for you that might
9 be familiar. Can you please describe the terms
10 interview efficiency and demand side management?

11 A. Not adequately, sir. The -- I would -- for the
12 committee, I -- obviously I m a novice for the Public
13 Service Commission and I think they gave us about a
14 week to read this material, and I ve read it all about
15 three times, but to absorb it and define, I know one
16 of those things I read through was energy efficiency
17 and so forth. But to actually come up here and recite
18 those definitions this morning, I would be deficient.
19 I apologize.

20 Q. How about distributed energy and resources?

21 A. Distributed energy resources. That s exactly what s
22 on the question -- was on the test. No, sir. I -- it
23 -- gosh, I even tried to read that again this morning.
24 The -- I m not going to try to answer --

25 Q. Sure.

1 A. -- those questions. I m sorry.

2 Q. Sure. So within classes of customers, sometimes the
3 cross subsidization or cost shifting can occur through
4 various means. Can you describe, you know, how that
5 might be addressed by the commission? Utility rates -
6 -

7 A. Are you talking about avoided cost?

8 Q. Right. So if a utility was operating an energy
9 efficiency program incentivizing weatherization of
10 homes, cost being born by customers who don t
11 participate.

12 A. Correct.

13 Q. In what way should the commission seek to insulate
14 other customers?

15 A. Well, I think the provision I read was that you have
16 to allocate those costs over the providers -- or the
17 users throughout the system, I would say. That s sort
18 of a -- I would look at it as more like a capital cost
19 that the entire users have to pay into the system.
20 Whereas the actual users of the system are -- would be
21 paying it all if they weren t -- if there wasn t some
22 way of allocating those costs. That maybe the novice
23 viewpoint of it. I look at it as the power company s
24 renting those power lines and the solar users only use
25 them when they need them, but they re still in -- have

1 been installed and so there has to be some allocated
2 cost there passed on to those folks that are -- that
3 need the power only when they need it, but they don't
4 want to pay for it when they don't want it. I'm not
5 sure that's a --

6 **Q. No, that's helpful. Thank you. And one more for you.**
7 **Integrated resource plan. Can you tell us what that**
8 **is?**

9 A. I think that goes back to -- the integrated resource
10 was the, I want to say, the combination of the variety
11 of resources, the sources of power, the renewables and
12 how they would be implemented and/or garnered into the
13 power grid and allocated based off of those resources.
14 And I believe those plans had to be updated every
15 three years. But that's a lot of material, gentlemen,
16 to grasp over a week.

17 **Q. It is. It is. The commission handles a wide range of**
18 **responsibilities in different areas. Okay. Just a**
19 **few more questions as we wrap up for you. Have you**
20 **made any contributions to members of the General**
21 **Assembly since filing your application?**

22 A. I have not.

23 **Q. Have you sought or received a pledge of support from**
24 **any legislative prior to this day?**

25 A. No, sir.

1 Q. Have you sought or been offered a conditional pledge
2 of support by the legislature?

3 A. No, sir.

4 Q. Have you asked any third parties to contact members of
5 the General Assembly?

6 A. No, sir.

7 Q. Are you aware of any friends or colleagues that may
8 have done so?

9 A. No, sir.

10 Q. Are you familiar with the 48-hour rule, which
11 prohibits a candidate from seeking pledge from a
12 legislature within 48 hours of the committee s report
13 being issued?

14 A. Yes, sir.

15 Q. If you were elected, do you plan to serve a full term?

16 A. Yes, sir.

17 Q. Thank you, Mr. McIntyre.

18 MR. JOHN: I ll note for the record that Mr.
19 McIntyre s exam score is a 63. Mr. Chairman, I have no
20 further questions, but pursuant to the committee s
21 previous motion to go into executive session with each
22 candidate, would you like to do that at this time?

23 CHAIRMAN ALEXANDER: That would be appropriate for
24 us to go into executive session at this time. I d ask the
25 room to be cleared.

1 [EXECUTIVE SESSION FROM 11:18 - 11:25]

2 CHAIRMAN ALEXANDER: For the record, we are back in
3 regular session. No action was taken and no votes were
4 taken during the executive session. We continue with Mr.
5 McIntyre. Before us today is a candidate for the Second
6 Congressional District of the Public Service Commission.
7 Are there questions by members of the committee? Senator
8 Horry, Senator Hutto. I m sorry, Senator Rankin.

9 SENATOR RANKIN: It would be a promotion for Horry
10 if he were the senator.

11 EXAMINATION BY SENATOR RANKIN:

12 **Q. Mr. McIntyre, just briefly, this is, as I asked the**
13 **incumbent, Ms. Belser, this is not easy work. It is**
14 **not an easy subject. And you have retired from a**
15 **successful career in banking, which is likewise not**
16 **easy stuff and more and more a daily or annually a**
17 **heavy lift. Why in the good Lord s name and Earth**
18 **would you want to move from retirement in a very**
19 **difficult field to start a new career in a very**
20 **difficult field?**

21 **A.** My wife wants to know the same question. But I m
22 being flippant. I ve been working since I m 12 and,
23 you know, retirement is a scary thing, you know, if
24 you think about it. You know, there s only one stage
25 left after that, and I m not a docile person. I ve

1 got two residences. I ve got two grandchildren that I
2 love dearly. And I m just not a docile person, you
3 know. I can t sit on the couch and watch TV. That s
4 just not something -- that s not me. And I don t
5 think I can play golf four days a week. So to me,
6 it s -- back when my term was coming up at the airport
7 and I was getting termed out, the discussion was to
8 consider this from some folks, because there was some
9 difficulty at the time 2019. And I think it s a
10 challenge, and I think it would be something that I --
11 that not only can I do, I think I can be helpful to
12 the State of South Carolina. So I m willing to do it.
13 It s a perfect time for me to take that opportunity.
14 I thought it was a four-year term. I understand this
15 is only for one year, but this -- but it was certainly
16 is, to me, a challenge and I think it s -- I think
17 it s a good opportunity to help the State of South
18 Carolina.

19 EXAMINATION BY CHAIRMAN ALEXANDER:

20 **Q. And thank you for being here today and obviously with**
21 **your background -- financial background, how do you --**
22 **if you were on the commission, how would you envision**
23 **that being able to assist you in the work that you**
24 **would be doing?**

25 **A. Well, it -- my analytical skills. I am -- to be a**

1 good commercial banker and to get to be in the credit
2 process, you got to be an analyst. You have to
3 understand what I call multiplayers. You have to
4 understand the business, competition, and not only
5 today, but you have to think about five years from
6 now. You know, I -- being a commercial banker
7 sometimes you don't have to -- you have to look down
8 the road and I don't want to disparage anybody, but
9 you have to determine whether somebody's in a
10 Blockbuster Video business or they're in a car
11 business that's, you know, it's just maybe changing.
12 But there's certain businesses that become obsolete
13 and you had to understand that not only where a
14 business was today, but where it might go in the
15 future and how you were going to deal with that as a
16 banker. And sometimes you had to, you know, make hard
17 choices and make the -- based off what was before you.

18 **Q. Would the financial impacts of things that come before**
19 **the commission be something that would be a concern**
20 **for you?**

21 A. Absolutely. Absolutely. I think it's important for
22 us to have -- afford power and water and sewer
23 services. I mean, to me the lack of water and sewer
24 in our state is still woeful.

25 CHAIRMAN ALEXANDER: Are there other questions? If

1 there are no other questions, this will conclude your
2 portion of our screening process today. Just want to
3 remind you that the criteria that you're under, I expect
4 you, as a candidate, to follow the spirit as well as the
5 letter of the state ethics law. Any violation or
6 appearance of impropriety on your part would be deemed
7 very serious and potentially warranting us calling you
8 back for further questions. So do you understand that?

9 MR. MCINTYRE: Yes, sir.

10 CHAIRMAN ALEXANDER: Very good. Thank you for your
11 willingness to serve, and I'm sure staff will be in
12 contact with you.

13 MR. MCINTYRE: Thank you all. Thank you, Mr.
14 Chairman. You all have a nice day.

15 CHAIRMAN ALEXANDER: Pleasure to have you here.
16 Thank you.

17 PUBLIC SERVICE COMMISSION SEAT 4:

18 H. DAVID BRITT (SPARTANBURG):

19 CHAIRMAN ALEXANDER: We'll move right along,
20 continuing here. Public Service Commission candidate for
21 the Fourth Congressional District is Mr. David Britt. And
22 we'll be with him momentarily. Good morning, Mr. Britt.

23 MR. BRITT: Good morning. How are you all doing?

24 CHAIRMAN ALEXANDER: Doing good. Thank you for
25 being with us today. If you would, raise your right hand.

1 Do you swear to tell the truth, the whole truth and
2 nothing but the truth so help you God?

3 MR. BRITT: Yes, sir, I do.

4 H. DAVID BRITT, having been first duly sworn, was examined
5 and testified as follows:

6 CHAIRMAN ALEXANDER: Thank you, sir. Appreciate
7 that. Again, we re delighted to have you here. We have
8 thoroughly investigated your qualifications to serve on
9 the Public Service Commission. Our inquiry focuses on
10 your qualifications set forth in South Carolina Code
11 Section 58-3-20, and includes thorough study of your
12 application materials, verification of your compliance
13 with the state ethics laws, a study of any previous
14 screenings before the review committee, a check for
15 economic conflicts of interest and a written examination.
16 Would you like to make an opening statement -- a brief
17 opening statement?

18 MR. BRITT: Yes, sir. I d be glad to.

19 CHAIRMAN ALEXANDER: All right.

20 MR. BRITT: I am David Britt. Grew up in Dillon
21 County and, you know, born on a little tobacco farm.
22 Cotton farm. I brought one PowerPoint, because I think it
23 is important to kind of know where I came from. A little
24 place called Oak Grove, between Lata and Bennettsville.
25 On a small tobacco farm. And from that, that s where I

1 got my, I think, my desire to serve. And I have -- I
2 learned a lot of that from my grandfather, Stonewall David
3 Wise, and I ll show you another picture in a minute. But
4 I moved to the big city of Florence when I was in the
5 third grade and decided I didn t like farming, and I
6 wasn t good for medical, but -- so law was what I planned
7 to do. So I moved north to go to Wofford College. Got a
8 degree there and was offered a great opportunity my senior
9 year in college to go to work with an industry. And that
10 created my opportunity not to go to law school, but to
11 work in industry and stayed in Spartanburg since 1977 when
12 I graduated. I ve had the good fortune working with some
13 great companies, and the latest I ve been with for 37
14 years. Tindall Corporation owned by Bill Lowndes a great
15 individual that s been a great mentor to me. And during
16 that process, also, as I mentioned earlier, I like
17 serving. I got elected to the school board in 1987 and
18 right after my first term was getting close to ending, I
19 got recruited to run for county council. Because in
20 Spartanburg at the time, if you recall back in 1991 and
21 you re from the upstate, everything was textiles in
22 Spartanburg. And in the course of about five years from
23 1985 about 1990, we lost 25,000 jobs and there were about
24 40,000 people unemployed. And I got recruited to run for
25 county council over the course of a weekend because the

1 lead -- some leadership that I could bring companies to
2 Spartanburg. So I've been fortunate, served -- won May 7,
3 1991, and I've chaired economic development of county
4 council, been the vice chairman for most of the time, and
5 we've been very blessed. We recruited almost 90 billion
6 dollars in investments in Spartanburg County and about
7 100,000 new jobs. So that's a little bit about me. I'm
8 married. I have two children and one of my -- our
9 children lives here in Columbia. I have two grandchildren
10 here. So that's a snapshot, and I know you all don't need
11 to hear anymore.

12 CHAIRMAN ALEXANDER: Very good. Thank you. Thank
13 you for your statement there. I will now recognize Mr.
14 John, he has a series of questions for you here.

15 EXAMINATION BY MR. JOHN:

16 **Q. Nice to see you, Mr. Britt. Can you please state your**
17 **full name and current address for the record.**

18 A. Henry David Britt, [REDACTED]

19 **Q. Thank you. You have your personal data questionnaire**
20 **there in front of you that you submitted with your**
21 **application. Any modifications or edits to that at**
22 **this time?**

23 A. No, sir.

24 **Q. You have any objections to placing this in the record?**

25 A. No, sir.

1 Q. Thank you. Hand that to Ms. Putnam, we will
2 officially make that part of the record.

3 (EXHIBIT NO. 4 WAS MARKED FOR IDENTIFICATION PURPOSES
4 (9 pages) - PDQ - BRITT)

5 MR. JOHN: A brief background, pretty much as you
6 just stated, Mr. Britt earned a Bachelor of Arts in
7 Government from Wofford in 1979.

8 MR. BRITT: 77.

9 MR. JOHN: 77, excuse me. Thank you. Mr. Britt
10 was the Director of Human Resources for Flowers Industries
11 from 1977 to 1980. Then worked as Director of Industrial
12 Relations of Boiler Two Company of the USA from 1980 to
13 85. Mr. Britt founded David Britt and Associates in 1985
14 where he worked as a management consultant for industrial
15 manufacturing companies in the U.S. until 1998 when he
16 went on to Tindall Corporation as the Vice President and
17 General Manager. He went to Tindall in 1988, has since
18 become Vice President and General Manager during that
19 time. In 1987, he was elected to the Spartanburg District
20 Seven School Board where he served until 1991. He served
21 on the Spartanburg County Council for District Three since
22 1991, Vice Chairman of -- Vice Chairman of the council and
23 Chair of the Economic Development committees since that
24 time. Mr. Britt has served on the Chapman Cultural Center
25 board, the Spartanburg Regional Health System Heart

1 Foundation board, Wofford College Alumni board. He is a
2 member of First Presbyterian Church of Spartanburg where
3 he s a former deacon and elder. Background check of Mr.
4 Britt indicated no criminal record, and a review of his
5 credit report indicated no negative information.

6 **Q. Mr. Britt, are you a registered voter?**

7 A. Yes, sir.

8 **Q. In what congressional district are you registered to**
9 **vote?**

10 A. Fourth.

11 **Q. Why are you interested in serving on the Public**
12 **Service Commission?**

13 A. I have, as I said, I was -- I have it in my DNA to
14 serve and I have been -- I was approached last summer
15 about the vacancy on the Public Service Commission by
16 a number of friends and they said this would be an
17 opportunity to expand my service. And I want to serve
18 the State of South Carolina. I know how important and
19 how needy the whole electrical grid is, because I
20 recruit companies here. And we hear that nonstop,
21 whether it s BMW doing a 1.7 billion dollar expansion
22 or some new companies wanting to come to Spartanburg.
23 I also know I m -- the demand that s on, you know, the
24 whole energy producing system from, you know, December
25 of 23 when we almost had the blackouts because of the

1 extreme cold weather. But I see this as a way to
2 serve the state in a broader capacity and I would love
3 to do it. I've gotten very interested in studying
4 what it does. My understanding of what the Public
5 Service Commission does and is doing has been
6 heightened. I want to serve even more than when I was
7 originally approached about looking at this
8 opportunity. There's a lot for me to learn and a lot
9 for me to grow, and I'm -- that's what challenged me
10 and makes me excited.

11 **Q. Have you attended any hearings at the commission**
12 **recently or in the past?**

13 A. Virtually.

14 **Q. Virtually?**

15 A. Yeah. As of Tuesday, in fact. That was the latest.

16 **Q. Okay. Very good. Very good. Have you read any**
17 **commission decisions?**

18 A. Yes.

19 **Q. So if you were elected how would you get up to speed**
20 **on issues in front of the commission, maybe in**
21 **addition to what you've been doing recently?**

22 A. I would do much like what I did when I first got
23 elected to the school board. I go full force, as well
24 as on council. I take this as a very serious
25 obligation and commitment, and I would spend as much

1 time as necessary and, in fact, I ve been to the
2 office twice to talk to the executive director just
3 about how, if I were fortunate to get elected to this
4 position, how I can ingrain myself and also quickly
5 get up to speed where I could be a productive producer
6 as a commissioner.

7 **Q. If you were elected, how would you envision your work**
8 **schedule shaping up?**

9 A. Well, for the last 34 years I ve worked two jobs, both
10 at Tindall as vice president and the chairman -- vice
11 chairman of the county council. So I figured -- I put
12 in about 20 hours on county council and about 45 to 50
13 at Tindall, and I think by focusing my efforts on one
14 job I can spend as much time as necessary. I plan to
15 at least rent an apartment here in Columbia, if not,
16 buy a condo somewhere. And if I need to be there five
17 or six days a week to learn and produce and make this
18 committee proud of their decision, I will do it.

19 **Q. In general terms, what role does the PSC serve in the**
20 **regulation of utilities?**

21 A. And again, through my reading and study, it s far
22 greater than what s defined in setting rates for both
23 the, you know, industrial electric companies and as
24 well as natural gas, water. I think it s to serve the
25 people. To be balanced and fair, and as a role as

1 commissioner, as I ve understood it now, is to listen,
2 study, get all the facts, evaluate and then render a
3 decision.

4 **Q. Great. Can you explain the general rule regarding ex**
5 **parte communications as it applies to the commission?**

6 A. I think it makes it very clear, and again, in my two
7 lives and the one that I m currently living, it s very
8 much like that. You do not have discussions with
9 anyone about subjects that, you know, are currently
10 before the commission or may come to the commission.
11 I ve done that most of my elective life, been very
12 careful of what I say about projects that we re
13 working on. And it would be no different from this.
14 It -- you know, very limited discussions about
15 anything that, again, like I say, that may come before
16 the commission or is before the commission. You do
17 not discuss it.

18 **Q. So pretty much answered it, but if a situation arose**
19 **where someone approached you really wanting to discuss**
20 **a matter that s before the commission or even might**
21 **come before the commission, what would you do in that**
22 **situation?**

23 A. First of all, I d say I can t do it. Then I d go to
24 the chairman and explain what s happened. Someone
25 wanted a discussion.

1 Q. Can you describe what you would consider to be
2 appropriate demeanor or temperament for a
3 commissioner?

4 A. You know, I look at it much like a judge. I want to,
5 you know, display, you know, integrity also
6 confidence. The ability, you know, whether I m
7 sitting at the bench or out in public that is one of,
8 you know, of integrity and someone that s not, you
9 know, above reproach and the people would have trust
10 in.

11 Q. On that note, are you aware commissioners are subject
12 to the Judicial Code of Conduct and the State Ethics
13 Laws?

14 A. Absolutely.

15 Q. Can you, in general terms once again, describe the
16 five canons of the code?

17 A. And the way I look at it is much like I ve led my
18 life. Number one, integrity and independence. Number
19 two, is beyond reproach and with any type of
20 irregularities or whatever seconded with impartiality.
21 I would demonstrate and be impartial. I would listen,
22 evaluate the facts and make a decision. The fourth of
23 the code -- of the canons would be that in my
24 extracurricular duties and also beyond -- above
25 reproach and beyond reproach both in my personal life

1 as well as my family would be very careful about
2 gifts, any type offerings. Just in general, again,
3 demonstrate integrity and confidence that people could
4 have in the office that I would not be swayed by
5 things of that nature. And the fifth being, you know,
6 as far as political activities that I would not engage
7 in any type political activities, support whether
8 it s, you know, going to political functions, being a
9 party member. I would divorce myself from all
10 activities that, you know, not only fundraising, but
11 no contributions in any political canon.

12 Q. Thank you. Are you familiar with the advisory
13 opinions issued by the review committee dealing with
14 attendance at legislative --

15 A. Oh, I --

16 Q. -- receptions, caucus meetings and political
17 gatherings?

18 A. Yes.

19 Q. Have you attended any legislative receptions or
20 legislative caucus meetings since submitting your
21 application?

22 A. No.

23 Q. How about political gatherings since --

24 A. No.

25 Q. Okay. Thank you. Some -- dealing with conflicts of

1 interest. Are you or a member of your immediate
2 family employed by a utility regulated by the
3 commission now or within the past two years?

4 A. No.

5 Q. Do you or a member of your immediate family have stock
6 or financial interest directly within your control in
7 a utility regulated by the commission?

8 A. No.

9 Q. Are you or -- are you or a member of your immediate
10 family an officer or a director involved in the
11 management of any business enterprise?

12 A. No. Other than being Vice President of Tindall
13 Corporation.

14 Q. Other than Tindall.

15 A. Yeah.

16 Q. Is that correct?

17 A. Yeah. Yes, sir.

18 Q. What entities did you or a member of your immediate
19 family receive income within the previous year? From
20 what entities did you --

21 A. Okay. Tindall Corporation and Spartanburg County as a
22 council member.

23 Q. Thank you. If elected, would there be any potential
24 conflicts of interest financial or otherwise?

25 A. No.

1 Q. What would you do if a conflict arose?

2 A. Again, I, you know, if one arose I d recuse myself, if
3 they were coming before the commission. But also, you
4 know, inform the council -- I mean the commission
5 chair.

6 Q. Okay. Do you belong to any organization that
7 discriminates based on race, religion or gender?

8 A. No.

9 Q. Are you affiliated with any political parties, boards
10 or commissions that would need to be re-evaluated if
11 you were nominated and elected?

12 A. No.

13 Q. And I have some substantive questions for you that may
14 be familiar. Can you please describe the terms energy
15 efficiency and demand side management?

16 A. Well, I think this, you know, comes out of Act, you
17 know, 62, 2019 I think is when the state and the, I
18 guess, you know, General Assembly took very serious
19 concern and direction towards being, you know, energy
20 efficient in all that we do, you know, offering the
21 rate holders, you know, the opportunity to use solar
22 and affect their power rates and do -- and use
23 whatever means is necessary to do that. And what was
24 the second?

25 Q. So the first was energy efficiency. The second is

1 **demand side management.**

2 A. Yeah. Demand side management gives the opportunity
3 for both, you know, businesses and, you know,
4 individuals to control and really manage their energy
5 consumption, you know, using the sources that are out
6 there. And the renewable energy sources.

7 **Q. Great. Thank you. Can you describe the term**
8 **distributed energy resources?**

9 A. Yes. And again, it gives the opportunity for, you
10 know, individuals as well as business and industries
11 to use the power sources they have. And if they have,
12 you know, sources that can be given back to the
13 customer, they do that, or the energy provider. And,
14 again, a source of managing their own power usage.

15 **Q. Great. So one thing that comes up with programs and -**
16 **- programs like you just described that are run by**
17 **utilities is cost shifting or cross subsidization**
18 **between customer classes. How would you -- how would**
19 **those concerns factor into the commission's decisions?**

20 A. Again, you know, what I would try to do as a
21 commissioner, much like I do as a councilman, get all
22 the facts, study them, use a balanced approach and see
23 how that affects them as well as the rate payers.

24 **Q. Thank you. And just one more. What is an integrated**
25 **resource plan?**

1 A. It s much like what I do every year and have done with
2 Tindall Corporation. A business plan. It s an
3 opportunity for these electric providers to look at
4 what is necessary, you know, and they have to, you
5 know, produce these integrated resource plans every
6 three years with a 15-year outlook. But it s a
7 business plan. Okay, what are the energy demands
8 going to be that I see for the next year or three
9 years, 15 years. How am I going to, you know, deliver
10 that need and that demand. And thirdly, how I m going
11 to pay for it. How they re going to pay for it. And
12 this, you know, this is a great plan. I just read
13 Dominion s that they submitted March 31st and it s a
14 good business plan. It s really what we do all the
15 time. If you re running a business, you want to know,
16 you know, what am I looking at for my market
17 opportunities, you know, how am I going to deliver
18 that and what is it going to cost, you know, to do so.

19 **Q. Thank you. Since filing your application, have you**
20 **made any contributions to members of the General**
21 **Assembly?**

22 A. No.

23 **Q. Have you sought or received a pledge of support from**
24 **any legislator prior to this day?**

25 A. No.

1 Q. Have you sought or been -- have you sought or been
2 offered a conditional pledge of support?

3 A. No.

4 Q. Have you asked any third parties to contact members of
5 the General Assembly on your behalf?

6 A. No.

7 Q. Are you aware of any friends or colleagues who may
8 have done so?

9 A. No.

10 Q. Are you familiar with the 48-hour rule, which
11 prohibits a candidate from seeking pledges from the
12 members of the General Assembly up to 48 hours after
13 the submitted report has been issued?

14 A. Yes.

15 Q. If you were elected, do you plan to serve a full term?

16 A. Absolutely.

17 Q. Thank you.

18 MR. JOHN: I would note for the record that Mr.
19 Britt s exam score is 50. Mr. Chairman, pursuant to our
20 earlier motion to go into executive session with each
21 candidate, would you like to do that at this time?

22 CHAIRMAN ALEXANDER: Without objection, we ll go
23 into executive session. I d ask the room to be cleared.

24 [EXECUTIVE SESSION FROM 11:50 - 12:05]

25 CHAIRMAN ALEXANDER: We re back in open session.

1 For the record, there was no actions taken, nor votes
2 taken during executive session. We continue with Mr.
3 Britt for the Fourth Congressional District for the Public
4 Service Commission.

5 EXAMINATION CONTINUES BY MR. JOHN:

6 Q. Mr. Britt, on your personal data questionnaire, you
7 reported involvement in one legal matter as of 2015, a
8 case, you and two other members of Spartanburg County
9 Council among others were sued by the county clerk of
10 court. Can you briefly tell us about that in this
11 disposition?

12 A. It was a misunderstanding about the amount of remedial
13 work to be done on the courthouse, and that lawsuit s
14 been settled.

15 Q. Very good. Thank you. Mr. Chairman, that s all I
16 have.

17 CHAIRMAN ALEXANDER: Questions of Mr. Britt?

18 EXAMINATION BY CHAIRMAN ALEXANDER:

19 Q. I ve got just a couple -- one -- a couple
20 observations first off. Mr. Britt, obviously I read
21 your letters of recommendation. One s from Lib
22 Flemming, who actually served on the Public Service
23 Commission with great distinction in her period of
24 service. I assume you ve had a conversation with her
25 as far as what the responsibilities, duties and time

1 commitment. Have you had a conversation with her
2 about that?

3 A. Yes, sir. Mr. Chairman, I had that actually last
4 summer when I was first approached. Lib and I go to
5 church together and, you know Lib, and her husband has
6 passed away. So, yeah. She gave me great detail and
7 she was very helpful.

8 Q. Again, I notice that one of your others is an
9 immediate past representative Max Hyde.

10 A. Yep.

11 Q. He remarks about you as well.

12 A. Max, I ve known him since he was a young lad and,
13 yeah, his mom put up a sign in my yard when I think
14 Max was a teen -- probably 24 years old, so yeah.
15 I ve been very involved in Max s life and his
16 political career, too. Gave me advice. It s good.

17 Q. I do want to -- a couple of things. You know,
18 obviously you re a long-time elected official. You re
19 used to working with constituent matters as well as
20 economic development, and especially I want to focus
21 on the constituent matters. Are you able to -- are
22 you confident in your ability to comply with ex parte
23 rules under -- that are required under being a
24 commissioner versus a constituent service from that
25 standpoint? How would you handle that?

1 A. I look at myself, you know, more as an arbiter now.
2 Hearing the case, getting, you know, the facts. Not
3 getting into the role of the ORS. I think that s
4 their role, you know, representing the claimant or,
5 you know, the business or the person. I m to hear the
6 case and the facts, and make a decision.

7 **Q. Who is responsible for establishing the state s public**
8 **policy of matters within the commission s**
9 **jurisdiction?**

10 A. I think the PURC committee.

11 **Q. And the legislature?**

12 A. And the legislature. Yeah.

13 CHAIRMAN ALEXANDER: Any further questions? Senator
14 Rankin.

15 MR. RANKIN: I just want to compliment you and the
16 letters of reference that have been offered by you, both
17 of which called out, in addition to others, and to your
18 testimony here today and your youthful embrace of a tough,
19 tough field. You have studied it and you have -- you re
20 comfortable, at least, describing these terms. Many of us
21 who have been at this a long time have to be reminded what
22 all of this stuff means, but to the big picture and your
23 desire to embrace this, I commend you, sir. And I look
24 forward to your knowledge as being able to recount the
25 canons of ethics, but to live it out as you have thus far

1 done beautifully in your walk in Spartanburg. So no
2 comment required, just compliments to you, sir.

3 MR. BRITT: Thank you, Senator Rankin.

4 CHAIRMAN ALEXANDER: Further questions? Okay. So
5 this will conclude your portion of the screening process.
6 However, I do want to remind you of the variant criteria
7 and pursuant to that expect that you as a candidate will
8 follow the spirit as well as the letter of the state s
9 ethics laws. Any violation or appearance of impropriety
10 on your part would be deemed very serious and potentially
11 warranting us calling you back for further questions. Do
12 you understand this?

13 MR. BRITT: Yes, sir, Mr. Chairman.

14 CHAIRMAN ALEXANDER: Very good. Thank you for being
15 here. I wish you a happy Easter.

16 MR. BRITT: Happy Easter to you all. Thank you.

17 PUBLIC SERVICE COMMISSION SEAT 6:

18 JUSTIN T. WILLIAMS (COLUMBIA)

19 CHAIRMAN ALEXANDER: We will now go to Commissioner
20 Justin T. Williams, and he will join us momentarily. Good
21 afternoon, Commissioner Williams.

22 COMMISSIONER WILLIAMS: Good afternoon, Mr. Chair.

23 CHAIRMAN ALEXANDER: Good to see you, sir. If
24 you d be kind enough to raise your right hand for the
25 oath. Do you swear to tell the truth, the whole truth and

1 nothing but the truth so help you God?

2 COMMISSIONER WILLIAMS: Yes, sir.

3 JUSTIN T. WILLIAMS, having been first duly sworn, was
4 examined and testified as follows:

5 CHAIRMAN ALEXANDER: Okay. Good to see you. Thank
6 you for being here. We have thoroughly investigated your
7 qualifications to continue to serve on the Public Service
8 Commission. Our inquiry focuses on your qualifications as
9 set forth in the South Carolina Code Section 58-3-20. It
10 includes a thorough study of your application materials,
11 verifications of your compliance with state ethics laws, a
12 study of your -- any previous screenings by the review
13 committee, a check for economic conflicts of interest and
14 a written examination. Review committee has received no
15 formal complaints filed in opposition to your election.
16 Would you like to make a brief opening statement?

17 COMMISSIONER WILLIAMS: Thank you all for having me.
18 I m happy to be here.

19 CHAIRMAN ALEXANDER: I m going to recognize -- I
20 want to recognize Mr. John to go over some questions with
21 you.

22 EXAMINATION BY MR. JOHN:

23 **Q. Good afternoon, Commissioner Williams. I have good**
24 **morning here on my sheet, but we have run into the**
25 **p.m. hours, so in that regard I will be as brief as**

1 possible, but still get a thorough conversation with
2 you. Can you please state your full name and current
3 address for the record?

4 A. Justin Thomas Williams, [REDACTED]

5 Q. Thank you. You have your personal data questionnaire
6 there. Do you need to make any edits to that at this
7 time?

8 A. No, sir.

9 Q. Do you have any objection to it going into the record?

10 A. No, sir.

11 Q. Thank you. We will place that into the record.

12 (EXHIBIT NO. 5 WAS MARKED FOR IDENTIFICATION PURPOSES
13 (13 pages) - PDQ - WILLIAMS)

14 MR. JOHN: And a brief background, Mr. Williams
15 attended University of South Carolina. Got a Bachelor of
16 Arts in Public Relations in 2006 and his J.D. from the
17 School of Law, USC School of Law, in 2010. In 2015, he
18 completed the Judge Advocate Officers basic course and
19 just recently in May of 2024, Commissioner Williams earned
20 a Master of Environmental Management degree from Duke
21 University. Following law school, Commissioner Williams
22 worked for the 5th Judicial Circuit from 2011 to 2013, and
23 then again from 2015 to 16. In the interim there, he was
24 an associate with Willson Jones Carter and Baxley, before
25 working at Moore Bradley Myers from 2017 to 18.

1 Commissioner Williams, as I mentioned, is a Judge
2 Advocate. Service began in 2015. He has served on the
3 Public Service Commission for District Two since 2018.
4 District Six, excuse me, since 2018. He was Chair of the
5 Commission from 2020 to 2022, and currently serves as Vice
6 Chair. He s a member of the National Association of
7 Regulatory Utility Commissioners, Richland County Bar
8 Association, South Carolina Bar Association and the South
9 Carolina Black Lawyers Association. He is a member of
10 Downtown Church, Kappa Alpha Psi fraternity and Sigma Pi
11 Phi fraternity. Mr. Williams also currently owns and
12 operates a small family farm in Aiken County. A
13 background check of Commissioner Williams indicated no
14 criminal record, and a review of his credit report
15 indicated no negative information.

16 **Q. Mr. Williams, are you a registered voter?**

17 A. Yes, sir, I am.

18 **Q. In what congressional district are you registered?**

19 A. The Sixth Congressional District.

20 **Q. At the Commission, can you describe what an ordinary
21 work day looks like for you?**

22 A. Here recently, every day is a little bit different.
23 There s a standard schedule, I would say. The
24 standard schedule; Monday, we usually have briefings
25 for our scheduled commission business meeting, which

1 currently is held on Thursdays at 1:00. So the week -
2 - the way I schedule my week is based on what is
3 coming before the commission. So if it s just a
4 business meeting that we have, on Monday I start going
5 through the legal advisory memos that we receive from
6 staff and compare them to my notes on the matters that
7 are scheduled to appear before us. And we re working
8 through those issues individually and collectively
9 leading up to Thursday. And then Friday we reset to
10 start that process again. If we re in a hearing, a
11 hearing usually takes precedent where we re studying
12 prefiled testimony and also reviewing witness
13 testimony and notes, as they testify before us for
14 that matter. And then again, always preparing to work
15 up to that decision for the hearing.

16 **Q. Thank you. And that was -- my next question was going**
17 **to be, how do you prepare for a hearing and how long**
18 **do they typically take, but it was succinctly answered**
19 **those two. So I ll ask you; what type of contact do**
20 **you have with commission staff outside of hearing**
21 **preparation?**

22 **A.** So standard -- so there s standard contact for that
23 Monday briefing. That s standard across the board.
24 There s also standard briefings for all proceedings,
25 probably say most proceedings not all, but the vast

1 majority of proceedings there s a standard briefing
2 packet that s completed in writing and then also
3 presented to the commissioners. And then if there s
4 additional questions or just discussions that I want
5 to have regarding the issues we re facing, then I will
6 reach out to the appropriate staff members.

7 **Q. Please explain the general rule regarding ex parte**
8 **communications as it relates to the commissioner.**

9 A. Thank you for that. So in general, any matter that is
10 pending or may reasonably come before the commission
11 in the future should not be discussed outside of the
12 parties to that matter. And the way that I implement
13 that or the way I live that rule is to not discuss
14 commission matters with anyone outside of the
15 commission or outside of a hearing or a proceeding.
16 If you dive in a little bit deeper, you have two forms
17 of ex parte -- prohibitive ex parte communication.
18 You have inadvertent ex parte communication that could
19 happen, maybe at church or on the street. Someone may
20 bring issue before you or bring a issue up to you
21 regarding the issue that s currently pending. In that
22 case, you self-report. I would go through the
23 executive director and then we would let the parties
24 know, and then go from there. And then there s
25 willful ex parte communication and my reading of the

1 statute is usually that drills down to communication
2 that occurs regarding a pending matter 10 days prior
3 to that matter going to hearing, during the hearing or
4 10 days after the conclusion of that matter. And in
5 that case, that willful violation has criminal
6 penalties that I believe the ethics commission
7 addresses. But also in that event, those violations
8 are supposed to be reported to you all, the PURC. And
9 if a party seeks some level of remedial relief because
10 they feel as if they've been a victim of ex parte
11 communication or somehow disadvantaged, they can seek
12 such relief from the Administrative Law Court.

13 **Q. If you were in a situation where someone approached**
14 **you wanting to discuss a matter that was before or you**
15 **thought might be coming before the commission and were**
16 **doing so in a very persistent manner, how would you**
17 **handle that situation?**

18 A. So my natural personality, the way I show up, is
19 somewhat direct. And since I've been a commissioner,
20 I've had to tell my family and friends, especially as
21 it relates to rate cases that are highly publicized,
22 that I cannot talk about such matters. And I sort of
23 -- say if it's a family reunion or Sunday dinner, it
24 can be awkward at times, but I sort of walk in and say
25 hey I can't talk about the rate case. And I've done

1 it so much, so now that it s a running joke because my
2 mother and father say hey Justin can t talk about the
3 rate case. So that s the way that I try to lead into
4 those conversations with family and friends, and even
5 folks that I speak to, just to keep it -- to try to
6 keep things simple because I m responsible for
7 managing my conduct, and most people just have no idea
8 about the rules of ex parte communication as it
9 relates to commissioners. They see me in a light
10 where I m supposed -- this -- I m supposed to talk to
11 them about these issues and explain them to them and
12 so forth, and so on. And I try to, in the kindest
13 way, and most direct way possible just let them know
14 what the rules are and explain the liability for me
15 and potentially for them.

16 **Q. Great. Thank you. How would you describe what you**
17 **consider to be an appropriate demeanor or temperament**
18 **for a commissioner?**

19 A. Well, I try to remain -- maintain a very solemn
20 demeanor and in formal environments or just with
21 family and friends I can be a bit of a jokester, silly
22 like to laugh, have a good time. And so because I
23 know I m going to be on a dais, I try to maintain a
24 solemn demeanor, but also have somewhat of a sense of
25 humor. I think patience is a must, also treating all

1 parties that come before us with dignity -- basic
2 dignity and respect. And I think it s also necessary
3 if you re in a leadership position to keep order in
4 the hearing room.

5 **Q. You re aware that commissioners are subject to the**
6 **Judicial Code of Conduct and State Ethics Laws,**
7 **correct?**

8 A. Yes, sir, I am.

9 **Q. Could you just briefly in kind of in your own words**
10 **describe the five canons of the Judicial Code of**
11 **Conduct and more of the spirit of those five canons?**

12 A. Yes, sir. So I can t tell you that I ve memorized the
13 five canons to be able to recite them to you, like say
14 a Bible verse, but generally speaking I ll start with
15 the spirit. The spirit of the Code of Judicial
16 Conduct is to ensure that the public can have faith
17 and full confidence in their judges to be independent,
18 to have a high level of integrity and character, and
19 to remain neutral and impartial and not have -- not
20 show any form of bias towards a litigant or a party
21 that may appear before them. And to effectuate that,
22 if you will, the Code of Judicial Conduct requires
23 judges to, in this case commissioners, to present
24 themselves in that way at all times. So not just at the
25 commission, but also in their personal lives. So as

1 it relates to organizations as a commissioner, I can't
2 be a member of any organization that may be known to
3 have any level of bias towards any group or entities.
4 As it relates to my personal finances, I'm responsible
5 for keeping my finances in order. As it relates to
6 political activity, I'm prohibited from participating
7 in any level of political activity, and that's defined
8 in the Code of Judicial Conduct. As it relates to
9 doing my job, I'm responsible for being diligent and
10 to do my work in a timely manner, and also ensure that
11 those under my supervision do the same and maintain
12 the same level of independence and impartiality.
13 Criminal behavior is prohibited and in the event that
14 a serious crime, if I were accused of a serious crime,
15 I would need to report that activity. That's just,
16 and obviously I would say the ex parte communication
17 is prohibitive as well.

18 **Q. Great. Thank you. Are you familiar with the review**
19 **committee's advisory opinions that have been issued**
20 **regarding attendance at legislative receptions, caucus**
21 **meetings, political gatherings?**

22 A. Yes, sir. Those are -- you provided those to us in
23 the information packet, and they're also readily
24 available on PURC's website.

25 **Q. Great. Thank you. Have you attended any legislative**

1 receptions or legislative caucus meetings since you
2 submitted your application?

3 A. No, sir.

4 Q. How about any political gatherings during that time?

5 A. No, sir.

6 Q. Regarding conflicts of interest, I have a series of
7 questions. Are you or immediate -- or a member of
8 your immediate family employed by a utility regulated
9 by the PSC now or in the last two years?

10 A. No, sir.

11 Q. You or a member -- do you or a member of your
12 immediate family have stock or other financial
13 interest that is directly controlled by you?

14 A. No, sir.

15 Q. Okay. I have a question in regards to stock in a --
16 stock or financial interest in a utility regulated by
17 the PSC?

18 A. No, sir.

19 Q. Okay. Just making sure. Are you or a member of your
20 family an officer or a director involved in the
21 management of any business enterprise?

22 A. Other than me running our farm, no, sir.

23 Q. Okay. What entities did you or a member of your
24 immediate family receive income from within the
25 previous year?

1 A. From - for me, my role as a commissioner. I received
2 the salary. In my role as a Judge Advocate, an Army
3 Reserve officer, I received a salary. And then my
4 wife received a salary from AgFirst Financial Bank, I
5 believe it s called. Or financial -- AgFirst Farm
6 Credit Union.

7 Q. Okay. Thank you. If re-elected would there be any
8 potential conflicts of interest, financial or
9 otherwise?

10 A. No, sir.

11 Q. What would you do if a conflict arose?

12 A. I would -- I run things through our executive director
13 and then they re filtered throughout to you all.

14 Q. Do you belong to any organization that discriminates
15 based on race, religion or gender?

16 A. No, sir.

17 Q. Are you affiliated with any political parties, boards
18 or commissions that would need to be re-evaluated if
19 you were nominated and re-elected?

20 A. No, sir.

21 Q. Have you made any contributions to members of the
22 General Assembly since filing your application?

23 A. No, sir.

24 Q. Have you sought or received a pledge from a member of
25 the legislature during this time?

1 A. No, sir.

2 Q. Have you sought or been offered a conditional pledge
3 from a member of the General Assembly?

4 A. No, sir.

5 Q. Have you asked any third parties to contact members of
6 the General Assembly on your behalf?

7 A. No, sir.

8 Q. Are you aware of any friends or colleagues who may
9 have done so on their own accord?

10 A. No, sir.

11 Q. Are you familiar with the 48-hour rule, which
12 prohibits a candidate from seeking pledges for 48
13 hours after the report has been submitted to the
14 General Assembly?

15 A. No, sir.

16 Q. Are you familiar with that rule? The 48-hour rule?

17 A. Oh, yes, sir. I am familiar with it. I m sorry.

18 Q. Mixed it up on you. And if you were re-elected, would
19 you plan to serve a full term?

20 A. Yes, sir.

21 Q. Thank you, Commissioner Williams.

22 MR. JOHN: Mr. Chairman, I would note for the record
23 that Commissioner Williams exam score was an 88, and
24 pursuant to the committee s earlier motion to meet in
25 executive session with each candidate, would you like to

1 do that at this moment?

2 CHAIRMAN ALEXANDER: It would be appropriate for us
3 to go in executive session. Clear the room.

4 [EXECUTIVE SESSION FROM 12:28 - 12:37]

5 CHAIRMAN ALEXANDER: We continue on with
6 Commissioner Williams for the Sixth Congressional
7 District. We re out of executive session and back in open
8 session. There were no actions taken or votes taken while
9 we were in executive session. I continue to recognize Mr.
10 John.

11 MR. JOHN: Thank you Mr. Chairman.

12 EXAMINATION CONTINUES BY MR. JOHN:

13 Q. Mr. Williams in your personal data questionnaire you
14 reported involvement in four legal matters. I ll ask
15 you about each one. If you could just briefly tell us
16 the disposition and any additional details we need to
17 know that aren t contained in your personal data
18 questionnaire. The first was in 2009 when you sued
19 the State of South Carolina and Governor Mark Sanford
20 over the release of improper funds. Is there anything
21 additional to provide on that?

22 A. No, sir.

23 Q. Okay. Thank you. In 2016, you filed suit against
24 Edgar Peacock for unfair trade practices. This was
25 related to a dental procedure you had done. Any

1 additional information?

2 A. No, sir. We settled.

3 Q. You settled? Okay. Very good. Thank you. Finally,
4 there were two legal matters arising from a car
5 accident in 2017. You were not the at-fault driver.
6 You filed suit for damages against the at-fault
7 driver. That one was pretty straight forward. And
8 then in connection to that incident you filed suit
9 against an auto repair company regarding the release
10 of the fees. Briefly tell us about that and how it
11 was resolved.

12 A. Yes, sir. Bottom line up front, the tow truck company
13 retained the vehicle longer than necessary. They
14 received a sufficient payment from the at-fault
15 driver s insurance company for towing the vehicle and
16 storing the vehicle. They wanted additional payment
17 and I filed a action for claim and delivery.

18 Q. Great. Thank you.

19 MR. JOHN: Mr. Chairman, that s all I have.

20 CHAIRMAN ALEXANDER: Any questions? Okay.

21 EXAMINATION BY CHAIRMAN ALEXANDER:

22 Q. Just a couple for you. Commissioner, again, we thank
23 you for your service and service to our country. What
24 information do you rely on for your decisions in
25 commission matters?

1 A. The evidence of record.

2 **Q. And how do you as a commissioner ensure that not only**
3 **members, but the staff comply with the ex parte rules?**

4 A. So for me, I rely heavily on the annual training that
5 all commission employees receive regarding ex parte
6 communication and the Code of Judicial Conduct and
7 self-study. And then for my colleagues and commission
8 staff, I pretty consistently remind everyone that
9 we re governed by the rules of ex parte communication,
10 which is really -- is not something that -- it s not
11 something that I talk about as much as the Code of
12 Judicial Conduct as it relates to our decisions, but
13 when necessary I bring those both set of rules to my
14 colleagues attention and commission staff.

15 **Q. And would you briefly describe your vision of what the**
16 **role of the Office of Regulatory Staff is in matters**
17 **before the commission?**

18 A. Well, in my words, I would describe the Office of
19 Regulatory Staff using my prosecutorial experience or
20 criminal law experience as the solicitor responsible
21 for representing the public interest. The solicitor
22 represents the citizens of said counties. The Office
23 of Regulatory Staff represents the public interest and
24 they have a statutory definition for what that is.
25 Those using and consuming public utilities regardless

1 of customer class, so that s residential rate payers,
2 commercial and industrial. And so they re advocates
3 for the public interest. They take positions in
4 cases. They negotiate settlements. They do a host of
5 things outside of the realm of the commission even.
6 And so their role, I think in one word, is advocate.

7 CHAIRMAN ALEXANDER: Are there questions by members?
8 This will conclude this portion of your screening process.
9 I will remind you that we expect all candidates to follow
10 the spirit as well as the letter of the state ethics laws.
11 Any violations or appearance of impropriety on your part
12 would be deemed very serious and potentially warranting us
13 calling you back for further questions. Do you understand
14 this?

15 COMMISSIONER WILLIAMS: Yes, sir.

16 CHAIRMAN ALEXANDER: Very good. Thank you for being
17 with us today. Thank you for your service.

18 COMMISSIONER WILLIAMS: Yes, sir. Thank you all.
19 Enjoy lunch.

20 CHAIRMAN ALEXANDER: Members of the committee, this
21 concludes the screening, I believe, Mr. John, of all the
22 candidates for districts two, four and six. I would
23 entertain a motion that we go into executive session to
24 discuss potential employment pursuant to 34-78-1. Motion
25 by the Senator in Orangeburg; seconded by the senator --

1 former Senator for Greenwood. Any objection going into
2 executive session? Hearing no objections, we will go into
3 -- I ll just do a vote. All in favor say aye.

4 GROUP: Aye.

5 CHAIRMAN ALEXANDER: Okay. Aye s have it. We ll go
6 into executive session.

7 [EXECUTIVE SESSION FROM 12:42 - 12:48]

8 CHAIRMAN ALEXANDER: Okay, we're back in regular
9 session. For the record, there were no actions taken and
10 no votes were taken during executive session. I do want
11 to recognize and express our appreciation to our court
12 reporter, Ms. Donna Currey. Thank you for being with us
13 here to be a part of our proceedings today to assist us.

14 VOTING ON QUALIFICATIONS

15 CHAIRMAN ALEXANDER: At this time, it brings us to
16 votes on qualifications. I believe that we can consider
17 these candidates and whether we find them qualified or not
18 qualified. We're going to call the names of each
19 candidate by seats, and then I will ask for a show of
20 hands of those who wish to find the individuals qualified.

21 First is for Public Service Commission Seat 2, Ms.
22 Florence P. Belser. All those wishing to find Ms. Belser
23 qualified, please raise your hand.

24 GROUP: All raise their hands.

25 MR. EDWARDS: I vote yes, Mr. Chairman.

1 CHAIRMAN ALEXANDER: It s unanimous.

2 Mr. Richard N McIntyre, all those wishing to find
3 McIntyre qualified, please raise your hand.

4 GROUP: All raise their hands.

5 MR. EDWARDS: I vote yes.

6 CHAIRMAN ALEXANDER: Mr. Edwards votes aye, and so
7 does Rankin vote yes.

8 Public Service Commission Seat 4, Mr. H. David
9 Britt, all those wishing to find Mr. Britt qualified,
10 please raise your hand.

11 MR. EDWARDS: I vote yes, Mr. Chairman.

12 CHAIRMAN ALEXANDER: Mr. Edwards votes yes. Senator
13 Rankin, all yes.

14 Public Service Commission Seat 6, Mr. Justin T.
15 Williams. All those wishing to find Mr. Williams
16 qualified, please raise your hands.

17 MR. EDWARDS: I vote yes, Mr. Chairman.

18 CHAIRMAN ALEXANDER: Mr. Edwards votes yes, Mr.
19 Gatch and Senator Rankin. That concludes us dealing with
20 finding the individuals qualified.

21 NOMINATIONS

22 CHAIRMAN ALEXANDER: The question before us then,
23 the next order of business is to nominate up to three
24 individuals for election for each seat. We'll follow that
25 same procedure if that suits everyone. First up is for

1 the Public Service Commission Seat 2, Ms. Florence P.
2 Belser. All those wishing to nominate Ms. Belser for
3 election by the General Assembly, please -- to be
4 nominated for consideration by the General Assembly,
5 please raise your hand. Including proxies and Mr.
6 Edwards, vote yes. I deem that a majority unanimous have
7 voted in favor of nominating Ms. Belser.

8 Further for Public Service Commission Seat Number 2,
9 Mr. Richard N. McIntyre. All those wishing to nominate
10 Mr. McIntyre for election by the General Assembly --
11 consideration by the General Assembly, please raise your
12 hand.

13 MR. EDWARDS: I vote yes, Mr. Chairman.

14 CHAIRMAN ALEXANDER: Proxy and Mr. Edwards votes
15 yes. Mr. McIntyre is nominated by the Public Utility
16 Review Committee.

17 Further for consideration is Public Service
18 Commission Seat Number 4, Mr. H. David Britt. All those
19 wishing to nominate Mr. Britt for election by the General
20 -- consideration by the General Assembly, please raise
21 your hand.

22 MR. EDWARDS: I vote yes, Mr. Chairman.

23 CHAIRMAN ALEXANDER: Edwards votes yes,
24 Representative Gatch and so does Rankin.

25 That takes us to the Public Service Commission Seat

1 Number 6, Mr. Justin T. Williams. All those wishing to
2 nominate Mr. Williams for consideration by the General
3 Assembly, please raise your hand.

4 MR. EDWARDS: I vote yes, Mr. Chairman.

5 CHAIRMAN ALEXANDER: Mr. Edwards votes yes. Mr.
6 Gatch by proxy, and also Mr. Rankin. Both of those, Britt
7 is nominated and Mr. Williams has been nominated for
8 consideration for election.

9 So the review committee has voted as qualified and
10 nominated for election the following: Ms. Florence P.
11 Belser for the Second Congressional District, Mr. Richard
12 N. McIntyre for the Second District, Mr. H. David Britt
13 for the Fourth Congressional District, Mr. Justin T.
14 Williams for the Sixth Congressional District. There's no
15 other business that I'm aware of to come before the Public
16 Utility Review Committee today, or is there any other
17 business?

18 SENATOR HUTTO: Motion to adjourn.

19 CHAIRMAN ALEXANDER: I have a motion to adjourn.

20 MR. NICHOLSON: Second.

21 CHAIRMAN ALEXANDER: Second. All in favor, say
22 aye.

23 GROUP: Aye.

24 CHAIRMAN ALEXANDER: Opposed no. The ayes have it.
25 We stand adjourned. Thank you.

1 (There being nothing further, the hearing concluded at
2 12:54 p.m.)
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

1 CERTIFICATE OF REPORTER

2
3 I, DONNA CURREY, COURT REPORTER AND NOTARY PUBLIC IN
4 AND FOR THE STATE OF SOUTH CAROLINA AT LARGE, HEREBY
5 CERTIFY THAT I REPORTED THIS HEARING ON THE 17TH DAY OF
6 APRIL, 2025; AND THAT THE FOREGOING 109 PAGES CONSTITUTE A
7 TRUE AND CORRECT TRANSCRIPTION OF SAID HEARING.

8 I FURTHER CERTIFY THAT I AM NEITHER ATTORNEY NOR
9 COUNSEL FOR, NOR RELATED TO OR EMPLOYED BY ANY OF THE
10 PARTIES CONNECTED WITH THIS ACTION, NOR AM I FINANCIALLY
11 INTERESTED IN SAID CAUSE.

12 I FURTHER CERTIFY THAT THE ORIGINAL OF SAID
13 TRANSCRIPT WAS THEREAFTER SEALED AND DELIVERED TO VICTOR
14 BREEDON JOHN, IV, ESQ., S.C. SENATE JUDICIARY COMMITTEE,
15 POST OFFICE BOX 142, COLUMBIA, SOUTH CAROLINA, WHO WILL
16 RETAIN THIS SEALED ORIGINAL TRANSCRIPT AND SHALL BE
17 RESPONSIBLE FOR FILING SAME WITH THE COURT PRIOR TO TRIAL
18 OR ANY HEARING WHICH MIGHT RESULT IN A FINAL ORDER ON ANY
19 ISSUE.

20 IN WITNESS WHEREOF, I HAVE SET MY HAND AND SEAL THIS
21 21ST DAY OF APRIL, 2025.

22 
23 _____

24 DONNA CURREY, COURT REPORTER

25 MY COMMISSION EXPIRES OCTOBER 17, 2033

Exhibits	11:18	17 51:2 90:25	28:8 32:15	7:9 9:6 11:2,7
	66:1	189,000	105:21 107:1,8	18:1
250417DMC.	11:25	24:3	20	2024
HRG, Bateman_	66:1	19	76:12	33:9 90:19
15548_Exh 1	11:50	51:2 56:9	2003	2025
3:11 10:18	84:24	1965	33:2 55:2	28:14
250417DMC.	12	48:11	2004	2028
HRG, Belser_	66:22	1977	33:3	8:8
15548_Exh 2	12:8	71:11 73:11	2006	20th
3:13 32:15	22:15	1979	90:16	16:7
250417DMC.	12:05	73:7	2009	23
HRG,	84:24	1980	10:22 101:18	26:15 74:25
McIntyre_	12:28	54:22 73:11,12	2010	24
15548_Exh 3	101:4	1983	90:17	23:1 86:14
3:15 54:18	12:37	32:19	2011	25
250417DMC.	101:4	1984	90:22	25:3
HRG, Britt_	12:42	55:12	2013	25,000
15548_Exh 4	105:7	1985	10:23,25 11:22	71:23
3:17 73:3	12:48	55:11 71:23	90:22	28,700
250417DMC.	105:7	73:13	2014	24:5
HRG, Williams_	12:54	1987	9:7 11:4 13:15	28,734
15548_Exh 5	109:2	32:21 71:17	55:7,10	24:2
3:19 90:12	12th	73:19	2015	2:00
	15:20	1988	85:7 90:17,23	37:11
1	13	73:17	91:2	3
	22:15 32:16	1990	2016	
1	90:13	71:23	101:23	
10:18	137	1991	2017	3
1.7	25:1,4	71:20 72:3	90:25 102:5	54:18
74:21	15	73:20,22	2018	30
10	33:5 55:8 83:9	1993	11:5 14:7 91:3,4	8:8 16:2,3
55:10 94:2,4	15-year	32:25 49:12	2019	30-4-
100,000	83:6	54:24	11:6 33:6 55:9	6:7
72:7	15th	1998	67:9 81:17	30-4-40-A2
10:04	25:2	73:15	2020	6:11
19:6	16	1:00	55:7,8,9 91:5	30-4-70-A1
10:38	90:23	92:1	2021	4:21
44:15	17		11:6	30-4-70-A2
10:48	4:4	2	2022	4:22
44:15	18		11:7 91:5	30th
	9:14,15 18:14,	2	2023	55:5

31st 83:13	531B 7:17	<hr/> 8 <hr/>	absolutely 15:5 25:12 68:21 78:14 84:16	44:17 85:1 101:8 105:9
33 47:23	551 23:6,9,12,13,16 24:8,11	81 54:24	absorb 62:15	active 11:25 40:1
3309 15:22,25 16:3 20:4 21:4,5,10	58-3- 7:16	85 73:13	accepted 7:15	activities 12:18 13:17 79:6,7,10
34 76:9	58-3-20 28:20 30:18 53:6 70:11 89:9	88 100:23	Access 17:2 23:5	activity 13:9 39:16 97:6, 7,15
34-78-1 104:24	58-4-30 7:23	8:00 34:10,14	accident 102:5	actual 63:20
37 71:13	5th 90:22	<hr/> 9 <hr/>	accord 100:9	acutely 48:19
<hr/> 4 <hr/>	<hr/> 6 <hr/>	9 73:4	accordance 29:10	added 51:5
4 69:17 73:3 106:8 107:18	6 88:17 106:14 108:1	90 16:4 72:5	accountable 15:3 17:14	addition 75:21 87:17
40 53:18 57:8	60 16:4	91 44:9	accountant 35:23	additional 18:20 21:5 93:4 101:16,21 102:1,16
40,000 71:24	60/30 51:17	9:10 4:4	accountants 35:24	address 10:4 32:1 54:7 72:17 90:3
400 22:24	62 81:17	9:12-9:31 5:10	accounting 29:1 35:22 47:14 54:21 57:11	addressed 22:4 37:25 63:5
45 76:12	63 65:19	<hr/> A <hr/>	accurate 33:20	addresses 94:7
48 29:22 44:1,4 65:12 84:12 100:12	6:00 34:14	ability 18:10,12 29:2 78:6 86:22	accused 97:14	adequate 56:2 59:9
48-hour 43:25 65:10 84:10 100:11,16	<hr/> 7 <hr/>	abled 4:13	Act 22:24 47:12,18 81:16	adequately 62:11
<hr/> 5 <hr/>	7 10:19 28:14 54:19 72:2	abreast 25:15 51:16,21	acting 7:11 9:1 11:1 14:20 26:2	adjourn 108:18,19
5 90:12	70 6:8	absence 4:15	action 5:12 19:8 66:3 102:17	adjourned 108:25
50 76:12 84:19	77 73:8,9	absent 18:17	actions 15:3 17:14	adjustment 47:7
	7th 7:15	absolute 23:23		adjustments 35:22

Administrative 94:12	52:13	105:5,8,15	announcing 28:15	apply 31:12 39:2
administrator 55:1	afternoon 88:21,22 89:23	106:1,6,12,18, 22 107:14,23	annual 17:9 103:4	59:12
admit 48:14	agency 9:7,11,16 12:5	108:5,19,21,24	annually 47:19 66:16	appointed 12:21 17:20
adopt 6:12	15:3,6 17:14	allocate 63:16	anticipate 18:14,20	appointing 7:19
adopted 19:3,4	21:2 36:15	allocated 22:11,13,16,20, 25 23:6,7 25:1	anymore 51:18 72:11	appointment 8:6
advanced 28:21	agenda 7:5 28:10 36:12, 18	64:1,13	apartment 76:15	appreciation 105:11
advertise 7:14	Agfirst 99:4,5	allocating 63:22	apologize 39:11 62:19	approach 16:2 82:22
advice 4:22 51:8 86:16	agree 6:13 50:9	allowed 58:16	appeal 14:6	approached 38:1,12 58:20
advisor 42:10	ahead 4:15	allowing 53:15	appearance 39:11,12,23	74:14 75:7
advisory 40:25 60:18	Aiken 91:12	Alpha 91:10	52:5 60:8 69:6	77:19 86:4
79:12 92:5	airport 53:22 55:7 57:8	Alumni 33:19 74:1	88:9 104:11	94:13
97:19	67:6	American 22:24 33:17	appellate 14:2,8,15	appropriately 17:18 24:21
advocacy 28:24	Alexander 4:3 5:2,4,8,11	amount 21:1 22:11,20	applicable 29:15	approved 25:2,3
advocate 90:18 91:2 99:2	7:3 9:5 19:2,7	49:18 85:12	applicant 7:16 35:10	April 4:4 7:15 55:5
104:6	20:22 21:19	amounts 22:13	application 30:19 32:6	arbiter 87:1
advocates 25:19 104:2	27:5,12,19,21,	analyst 56:19 68:2	35:18 41:5 43:8	arbitrator 57:17
affect 81:22	25 28:9 30:2,7,	analytical 67:25	53:7 54:10 60:3,	area 36:5 46:3,4
affects 82:23	9,15 31:19	and/or 6:8 64:12	25 64:21 70:12	49:12
affiliated 43:3 62:4 81:9	44:12,16 46:13	Andrew 7:2,8 8:11,18	72:21 79:21	areas 21:23 28:23
99:17	47:23 50:15	9:1 10:6 19:9	83:19 89:10	64:18
affiliations 12:18	51:24 52:9,15,	27:7	98:2 99:22	aren 101:17
afford 68:22	20 53:2 54:2	Anglican 33:16	applications 7:15 28:16	arena 26:25 27:1
affording	65:23 66:2	anniversary 40:3,21	34:23 35:23	argue 14:5
	67:19 68:25		36:1	argued
	69:10,15,19,24		applied 49:17 56:12	
	70:6,19 72:12		applies 39:4 77:5	
	84:22,25 85:17,			
	18 87:13 88:4,			
	14,19,23 89:5,			
	19 101:2,5			
	102:20,21			
	104:7,16,20			

13:24,25 14:2,8	association	aware	baited	began
arguing	11:9 12:1,5	22:23 39:5	19:20	28:14 32:25
13:18 14:15	25:18 33:10,14,	42:24 43:22	balanced	91:2
arises	15,19 91:6,8,9	59:15 65:7	76:25 82:22	begin
12:10,23	assume	78:11 84:7 96:5	bank	5:14
arising	85:24	100:8 108:15	23:9 53:20	behalf
26:17 102:4	at-fault	awkward	54:23,24 55:2,3	84:5 100:6
Army	102:5,6,14	94:24	61:19 99:4	behavior
99:2	attend	aye	banker	97:13
arose	25:20 37:8,13	4:25 5:1,3 6:20,	53:18 68:1,6,16	belong
61:24 77:18	41:4	21,22 27:17,18,	banking	42:25 62:1 81:6
81:1,2 99:11	attendance	20,21 105:3,4,5	53:23 57:8	99:14
ARPA	41:1 60:19	106:6 108:22,23	58:15,19 66:15	Belser
22:23 23:6	79:14 97:20	ayes	Bar	30:1,4,6,8,12,13
articulate	attended	6:24 108:24	11:8,21 12:1	31:1,22,24 32:3,
19:17	41:6 56:11		33:15 91:7,8	16,18,21,25
Arts	60:23 75:11	B	base	33:5,9,24 34:1
10:21 73:6	79:19 90:15		47:4,5	44:7,9,19 52:8,
90:16	97:25	Baccalaureate	based	11 66:13 105:22
aspect	attending	28:21	43:1 57:18 62:2	107:2,7 108:11
15:5	25:18	Bachelor	64:13 68:17	bench
Assembly	attention	10:21 32:18	81:7 92:2 99:15	39:3 59:13 78:7
7:14 9:11,12	52:12 103:14	54:21 73:6	basic	benefit
13:3 18:18	attorney	90:15	13:20 14:12,14	17:6
29:21 43:8,20	7:24 11:5 13:17	back	90:18 96:1	Bennettsville
64:21 65:5	14:1 33:2 49:13,	5:11 9:13 19:7	basis	70:24
81:18 83:21	19 50:2 51:15	22:25 26:14	58:16	bias
84:5,12 99:22	attributes	33:6 36:7 44:16	Bateman	96:20 97:3
100:3,6,14	49:7	52:7 56:8 58:9	7:2,9,11,16	biased
107:3,4,10,11,	authority	60:12 64:9 66:2	8:11,13,17,18,	38:14
20 108:3	35:14	67:6 69:8 71:20	25 9:1,25 10:2,	Bible
assigned	auto	82:12 84:25	6,19,20 11:8,17	96:14
21:1	102:9	88:11 101:7	19:9,12 27:8,16,	big
assist	Auxiliary	104:13 105:8	24 28:5	71:4 87:22
29:12 67:23	33:17	background	Baxley	biggest
105:13	average	5:16 10:20	90:24	26:11
Assistant	45:17,19,20	11:14 28:22	BEAD	Bill
32:24 33:3	avoid	29:7 32:17	16:22 17:1 22:6,	4:12 71:14
associate	39:23 40:11	33:20,24 54:20	9 23:4	billion
32:23 90:24	47:16 59:1 60:9	55:13 56:21	beautifully	72:5 74:21
Associates	avoided	67:21 73:5 74:3	88:1	biology
73:13	63:7	90:14 91:13		

10:21 32:19	90:25	10,20,22		53:19
birthday	brain	broader	C	capacity
40:2,20	36:23	75:2		4:18 19:24 75:2
bit	branch	broadest	calculate	capital
15:7 41:12	36:14 54:25	39:22	45:18 46:10	45:17,20 47:15
42:20 45:21	breach	brought	call	63:18
48:12 72:7	12:3	70:22	4:3 30:2 36:12	car
91:22 93:16	Breeden	Bryan	40:11 52:15	68:10 102:4
95:21	9:23	4:13	68:3 105:18	career
Black	briefing	bucket	called	66:15,19 86:16
91:9	92:23 93:1	23:17,18 24:13,	23:16,17 46:22	careful
blackouts	briefings	25	70:24 87:17	39:15 41:14
74:25	36:12,17 91:24	buckets	99:5	77:12 79:1
blessed	92:24	23:16	calling	Carolina
72:5	briefly	budget	52:6 69:7 88:11	7:25 9:2 10:23,
Block	13:13 22:3	21:15	104:13	25 11:8,18,20
41:11	25:13 39:9 49:9	building	candidate	12:1,14 14:3,4,
Blockbuster	50:21 59:18	41:11,19	5:16,23 6:2,14,	9,16 17:3,11
68:10	66:12 85:10	buildings	18 7:7,18,21	23:21,25 24:22
Bluefield	96:9 101:15	43:17	8:2,6 19:3 29:9,	27:2 28:20
45:25	102:10 103:15	built	13,25 30:3	30:18 31:8
BMW	briefs	26:1	41:14 44:1 52:3,	32:20 33:15
74:21	14:4	business	16 60:18 65:11,	42:18 53:5,25
board	bring	7:4 36:13 39:19	22 66:5 69:4,20	54:22 55:1 56:1
55:10 71:17	23:19 24:7,9,12	42:14 50:6	84:11,21 88:7	57:19 58:1
73:20,25 74:1	48:17,25 72:1	56:18 61:15	100:12,25	67:12,18 70:10
75:23 92:23	93:20 103:13	68:4,10,11,14	105:19	74:18 89:9
boards	brings	80:11 82:10	candidates	90:15 91:8,9
43:3 62:4 81:9	49:24 50:13	83:2,7,14,15	4:6,8 5:18,23	101:19
99:17	105:15	87:5 91:25 92:4	6:1,6 28:11,12,	Carolinas
bodies	Britt	98:21 106:23	14,17,18,21	14:6
16:11,13	69:18,21,22,23	108:15,17	29:4,5,11,17,21,	carry
Boiler	70:3,4,18,20	businesses	23 39:18 104:9,	9:10,12 18:12
73:12	72:16,18 73:4,6,	46:4 68:12 82:3	22 105:17	21:1
books	8,9,13,24 74:4,6	busy	canon	Carter
45:19	84:19 85:3,6,17,	34:12	79:11	90:24
born	20 88:3,13,16	buy	canons	cartoons
63:10 70:21	106:9 107:18,19	76:16	39:9 58:11	40:23
Bottom	108:6,12		59:19 78:16,23	case
102:12	broadband		87:25 96:10,11,	14:7,8 34:20
Bradley	16:12 17:2,9		13	35:8 36:21
	22:14,23 23:4,		capacities	38:13,15 44:22

45:7 47:20 85:8 87:2,6 93:22 94:5,25 95:3 96:23 cases 9:15 13:18,20, 21,22,23,24 14:1,3,14 31:12, 13 34:18 35:4,5, 11,12,16,20,25 36:6 45:25 60:6 94:21 104:4 caucus 41:2,6,7 60:20, 24 79:16,20 97:20 98:1 Cayce 11:13 Center 61:20 73:24 certification 35:6 chair 27:11 31:2 33:8, 9,11 34:10 46:13,14,15 73:23 81:5 88:22 91:4,6 chaired 72:3 chairman 4:3,11,23,24 5:2,4,7,8,11 6:15,17,23,24 7:3 8:14,20 9:23 18:23 19:2,7 20:22 21:19 27:5,12,13,19, 21,25 28:9 30:2, 7,9,15 31:2,19 44:8,12,16 46:13,14 47:10,	23 50:15 51:24 52:9,15,20 53:2, 14,21 54:2 55:8 65:19,23 66:2 67:19 68:25 69:10,14,15,19, 24 70:6,19 72:4, 12 73:22 76:10, 11 77:24 84:19, 22,25 85:15,17, 18 86:3 87:13 88:4,13,14,19, 23 89:5,19 100:22 101:2,5, 11 102:19,20,21 104:7,16,20 105:5,8,15,25 106:1,6,11,12, 17,18,22 107:13,14,22,23 108:4,5,19,21, 24 challenge 49:23 50:7 67:10,16 challenged 75:9 challenger 49:6 challenges 9:9,18 challenging 21:13 Chamber 55:12 change 16:25 18:3,14, 16,20 22:1 24:5 50:18 changed 22:17,20	changing 17:21 68:11 channels 26:23 Chapman 73:24 character 48:23 96:18 charge 47:4,5 Charleston 17:12 32:19 33:19 check 11:14 30:22 33:24 53:9 55:13 70:14 74:3 89:13 91:13 checks 5:17 29:8,10 chief 11:6 children 40:7 42:2 72:8,9 choices 68:17 choose 37:10 chooses 37:13 church 11:13,14 33:16 74:2 86:5 91:10 93:19 Circuit 32:25 90:22 circumstances 12:25 cited 12:3	citing 35:12,15 citizen 50:3 citizens 31:8 103:22 city 71:4 CJC 38:17 43:10 claim 102:17 claimant 87:4 Clarendon 32:22 33:18 class 104:1 classes 63:2 82:18 clean 56:3 clear 77:6 101:3 cleared 44:14 65:25 84:23 Clemson 10:21 clerk 85:9 clerking 32:22 CLES 51:18,19 close 71:18 Club 55:11 CNS 54:23	co- 26:7 co-op 26:25 Co-vice 33:11 Coalition 17:9 code 28:20 30:18 39:6,16 42:3 53:6 59:16,19 70:10 78:12,16, 23 89:9 96:6,10, 15,22 97:8 103:6,11 coffee 59:22 cold 75:1 colleagues 43:22 65:7 84:7 100:8 103:7,14 collectively 92:8 collector 54:25 college 32:19 33:19 71:7,9 74:1 colloquial 39:10 Columbia 30:1 34:8 53:21 72:9 76:15 88:18 Columbian 11:12 combination 64:10 comfortable 87:20
--	---	--	--	---

commend 87:23	92:3,20 93:10, 14,15 94:6,15	16,17 29:2,11, 19,22 30:22,23	complaints 30:24 53:11 89:15	conduct 12:4 39:7,17,19 59:16,19 60:14 78:12 95:7 96:6, 11,16,22 97:8 103:6,12
commensurate 49:1	96:25 102:25 103:5,7,14,17 104:5 105:21 106:8,14 107:1, 8,18,25	33:12 40:25 44:10 53:9,10 60:17 62:12 65:12,20 66:7 70:14 76:18 79:13 87:10 89:13,14 97:19 100:24 104:20 107:16 108:9,16	complete 24:2 60:6,15	conducted 5:15 29:8
comment 40:19 88:2	commissioner 29:19 33:7 38:19 44:7,9,19 48:1 51:1 56:25 76:6 77:1 78:3 82:21 86:24 88:19,21,22 89:2,17,23 90:19,21 91:1, 13 93:8 94:19 95:18 97:1 99:1 100:21,23 101:6 102:22 103:2 104:15,18	committees 33:13 73:23	completed 90:18 93:2	conferences 25:18,20,21,22
commenting 40:16		common 29:3	complexity 35:12	confidence 78:6 79:3 96:17
comments 29:24		communicate 58:13	compliance 30:20 53:7 70:12 89:11	confident 86:22
Commerce 27:13 55:12		communication 26:12,18,23 27:3 58:3 93:17, 18,25 94:1,11 95:8 97:16 103:6,9	compliment 19:17 87:15	confidential 18:25 58:16
commercial 53:17 54:25 68:1,6 104:2		communications 37:2,6,18 77:5 93:8	complicated 13:23	conflict 12:10,11,19,23, 24 13:1 39:20 58:8 61:24 81:1 99:11
commission 4:7 12:15 13:18, 25 14:2 15:10 28:8,11,13,14 29:15,16 30:3, 17 31:6,9 33:1 34:7 35:13 36:10,13 37:3,5, 17,19,21,23 38:7,21 43:10 46:25 49:3,13, 15 50:17,20,21, 24 52:16 53:4 55:7,21,24 56:11,14,18 57:3,9,18 58:21, 22 59:4 62:13 63:5,13 64:17 66:6 67:22 68:19 69:17,20 70:9 74:12,15 75:5,11,17,20 77:5,10,16,20, 21 80:3,7 81:3,4 82:19 85:4,23 87:8 88:17 89:8 91:3,5,20,25	commissioners 33:10,15 34:17 39:6 50:25 51:3, 7 59:8,15 78:11 91:7 93:3 95:9 96:5,23	companies 45:11,13 46:7, 20 47:11 71:13 72:1 73:15 74:20,22 76:23	comply 86:22 103:3	conflicts 12:7 30:22 37:12 41:22 42:22 53:9 59:1 60:9 61:8,22 70:15 79:25 80:24 89:13 98:6 99:8
	commissions 14:13 43:4 62:5 81:10 99:18		component 47:2	confusing 37:9
	commitment 41:10 75:25 86:1	company 63:23 73:12 102:9,12,15	concern 68:19 81:19	Congratulations 55:5
	commitments 41:13,15	compare 92:6	concerns 82:19	congressional 4:8 30:4 33:7 34:4,5 52:17 55:18 66:6 69:21 74:8 85:3 91:18,19 101:6 108:11,13,14
	committed 31:11	compared 50:20	conclude 52:1 69:1 88:5 104:8	connection 102:8
	committee 4:11 5:15,21 6:5 7:12,17 8:1,4,10 19:12 20:8 27:2, 7,13 28:3,11,15,	compassion 29:3	concluded 109:1	
		competition 68:4	concludes 104:21 106:19	
			conclusion 94:4	
			conditional 65:1 84:2 100:2	
			conditionally 25:2,3	
			condo 76:16	

conservation 26:24	36:9 65:4 69:12 84:4 92:19,22 100:5	conversation 25:10 58:25 85:24 86:1 90:1	country 102:23	55:13 74:4 91:14 94:5 97:13 103:20
conservation-minded 26:9	contacted 6:1 7:13	conversations 59:10 60:10 95:4	county 55:2,11,12 70:21 71:19,25 72:3,6 73:21 76:11,12 80:21 85:8,9 91:7,12	criteria 35:10 52:2 69:3 88:6
consideration 8:2,6 19:10 27:9 107:4,11,17,20 108:2,8	contained 101:17	Cooper 26:7 35:14 48:23	couple 18:23,24 21:20 26:10 85:19 86:17 102:22	critical 55:25
considerations 22:3	contest 48:16	Corporation 71:14 73:16 80:13,21 83:2	court 10:24 12:4 14:3, 4,9,16 37:6 46:1 60:4,7,8 85:10 94:12 105:11	cross 63:3 82:17
consistency 17:24	contested 36:3	correct 36:25 63:12 80:16 96:7	courthouse 85:13	crossways 37:24 39:25
consistent 4:13 26:12 58:11	context 8:9	correctly 60:5	courts 7:25	Cultural 73:24
consistently 103:8	continuation 20:17	corresponds 46:17	CPA 49:19 51:15	current 8:7 10:4 20:14, 20 32:1 51:21 54:7 72:17 90:2
constant 51:14	continue 19:9 25:8 28:9 49:4,9 53:24,25 58:24 66:4 85:2 89:7 101:5,9	cost 24:11 45:17 46:23,24 47:1,5, 8 56:1 63:3,7, 10,18 64:2 82:17 83:18	create 18:3	Currey 105:12
constituent 86:19,21,24	continues 28:3 85:5 101:12	costs 47:15 63:16,22	created 71:10	custom 4:19
constituents 53:19	continuing 24:6 31:17 51:17 69:20	Cotton 70:22	creating 20:9	customer 47:7 82:13,18 104:1
constitute 6:9	contracts 16:19	couch 67:3	credit 5:17 11:15 20:20 29:9 33:25 55:14 56:21 58:12,19 68:1 74:5 91:14 99:6	customers 63:2,10,14
constraints 29:14	contributions 13:2 43:7 64:20 79:11 83:20 99:21	costs 47:15 63:16,22	created 71:10	
consultant 73:14	control 12:13 80:6 82:4	Cotton 70:22	creating 20:9	D
consumer 25:19 28:24 46:18 50:5 54:25	controlled 42:5 61:10 98:13	council 71:19,25 72:4 73:21,22 75:24 76:11,12 80:22 81:4 85:9	credit 5:17 11:15 20:20 29:9 33:25 55:14 56:21 58:12,19 68:1 74:5 91:14 99:6	daily 66:16
consumers 45:2 56:2 58:1	convention 17:9,11	councilman 82:21	crime 97:14	dais 95:23
consuming 103:25		counsel 11:6 33:2,5	criminal 11:15 33:24	damages 102:6
consumption 82:5		counties 103:22		data 10:7 32:4 54:9 72:19 85:6 90:5 101:13,17
contact				date 15:20

David 69:18,21 70:4, 20 71:2 72:18 73:13 106:8 107:18 108:12	decisions 19:21,22 36:14, 16 46:1 56:14, 15,20 57:17 75:17 82:19 102:24 103:12	102:17	18 62:9 63:4 78:1,15 81:14 82:7 91:20 95:16 96:10 103:15,18	difficult 60:15 66:19,20
day 14:22,24,25 15:1,2,7 17:12, 13 21:7,10 34:6, 9,14,24 43:15 52:13 64:24 69:14 83:24 91:21,22	declare 27:22	delve 21:24 56:20	describing 87:20	difficulty 67:9
days 16:2,3,4 48:13 67:5 76:17 94:2, 4	dedication 29:3	delving 35:25	descriptions 21:8	digging 49:21
deacon 74:3	deem 107:6	demand 62:10 74:23 81:15 82:1,2 83:10	designated 24:9	Digital 16:11 22:10,11, 14,18,22
deal 51:7 57:9 68:15	deemed 52:5 69:6 88:10 104:12	demands 83:7	desire 5:20 29:18 49:5 71:1 87:23	dignity 38:21 39:1 96:1, 2
dealing 23:1 41:1,21 51:10 57:10 60:18 79:13,25 106:19	deeper 93:16	demeanor 38:19 59:3,5 78:2 95:17,20, 24	detail 86:6	diligent 97:9
dealt 20:13	defeated 6:1	demographic 29:5	detailed 57:24	diligently 39:14 60:6
dearly 67:2	deficient 62:18	demonstrate 78:21 79:3	details 15:21 16:5 36:24 56:20,22 101:16	Dillon 70:20
debt 45:17,18,19,20	define 62:15	dental 101:25	determine 28:18 37:20 68:9	dinner 94:23
December 74:24	defined 76:22 97:7	department 16:12,21 22:10, 12,15,19,22 51:4,6	determining 29:12	dire 20:9
decided 71:5	definition 42:2 103:24	depends 12:25 35:3,11	devastating 9:16	direct 12:12 94:19 95:13
decision 31:13 36:19 57:25 76:18 77:3 78:22 87:6 92:15	definitions 62:18	deployment 17:2 23:5,17,18 24:8,17	develop 59:8	direction 81:19
	degree 10:21 24:15 28:22 32:18 38:14 54:21 71:8 90:20	depositions 13:19	development 72:3 73:23 86:20	directly 42:5 61:10 80:6 98:13
	delegate 17:15 18:11	depth 56:5	diaconic 11:9,11,12	director 4:6 7:1,6,7,11, 14,20,23 8:5,22 9:1,10 11:1,7 12:20 14:21 17:21 18:1,16 19:10 25:16 26:3 27:8,16 34:11 42:13 61:14 73:10,11 76:2 80:10 93:23 98:20
	delighted 4:12 70:7	deputy 11:5,7 33:2	didn 14:5 41:18 49:25 58:18 71:5	
	deliver 83:9,17	describe 13:11,13 14:19, 21 15:7 34:6 38:18 39:9 48:22 49:4 57:14 58:3 59:2,	died 42:7	
	delivery			

99:12	distinction	37:21,22 40:2,3,		Edwards
Directors	85:23	5,8,12,19 46:7	E	5:3,4,7 6:22,24
55:10	distributed	47:16 48:12		7:10 17:25
disadvantaged	62:20,21 82:8	49:7 50:8 51:10,	ear	27:20,21 105:25
94:11	district	18,19,25 59:25	26:20	106:5,6,11,12,
disagree	4:9 30:4 33:7	63:10 64:3,4	earlier	17,18 107:6,13,
26:15,16	34:4,5 47:23	67:4 68:7,8	6:2 22:1 44:10	14,22,23 108:4,
disagreeable	52:17 55:18	72:10	71:16 84:20	5
26:16	66:6 69:21	donations	100:24	effective
disciplined	73:19,21 74:8	39:18	earn	55:4 56:1
12:3	85:3 91:3,4,18,	Donna	45:7	effectiveness
disclosure	19 101:7	105:12	earned	16:17 25:8
6:9,10	108:11,12,13,14	Downtown	10:20 32:18	effectuate
discovery	districts	91:10	54:21 73:6	96:21
15:12	104:22	drank	90:19	efficiency
discriminates	dive	59:22	Earth	62:10,16 63:9
42:25 62:1 81:7	93:16	draw	66:17	81:15,25
99:14	divorce	23:9	Easter	efficient
discuss	79:9	drills	88:15,16	81:20
4:20 6:7 15:24	DNA	94:1	easy	effort
34:17 37:11,12	48:24 74:13	driver	48:25 66:13,14,	26:23
38:2 58:21	docile	5:17 26:11 29:9	16	efforts
77:17,19 93:13	66:25 67:2	102:5,7,15	eating	18:2 76:13
94:14 104:24	Doctorate	drop	34:13	elder
discussed	10:22	24:7 46:16,24	echelons	74:3
15:11 56:8	document	47:1,4	14:15	elected
93:11	10:13 32:10	DSLS	economic	33:6 44:5 55:6
discussion	doesn	23:24 24:7	30:22 53:9 56:4	56:17 57:6
6:19 24:23	37:14 47:4	Duke	70:15 72:3	61:21 62:6
27:14 37:11	dollar	14:6 26:6 90:20	73:23 86:20	65:15 71:17
67:7 77:25	22:11,13,20	duly	89:13	73:19 75:19,23
discussions	74:21	8:18 30:13	economics	76:3,7 80:23
23:13 24:23	dollars	52:25 70:4 89:3	28:25	81:11 84:15
34:16 35:21	17:7 22:25 24:8,	duration	Edgar	86:18
77:8,14 93:4	12,13,14,16,17	28:22	101:24	election
disparage	25:1 72:6	duties	edits	30:24 53:12
68:8	Dominion	28:18 39:14	10:10 32:7	89:15 106:24
display	26:6 46:21	78:24 85:25	72:21 90:6	107:3,10,19
78:5	83:13	duty	educate	108:8,10
disposition	don	7:17	57:3,11	elective
85:11 101:16	21:13 23:8		education	77:11
	25:20 32:8		51:17	

electric 13:23 21:5 35:4 45:12 76:23 83:3	81:14,19,25 82:4,6,8,13 83:7	entity 42:14	event 46:16 94:7 97:13	24 17:20 18:1, 16 19:1,5,6,9,10 25:16 26:2 27:8, 16 33:3 34:11 36:14 44:11,12, 15,18 55:2,4 65:21,24 66:1,4 76:2 84:20,23, 24 85:2 93:23 99:12 100:25 101:3,4,7,9 104:23 105:2,6, 7,10
electrical 74:19	enforcement 5:17 29:9	environment 58:15	evidence 57:1,18 103:1	exempt 6:10
Electricity 33:12	engage 13:8 39:15,17 79:6	Environmental 90:20	exam 44:9 58:9 65:19 84:19 100:23	EXHIBIT 10:18 32:15 54:18 73:3 90:12
embrace 87:18,23	engineer 51:16	environments 95:20	examination 10:1 19:15 20:24 21:19 29:12 30:23 31:23 44:21 46:15 47:25 50:15 53:10 54:5 66:11 67:19 70:15 72:15 85:5,18 89:14,22 101:12 102:21	exhibits 34:22 38:20
employed 41:24 61:5 80:2 98:8	engineering 29:1	envision 57:5 67:22 76:7	examined 8:19 30:14 53:1 70:4 89:4	expand 74:17
employee 31:6	enjoy 49:4,20 50:7,10 104:19	envy 51:10	examiner 35:7	expansion 74:21
employees 103:5	enjoyable 50:12	equity 17:2 23:4 45:15, 18	examiners 35:7	expect 52:3 69:3 88:7 104:9
employment 4:21 6:7 12:8 18:24 104:24	enjoyed 31:7,17 49:16	era 25:9	excited 75:10	expectation 31:15
empower 18:11	enlightening 57:9	essentially 58:25 60:2,8,11	exciting 14:25	expectations 15:18
encountering 26:13	ensure 5:24 16:16 26:11 29:5 96:16 97:10 103:2	establishing 87:7	excuse 37:12 73:9 91:4	expenditures 47:14
encounters 48:15	enter 32:13	estimated 24:3	executing 19:22	experience 8:1,2 12:17 13:11,16 14:12 31:5,16 56:5 57:8 103:19,20
end 14:25 15:2 17:13 53:22 55:4	enterprise 42:14 61:15 80:11 98:21	estimation 24:5	executive 4:6,20 5:8,10,13 6:6,13,18 7:1,6, 7,11,14,19,23 8:5,22 9:1,10 11:1,7 12:20 14:21 16:8,15,	expert 45:21
endeavor 53:24	entertain 4:19 6:12 104:23	ethical 29:14		
ending 71:18	entire 11:19 63:19	ethics 12:4 30:20 39:7 42:3 52:4 53:8 59:16 69:5 70:13 78:12 87:25 88:9 89:11 94:6 96:6 104:10		
ends 24:10	entities 26:4 42:16 46:21 61:17 80:18,20 97:3 98:23	evaluate 24:19 77:2 78:22		
energy 14:6 16:11,20 17:11 20:7 22:5, 13 24:24 27:2 28:23 62:16,20, 21 63:8 74:24	entitled 45:7	evaluating 16:15,22 17:5 25:8		

expertise 8:3 28:23	78:22 82:22 87:2,6	February 51:2	finance 28:25 53:21 54:22 55:8	fold 26:10
experts 45:14	failed 38:23	federal 16:5 25:6,7 51:13,22 57:10	finances 58:17 97:4,5	folks 18:11 21:25 22:16 26:9,12 48:20 51:5,7 64:2 67:8 95:5
expires 8:7	fair 24:14 31:13 76:25	feed 25:23	financial 12:7,12 35:21 42:4,23 61:10, 22 67:21 68:18 80:6,24 98:12, 16 99:4,5,8	follow 52:3 69:4 88:8 104:9 106:24
explain 37:1 77:4,24 93:7 95:11,14	fairly 9:20 13:16,22 14:11 18:5	feel 56:9 94:10	find 27:7 49:1 105:17,20,22 106:2,9,15	followup 36:19
express 105:11	fairness 5:25	Feels 48:13	finished 48:9	force 75:23
extensive 13:16 14:11	faith 96:16	fees 23:22 102:10	Flemming 85:22	fore 20:11
extent 13:14 14:22 17:17,24 18:15 21:9 29:6 40:8	familiar 40:24 43:25 60:21 62:9 65:10 79:12 81:14 84:10 97:18 100:11, 16,17	felt 38:13	finding 106:20	foresee 57:12
externally 18:2,13	family 28:3 41:24 42:1, 3 61:4,9,14,18 79:1 80:2,5,10, 19 91:12 94:20, 23 95:4,21 98:8, 12,20,24	ferreting 49:21	flexibility 24:15	form 96:20
extracurricular 78:24	farm 42:19 70:21,22, 25 91:12 98:22 99:5	field 66:19,20 87:19	flippant 66:22	forms 93:16
extreme 75:1	farmers 42:20	figuratively 9:20	Florence 30:1,4,13 32:3 71:4 105:22 107:1 108:10	formula 44:25 45:9,16 46:17
<hr/> F <hr/>	farming 71:5	figured 76:11	Flowers 73:10	fortunate 36:4 72:2 76:3
faced 9:18	father 28:4 95:2	figuring 45:16	focus 22:21 86:20	fortune 71:12
facility 47:5	favor 4:25 6:20 27:15 105:3 107:7 108:21	file 46:25	focused 8:23 53:5	forward 4:17 8:11 16:17 21:9 22:4,22 28:1 31:17 87:24 102:7
facing 93:5		filed 30:24 53:11 89:15 101:23 102:6,8,17	focusing 76:13	found 7:21 33:6
fact 16:18,25 23:7 41:13 42:7 75:15 76:1		filing 43:8 64:21 83:19 99:22	FOIA 36:15	Foundation 74:1
factor 44:23 82:19		filtered 99:13		
factors 29:5		final 5:22 15:14,20 57:16		
facts 31:12 77:2		Finally 102:3		

founded 73:13	functions 79:8	11:5,6 13:3 18:18 29:20 33:2,5 37:1,4 43:8,20 58:3 64:20 65:5 73:17,18 76:19 77:4 78:15 79:2 81:18 83:20 84:5,12 93:7,9 99:22 100:3,6, 14 107:3,4,10, 11,19,20 108:2	good 4:3 8:12,13,14, 25 10:2,3 11:23, 25 17:23 18:6,7 22:7 23:23,24 25:23 30:4,6,7,8 31:24,25 33:22 40:24 50:11 52:9,13,19,20 66:17 67:17 68:1 69:10,22, 23,24 71:6,12 72:12 75:16 83:14 85:15 86:16 88:14,20, 22,23 89:5,23 95:22 102:3 104:16	grasp 64:16
four-letter 19:23	fund 17:2 23:5			grat 49:24
four-year 67:14	fundraising 79:10			gratitude 49:25
fourth 4:8 69:21 74:10 78:22 85:3 108:13	funds 17:4 22:24 23:1, 2,7 24:1 101:20			great 18:3,8,14,20 19:25 28:1 71:8, 13,14,15 77:4 82:7,15 83:12 85:23 86:6 95:16 97:18,25 102:18
frankly 9:18 23:21	future 23:3 37:21 68:15 93:11			greater 24:15 76:22
fraternity 91:10,11	G	generally 36:10 57:14 59:18 96:14		greatest 17:24 29:6
Friday 92:9	gain 26:23	gentlemen 64:15		Greenville 17:10
friend 49:15	gamut 14:12	geographic 46:4		Greenwood 105:1
friendly 48:2,3	garnered 64:12	get all 77:2 82:21		Gressette 41:11
friends 40:3,4 43:22 65:7 74:16 84:7 94:20 95:4,21 100:8	gas 45:12 46:16,21, 23,24 47:1,6,8, 9,11,12,18 76:24	gifts 79:2		Grew 70:20
front 72:20 75:20 102:12	Gatch 4:16 106:19 107:24 108:6	Gil 4:16		grid 64:13 74:19
full 10:4 32:1 34:24 44:4 54:6 57:7 65:15 72:17 75:23 84:15 90:2 96:17 100:19	gatekeeper 57:19	GILBERT 52:14		ground 26:20
full-time 57:13	gatherings 41:3 60:20 61:2 79:17,23 97:21 98:4	give 5:19 8:2,24 25:23 29:17 32:17 44:24 48:7,14,19		group 5:1 6:21 12:5 27:18 50:11 97:3 105:4,24 106:4 108:23
fully 15:18 22:25	gave 62:13 86:6,16	glad 51:11 70:18		groups 26:19
fun 34:24 50:12	gender 29:4 43:1 62:2 81:7 99:15	glancing 32:8		Grove 70:24
	general 7:13 9:11,12	God 8:16 30:11 31:18 52:23 70:2 89:1		grow 75:9
		golf 67:5	gosh 57:22 62:23	
			governed 103:9	
			government 19:24 73:7	
			governor 7:19 8:7 13:3 27:9 101:19	
			grade 71:5	
			graduated 71:12	
			grandchildren 67:1 72:9	
			grandfather 71:2	
			grandkids 40:7	
			grants 57:10	

growing 20:9	happening 25:23 51:22	helpful 64:6 67:11 86:7	104:4	impacts 15:25 16:6,9,15 50:3 68:18
growth 35:15	happy 9:21 40:2,3,20 88:15,16 89:18	helping 49:22	hours 29:22 44:2,4 65:12 76:12	impartial 78:21 96:19
guarded 58:7	hard 22:8 34:11 49:10 51:5 68:16	Henry 72:18	84:12 89:25 100:13	impartiality 78:20 97:12
guess 25:14 44:24 81:18	harder 45:21	Herbkersman 4:12,24 27:11, 14 31:2 46:13, 14,15	House 15:23 27:13 41:8,19	impartially 39:14
guidance 18:18	haven 40:22 41:6	hey 94:25 95:2	huge 47:20	implement 93:12
<hr/> H <hr/>	Health 73:25	high 96:18	Human 73:10	implemented 23:3 64:12
Hall 33:18	hear 21:24 35:7 45:25 72:11 74:20 87:5	higher 14:14	humor 95:25	importance 50:1
hand 8:15 10:16 15:5 30:9 32:13 52:21 54:16 69:25 73:1 88:24 105:23 106:3,10 107:5, 12,21 108:3	hearing 6:19 27:22 30:2 34:20 35:1,6,7 36:11 48:16 87:2 92:10,11, 15,17,20 93:15 94:3 96:4 105:2 109:1	highest 14:14 31:10	hurricane 9:16	important 58:2 59:7 68:21 70:23 74:18
handle 58:22 86:25 94:17		highly 94:21	husband 86:5	importantly 31:18
handled 19:18	hearings 56:11 75:11	hire 8:4	Hutto 6:15 20:23,24 44:20,21 66:8 108:18	impressed 19:19 20:15
handles 64:17	HEARS 25:5	hit 51:17	Hyde 86:9	improper 101:20
handling 20:4	Heart 73:25	holders 81:21	<hr/> I <hr/>	impropriety 39:23,24 52:5 69:6 88:9 104:11
hands 105:20,24 106:4,16	heavily 103:4	homes 25:4 63:10	idea 95:7	improving 20:9
happen 38:15 47:9 93:19	heavy 66:17	homework 59:6	IDENTIFICATI ON 10:18 32:15 54:18 73:3 90:12	inadvertent 93:18
happened 38:10,17 77:24	heightened 75:6	hope 9:3 15:19 31:14 45:25	impact 17:1 22:5	inappropriate 39:16 40:13,18
	held 15:2 17:13 54:24 92:1	Horry 19:13 27:10 66:8,9	impacted 16:13,23 23:14, 15 25:6 38:14 45:2	incentivizing 63:9
		host		inches 35:19
				incident 102:8
				include

7:23	27:13 71:9,11	42:4,23 53:10	98:20	48:15 49:2 50:3
includes	inform	59:1 60:9 61:8,	involvement	55:25 56:5,9,10
30:19 53:6	81:4	10,22 70:15	21:22 85:7	57:13 76:14
70:11 89:10	information	80:1,6,24 89:13	101:14	97:9
including	5:21 11:16 34:1	98:6,13,16 99:8	IOU	jobs
5:16 29:9 107:5	55:15 58:14	103:21,23 104:3	26:25	49:9 71:23 72:7
income	74:5 91:15	interested	IOUS	76:9
42:16,20 61:18	97:23 102:1,24	55:20,23 74:11	26:5	John
80:19 98:24	informed	75:3	irregularities	9:24 10:1,20
inconsequential	25:11	interesting	78:20	11:12 18:23
9:14	ingrain	45:23 46:5	isn	31:20,23 32:17,
increase	76:4	57:22	50:5	23 44:8 54:4,5,
44:23 47:18	inherited	interests	ISPS	20 65:18 72:14,
increases	42:8,18	12:13	24:6	15 73:5,9 84:18
47:16,21	inquiry	interim	issuances	85:5 89:20,22
incredible	8:23 30:17 53:4	7:12 19:22,24	45:20	90:14 100:22
24:4	70:9 89:8	21:25 90:23	issue	101:10,11,12
incumbent	installed	internal	29:20 37:7,18	102:19 104:21
66:13	64:1	18:9	93:20,21	join
independence	institute	internally	issued	88:20
39:13 60:13	18:8	18:18 46:19	7:12 29:22,24	joined
78:18 97:12	insulate	internet	41:1 65:13	5:5
independent	63:13	17:4 24:6	79:13 84:13	joke
96:17	insurance	interview	97:19	95:1
individual	102:15	62:10	issues	jokester
37:22 56:23	integrated	invasion	25:15,22 26:13,	95:21
71:15	64:7,9 82:24	6:9	17 29:14 34:18	Jones
individually	83:5	investigated	36:2,6 49:21	90:24
92:8	integrity	8:21 30:15 53:3	57:11 59:10	journey
individuals	29:3 39:13 60:4,	70:8 89:6	75:20 92:8 93:5	31:4
82:4,10 105:20	7,12 78:5,8,18	investigations	95:11	judge
106:20,24	79:3 96:18	5:16 29:8	item	32:23 39:11,13
industrial	intelligent	investment	7:4	48:23 78:4
73:11,14 76:23	59:10	45:8 46:2		90:18 91:1 99:2
104:2	intended	investments	J	judges
industrials	23:18	72:6		96:17,23
27:1	intentional	investor	J.D.	Judicial
industries	18:2,5	26:5	32:20 90:16	32:25 39:6,17
51:23 73:10	interest	involved	January	59:16 78:12
82:10	12:7 30:22	25:17 35:20	16:7 25:2	90:22 96:6,10,
industry	39:20 41:22	42:13 61:14	job	15,22 97:8
		80:10 86:15	23:23,24 31:15	103:6,12

July 51:1		lead 14:1 72:1 95:3	54:25	24:11
jump 13:14	L	leadership 16:25 72:1 96:3	letter 43:11 52:4 69:5 88:8 104:10	likewise 66:15
June 8:8 9:7 22:25 33:9	Labor 27:13	leading 92:9	letters 48:20 85:21 87:16	limited 35:13 77:14
Juris 10:22	lack 68:23	leads 15:6	letting 38:9	lines 26:18 27:3 63:24
jurisdiction 12:14 87:9	lad 86:12	learn 51:8 75:8 76:17	level 16:18 25:16,24 26:21 29:12 45:23 49:2 51:22 94:9 96:18 97:3,7,12	listen 77:1 78:21
Justin 38:20 51:1 88:18,20 89:3 90:4 95:2 106:14 108:1,13	Land 33:18	learned 49:18 71:2	Lexington 55:2,6,11,12 61:20	literally 9:19
JVRC 15:16	landscape 22:2	learning 51:14	liability 95:14	litigant 96:20
K	large 45:11 47:16,17	leave 34:9	Lib 85:21 86:4,5	live 34:8 87:25 93:13
	larger 45:12	led 78:17	license 5:17 29:10	lived 31:14
	Lata 70:24	left 18:1,4 66:25	licensed 10:24	lives 39:19 72:9 77:7 96:25
	latest 71:13 75:15	legal 4:22 35:24 36:7 51:3,17 85:7 92:5 101:14 102:4	life 11:19 33:18 58:12 77:11 78:18,25 86:15	living 77:7
Kappa 91:10	laugh 95:22	Legion 33:17	lifetime 31:11	ll 4:3 8:14 10:16 13:13 15:7 19:4 21:13 24:19 28:9 31:20 32:8, 13,17 35:17 36:16,17,22 37:10 52:17 54:16 65:18 69:19,22 71:3 84:22 92:19 96:14 101:14 105:3,5
keeping 97:5	law 5:17 10:23 29:1, 9 31:12,13 32:20,21 45:7 48:9 49:12 51:12 69:5 71:6, 10 90:17,21 94:12 103:20	legislation 15:22 57:24	lift 66:17	loan 55:1
kind 14:21 28:6 39:15 40:4,21 45:6 46:5 70:23 88:24 96:9	laws 30:20 39:7 52:4 53:8 59:16 70:13 78:13 88:9 89:11 96:6 104:10	legislative 41:1,2,6 57:23 60:19,23,24 64:24 79:14,19, 20 97:20,25 98:1	light 22:4 25:9 95:9	lobby 41:9 43:16
kindest 95:12	lawsuit 85:13	legislator 83:24	lightly 50:17	
kinds 58:17	Lawyers 91:9	legislature 43:13 65:2,12 87:11,12 99:25	Lightsey 14:7	
knowing 49:14		lender	likelihood	
knowledge 17:15 29:13 56:5 87:24				
kudos 48:19				

lobbying 13:9	71:14	98:19	33:16	meeting 4:4 7:22 15:10, 18,24 21:4
lobbyist 13:8	lunch 34:10,13 104:19	manage 82:4	matter 35:25 38:2	36:16 91:25
localized 23:22	M	management 42:14 61:15	41:13 42:7	92:4
locations 23:20	Ma 31:19	62:10 73:14	58:21 77:20	meetings 26:3,4,7,8,10
Lockhart 26:6	Mack 32:23	80:11 81:15	85:7 92:14 93:9, 12 94:2,3,4,14	34:11,16 36:12, 13 41:2,6,7
long 11:17,20 35:1 40:22 48:8 87:21 92:17	made 10:13 13:2 18:2, 19 32:10 38:12 43:7 54:13 64:20 83:20 99:21	82:1,2 90:20 98:21	matters 6:8 8:3 13:11 14:15 18:23 36:18 39:21 86:19,21 87:8 92:6 93:14 94:22 101:14 102:4,25 103:16	56:16 59:7 60:20,24 79:16, 20 97:21 98:1
long-term 15:25	maintain 39:11,12 60:4,7, 12 95:19,23 97:11	manager 54:25 73:17,18	Max 86:9,12,14,15	member 5:5 11:8,13,20, 25 13:2 33:9,12, 13,16,18 41:22, 23 55:10 61:4,9, 13,17 74:2 79:9
long-time 86:18	maintaining 16:16	managing 82:14 95:7	Mcclendon 10:6	80:1,5,9,18,22 91:6,9 97:2 98:7,11,19,23 99:24 100:3
longer 102:13	major 9:15 15:22	manner 39:19 59:11 94:16 97:10	MCI 49:16	members 4:11,14 7:13 19:12 28:11 29:25 31:3 41:12 43:7,16, 19,23 44:18 49:3 64:20 65:4 66:7 83:20 84:4, 12 85:8 93:6 99:21 100:5 103:3 104:7,20
longest 51:3	majority 20:2 93:1 107:6	manufacturing 73:15	Mcintyre 52:14,17,19,21, 24,25 53:2,14, 16 54:6,8,19,20 55:5,13,16 65:17,19 66:5, 12 69:9,13 106:2,3 107:9, 10,15 108:12	memorized 96:12
Lord 44:6 66:17	make 5:19 8:12 10:10 15:17 29:17 30:25 32:6 36:14,16,21,24 37:14,15 39:18 44:25 45:4 49:1 53:12 54:11 57:25 68:16,17 70:16 73:2 76:17 78:22 87:6 89:16 90:6	March 28:14 83:13	means 15:4 23:10 63:4 81:23 87:22	memos 92:5
lost 71:23	major 9:15 15:22	margin 46:9	mechanism 46:24 47:8	mentioned 9:5 10:25 13:15 20:4 22:1 25:25 55:6 71:16 91:1
lot 34:18,24 35:5, 20,24 36:20 40:11 49:24 50:13,18,22 51:4,7,9,23 64:15 71:2 75:8	make 5:19 8:12 10:10 15:17 29:17 30:25 32:6 36:14,16,21,24 37:14,15 39:18 44:25 45:4 49:1 53:12 54:11 57:25 68:16,17 70:16 73:2 76:17 78:22 87:6 89:16 90:6	Mark 101:19	media 7:12 40:1,8,14	mentor
love 49:20,21,22 67:2 75:2	majority 20:2 93:1 107:6	MARKED 10:18 32:15 54:18 73:3 90:12	medical 61:20 71:6	
lower 24:8	make 75:10 77:6	market 45:22 55:4 83:16	meet 6:6 28:19 37:10 42:2 100:24	
lowered 47:2	making 5:14 19:20 35:9	married 72:8		
Lowndes		Master 90:20		
		material 62:14 64:15		
		materials 30:19 53:7 70:12 89:10		
		Mathias		

71:15	modified	motions	nature	nondiscriminati
met	57:21	14:1	6:8 18:25 22:6	on
35:10 41:8	mom	move	79:5	29:6
Metropolitan	86:13	13:21 15:14,15,	necessarily	nonregulatory
53:21	moment	19 16:21 21:9,	15:4,24 16:9,23	16:10
mic	101:1	11,13,14 66:18	22:19	nonstop
8:12	momentarily	69:19	needy	74:20
mid-june	52:18 69:22	moved	74:19	north
13:15	88:20	6:15 13:22 71:4,	negative	71:7
Miles	Monday	7	11:16 34:1	note
32:24	37:10 91:24	moving	55:15 74:5	6:5 44:8 65:18
million	92:4,23	9:17 22:21	91:15	78:11 84:18
22:15,16,24	money	multiplayers	negotiate	100:22
23:6,9,12 24:9,	45:4	68:3	104:4	notes
12 25:1,4	month	multiple	Nelson	92:6,13
mine	53:22	9:15	54:8	noteworthy
42:11 49:15	months	Myers	neutral	14:5
minimize	9:14,15 18:15,	90:25	96:19	notice
47:20	17 25:3		nice	37:8 86:8
minimizes	Moore	N	69:14 72:16	notified
39:20	90:25		NICHOLSON	29:23
minimum	morning	names	6:16 108:20	notify
7:22,25	4:3,5 5:6 8:12,	105:18	nimble	38:17
minor	13,14,25 10:2,3	Nanette	24:21	November
18:9	30:5,6 31:24,25	7:10 17:25 18:4	nominate	7:9 9:6 10:25
minute	41:18 52:12,19,	NARUC	7:18 8:5 27:9	11:2 18:1
71:3	20 53:15 59:22,	25:19,20 33:11,	106:23 107:2,9,	novice
minutes	24 60:16 62:18,	12 51:20	19 108:2	62:12 63:22
56:16	23 69:22,23	NASUCA	nominated	NTIA
minutia	89:24	25:18	7:21 62:6 81:11	17:1
56:23 57:10	Morris	national	99:19 107:4,15	number
mission	32:23	25:16,18,24	108:7,10	23:24 24:7,9
9:8,11,12 21:2	mother	26:18,19,21	nominating	26:3 31:7 35:12
misunderstandi	42:7 95:2	33:10 54:23	107:7	74:16 78:18
ng	motion	91:6	nomination	107:8,18 108:1
85:12	4:19,23,25 6:12,	Nations	27:15	numerous
Mixed	17,19 19:3,4	54:24	NOMINATION	35:17
100:18	27:7,10,14	natural	S	
modifications	36:21 44:10	45:12 46:16,21	106:21	O
10:10 32:6	65:21 84:20	47:12,18 76:24	nondeployment	
72:21	100:24 104:23,	94:18	23:17 24:13,14,	Oak
	24 108:18,19		16	70:24

oath 88:25	8:22 9:2 11:1 16:7,11,12,20	operating 46:9 63:8	91:20	part 10:14,17 21:3
objection 84:22 90:9 105:1	19:11 21:23 22:13,14,23 23:4,10,22	operations 29:15	organic 46:19	23:13,14 28:10
objections 10:13 32:10 54:13 72:24 105:2	24:25 27:16 33:4 34:9,10 39:14 76:2 79:4 103:16,18,22	opinion 56:1	organization 42:25 62:1 81:6 97:2 99:14	32:11 45:3 51:11 52:5 54:13,17 69:6 73:2 88:10 104:11 105:13
obligation 75:25	officer 42:13 56:21 58:12,19 61:14 80:10 98:20 99:3	opinions 40:25 60:18 79:13 97:19	organizations 12:19 97:1	parte 37:1,14,15,24 58:3,25 60:9 77:5 86:22 93:7, 17,18,25 94:10 95:8 97:16 103:3,5,9
obligations 14:19 15:1,19	Officers 90:18	opportunities 83:17	originally 75:7	participate 26:19 63:11
observations 85:20	official 13:6 29:23 86:18	opportunity 4:10 5:19 9:4,9, 21 16:12 18:15 22:10,12,14,19, 22 29:17 37:8, 16 52:13 53:17, 23 56:7,10 67:13,17 71:8, 10 74:17 75:8 81:21 82:2,9 83:3	ORS 9:7,10 11:4 12:15 13:15 16:10 46:25 49:3 87:3	participating 97:6
obsolete 68:12	officially 17:20 29:24 73:2	opposed 5:2 6:23 27:19, 22 108:24	outlook 83:6	particulars 36:24
Obtained 32:19	older 48:12	opposition 30:24 53:11 89:15	outset 25:25	parties 37:7 38:10,11, 17 43:3,19 62:4 65:4 81:9 84:4 93:12,23 96:1 99:17 100:5
obvious 48:15	ongoing 15:9 24:23 25:10	ops 26:8	overcome 9:18	partners 25:7
occasion 38:24	online 6:2,4	Orangeburg 20:23 44:20 104:25	owned 71:14	parts 35:22 57:2
occur 63:3	open 5:11 19:7 26:18 27:4 84:25 101:7	order 4:4 5:24 7:20 15:15 35:8,9 44:13 96:3 97:5 106:23	owns 91:11	party 13:6 79:9 94:9 96:20
occurred 36:6	opening 8:24 9:5 28:15 29:17 30:25 31:20 49:17 53:12 70:16,17 89:16	orders 16:8,15,24	part 89:25 109:2	pass 21:6,10
occurs 47:3 94:2	operates 91:12	ordinary 14:22,24 34:6	packet 93:2 97:23	passed 64:2 86:6
October 26:15			pages 10:19 32:16 54:19 73:4 90:13	passes 16:3 21:7,10,12
offered 43:18 65:1 71:8 84:2 87:16 100:2			Palmetto 17:8	passing 28:4
offering 81:20			paradigm 45:6	
offerings 79:2			parents 42:19	
office 4:6 7:1,5,8,20				

past 9:14 13:3 41:25 61:6 75:12 80:3 86:9	persist 38:8	76:14 82:25 83:2,7,12,14 84:15 100:19	18 41:2 43:3 60:20 61:2 62:4 79:6,7,8,11,16, 23 81:9 86:16 97:6,7,21 98:4 99:17	68:22 81:22 82:11,14
patience 95:25	persistent 94:16	planned 71:6		Powerpoint 70:22
pay 49:2 63:19 64:4 83:11	person 38:8 49:6 66:25 67:2 87:5	planning 16:21	politics 39:18	practicable 17:25
payers 82:23 104:1	personal 6:8 10:7 18:25 32:4 39:19 54:9 72:19 78:25 85:6 90:5 96:25 97:4 101:13,17	plans 29:19 64:14 83:5	population 29:7	practice 6:6 7:24 8:1 10:24
paying 63:21		play 48:18 67:5	portion 21:6 52:1 69:2 88:5 104:8	practices 101:24
payment 102:14,16	personality 94:18	pleasure 4:9 31:3 69:15	position 7:7,9,14 8:7 11:3 14:20 16:22 17:5 21:8 53:23 76:4 96:3	practicing 49:11
PDQ 10:19 32:16 54:19 73:4 90:13	Personally 55:25	pledge 43:12,17 64:23 65:1,11 83:23 84:2 99:24 100:2		precedent 92:11
Peacock 101:24	perspective 26:19,22 57:16	pledges 29:21 44:1 84:11 100:12	positions 54:24 104:3	prefile 34:21,23
penalties 94:6	Phi 91:11		possess 7:25	prefiled 92:12
pending 38:11 39:21 56:7 93:10,21 94:2	Pi 91:10	Plowden 32:3	post 21:7 40:2,4,15	preparation 34:19 36:11 92:21
people 9:8 38:9 41:9,20 50:8,10 58:17 71:24 76:25 78:9 79:3 95:7	pick 36:1,23	plugged 25:21	posted 6:4 40:22	prepare 34:19,25 35:1 92:17
perceiving 15:8	picture 71:3 87:22	podium 8:11	posts 40:16	prepared 59:6
perfect 67:13	pictures 40:6	point 8:24 20:20 26:10	potential 4:20 6:7 12:19 18:24 24:20 39:20 42:22 61:21 80:23 99:8 104:24	preparing 92:14
perform 39:13	Piedmont 46:22	points 20:7 26:24		Presbyterian 11:13,14 74:2
period 50:18 58:10 85:23	pitch 26:24	policies 19:21 22:17	potentially 23:11 24:18 25:5 52:6 69:7 88:10 95:15 104:12	present 27:2 45:13 96:23
	place 21:14,15,25 70:24 90:11	policy 24:20 87:8	power 56:2 63:23,24 64:3,11,13	presented 17:8 20:13 53:23 56:7 57:17 93:3
	placing 72:24	politely 58:24		presenting 17:10
	plan 21:14 22:24 44:4 64:7 65:15	political 13:6 39:16 40:5,		presents

12:19	proceedings	projected	proxy	6:13 10:18
president	6:4 92:24,25	24:1	107:14 108:6	32:15 54:18
9:5 16:6 19:14	93:1 105:13	projects	PSC	73:3 90:12
31:1,2 53:20	process	24:1 77:12	33:3,6 41:24	pursuant
73:16,18 76:10	5:15,25 9:17	promise	42:6 57:14 61:5,	4:21 6:7,11 7:16
80:12	18:6 20:10	9:9	13 76:19 98:9,	44:10 52:2
pretty	28:13 52:1 68:2	promoted	17	65:20 84:19
34:12 47:3 73:5	69:2 71:16 88:5	33:3	Psi	88:7 100:24
77:18 102:7	92:10 104:8	promotion	91:10	104:24
103:8	processes	66:9	public	pursuit
preview	57:4	Promptly	4:7 6:8,10 8:3	4:22
29:10	produce	60:5	12:15 13:18,25	purview
previous	76:17 83:5	pronounce	14:2,13 15:9	12:15
17:25 19:4	producer	11:10	28:8,10,12,13	push
30:21 42:17	76:5	properly	29:14 30:3,16	17:3
44:13 47:20	producing	57:11	31:5,8,9 33:1	put
53:8 61:18	74:24	property	36:16 37:2,5,17	40:3,8 42:11
65:21 70:13	productive	42:19,21	49:2,13 52:16	60:17 76:11
80:19 89:12	76:5	proposed	53:4,19,24	86:13
98:25	professional	35:8,9	55:21,23 57:3	Putnam
previously	12:5 49:19	prosecutorial	59:3 62:12 66:6	10:16 32:13
56:8	51:15 60:13	103:19	69:17,20 70:9	54:16 73:1
price	profit	protection	74:11,15 75:4	
46:16	44:25	28:24	78:7 85:3,22	<hr/> Q <hr/>
pricing	program	proud	87:7 88:17 89:7	
46:18	22:6,9 63:9	14:11 76:18	90:16 91:3	qualifications
pride	programmatic	provide	96:16 103:21,	5:20 8:21,23
48:7	22:18,21	101:21	23,25 104:3	29:18 30:16,17
prior	programs	provided	105:21 106:8,14	53:3,5 70:8,10
5:24 11:3 43:15	16:17 22:2 25:4,	7:22 58:14	107:1,8,15,17,	89:7,8 105:14,
56:14 64:24	5,9 82:15,16	97:22	25 108:15	16
83:24 94:2	progress	provider	publicized	qualified
privacy	56:4	82:13	94:21	7:18,21,24 8:5
6:10	prohibited	providers	pulled	27:8 105:17,18,
procedure	37:17 58:5 97:6,	17:4 24:6 63:16	19:20	20,23 106:3,9,
6:12 37:11	13	83:3	PURC	16,20 108:9
101:25 106:25	prohibitive	provision	15:17 31:3	quarterly
procedures	93:17 97:17	63:15	87:10 94:8	26:3,4,7,8
58:7	prohibits	proxies	97:24	question
proceeding	44:1 65:11	27:23 107:5	purpose	5:18 17:23
37:7 38:11	84:11 100:12		4:5 5:25 23:19	19:16 22:7
93:15			purposes	29:16 37:25

49:11 50:16 57:22 60:15 62:22 66:21 92:16 98:15 106:22 questionnaire 10:8 32:5 54:9 72:19 85:6 90:5 101:13,18 questions 6:3 8:10 9:22,24 13:14 17:17,19 18:24 19:11 27:5,6 31:21 36:20 41:21 44:19 51:24 52:7,12 54:4 62:8 63:1 64:19 65:20 66:7 68:25 69:1,8 72:14 81:13 85:17 87:13 88:4,11 89:20 93:4 98:7 102:20 104:7,13 quick 21:11,13 quickly 13:22 21:14 34:12,15 38:4 47:3 76:4	108:3 raised 36:2 range 47:19 64:17 Rankin 4:23 19:13,14, 15 27:10 31:3 47:24,25 66:8,9, 11 87:14,15 88:3 106:7,13, 19 107:24 108:6 rate 9:15 13:24 14:6 35:20,24 44:22 45:10,15 46:8 47:2,11,12,20, 21 81:21 82:23 94:21,25 95:3 104:1 rates 44:23 46:8 63:5 76:22 81:22 re-elected 42:22 43:5 99:7, 19 100:18 re-evaluated 62:5 81:10 99:18 reach 36:22 93:6 react 15:13 24:21 read 6:2 56:14,15,16, 19 62:14,16,23 63:15 75:16 83:12 85:20 readily 97:23 reading 34:15 76:21	93:25 ready 19:2 21:8,9 27:14 real 18:2 reality 23:15 realm 104:5 reason 18:4 reasonable 6:9 45:8 46:2 rebates 25:5 recall 36:8 71:20 receipt 4:22 receive 42:16 61:18 80:19 92:5 98:24 103:5 received 28:16 30:23 43:12 53:11 64:23 83:23 89:14 99:1,3,4, 24 102:14 recent 28:4 recently 75:12,21 90:19 91:22 receptions 41:2,7 60:19,23 79:16,19 97:20 98:1 recite 59:25 62:17 96:13	recognize 4:15 31:20 54:3 72:13 89:19,20 101:9 105:11 recognizing 48:18 recommendatio n 48:20 85:21 record 5:12 9:13 10:5, 14,17 11:15 32:2,11,14 33:25 44:8,17 48:1,6 54:7,14, 17 55:14 65:18 66:2 72:17,24 73:2 74:4 84:18 85:1 90:3,9,11 91:14 100:22 103:1 105:9 recount 87:24 recovered 47:15 recruit 74:20 recruited 71:19,24 72:5 recusal 39:21 recuse 81:2 REDACTED 10:6 32:3 54:8 72:18 90:4 reevaluated 43:4 reference 87:16 refuse 58:24	regard 43:23 89:25 Regional 73:25 registered 34:2,4 55:16,18 74:6,8 91:16,18 regular 66:3 105:8 regulated 41:24 42:5 46:8 50:4 61:5,13 80:2,7 98:8,16 regulation 45:11 49:14 57:15 76:20 regulatory 4:7 7:1,5,8,20 8:22 9:2 11:2 13:11,17 14:11 16:9 17:24 18:3, 6 19:11 25:15 27:17 33:4,10, 14 35:14 45:6 91:7 103:16,19, 23 reimbursement 23:8 related 8:3 18:24 101:25 relates 37:2 93:8 94:21 95:9 97:1,4,5,8 103:12 Relations 73:12 90:16 relationships 26:1 59:8,9 release 101:20 102:9
<hr/> R <hr/>				
race 29:4 43:1 62:2 81:7 99:15 raise 8:14 30:9 52:21 69:25 88:24 105:23,24 106:3,4,10,16 107:5,11,20				

releases 7:12	report 11:15 29:20,23, 24 33:25 44:2	36:3,7	103:20	Richard 52:14,17,25
Reliance 55:3 61:19	55:14 61:25	Reserve 99:3	result 12:8	53:16 54:8
relief 94:9,12	65:12 74:5	reset 92:9	retain 27:7	106:2 107:9
religion 43:1 62:2 81:7	84:13 91:14	residences 67:1	retained 102:13	108:11
99:15	97:15 100:13	resident 11:17	retired 53:22 66:14	Richland 55:7 91:7
rely 102:24 103:4	reported 85:7 94:8	residential 104:1	retirement 55:4 56:7 61:20	risk 24:18 45:24
remain 95:19 96:19	101:14	resignation 7:10	66:18,23	46:3
remarks 5:14 86:11	reporter 105:12	resistance 19:19	return 45:8,10,15 46:2, 8,9	River 53:20
remedial 85:12 94:9	reposting 40:23	resolve 12:11,24,25	returns 45:23	Riverbank 55:9
remember 36:5	representative 4:16,24 86:9	resolved 102:11	reunion 94:23	road 68:8
remind 52:2 69:3 88:6	107:24	resonated 58:18	revenue 46:10	role 8:5 9:6 12:20
103:8 104:9	representing 87:4 103:21	resource 64:7,9 82:25	review 4:10 5:15,21 6:5	19:18,24 56:24
reminded 87:21	represents 103:22,23	83:5	7:12,17 8:1,4	57:14,20,23
remiss 28:2	reproach 78:9,19,25	resources 62:20,21 64:11, 13 73:10 82:8	11:15 27:7	58:2 76:19,25
render 31:13 77:2	request 47:1	respect 5:20 20:2 29:13, 18 38:22 39:1	28:15,16 29:2, 11,19,22 30:21, 23 33:25 36:23	87:3,4 99:1,2
renewable 82:6	requests 5:21 15:12	48:7 59:5 96:2	40:25 53:9,10	103:16 104:6
renewables 64:11	require 24:20 34:21	responses 15:12	55:14 60:17	roles 11:4 58:19
rent 76:15	required 29:2 38:16	responsibilities 14:19 15:1	70:14 74:4	room 44:13 65:25
rental 42:20	86:23 88:2	85:25	79:13 89:12,14	84:23 96:4
renting 63:24	requirement 46:10	responsibility 19:21	91:14 97:18	101:3
repair 102:9	requirements 7:22,23 28:19	responsible 87:7 95:6 97:4,9	107:16 108:9,16	Rotary 55:11
	requires 49:2 96:22		reviewed 16:19	RSA 21:6
	Rescue 22:24		reviewing 25:17 35:9	rule 37:1,4,21,24
	research		92:12	43:25 51:18
			reward 49:1	65:10 77:4
				84:10 93:7,13
				100:11,16
				rules 7:17 58:4 86:23
				95:8,14 103:3,9,

13	score	segments	55:6 65:15	71:17 74:11
run	44:9 65:19	29:7	69:11 70:8 71:1	session
41:20 71:19,24	84:19 100:23	self-report	74:14,17 75:2,6	4:20 5:9,10,11,
82:16 89:24	screen	93:22	76:19,24 84:15	13 6:6,13,18
99:12	28:18	self-study	89:7 100:19	19:1,5,6,7,9
running	screened	103:7	served	44:11,13,15,16,
14:12 41:9,14	5:23	self-worth	7:11 11:1,9	18 65:21,24
83:15 95:1	screening	49:25	33:1,5,8 55:9	66:1,3,4 84:20,
98:22	4:5 5:14,22,24	sell	72:2 73:20,24	23,24,25 85:2
Rutherford	28:12,13 29:20	42:11	85:22 91:2	100:25 101:3,4,
4:17	52:1 69:2 88:5	Senate	serves	7,8,9 104:23
	104:8,21	15:23	33:11 91:5	105:2,6,7,9,10
S	screenings	senator	service	set
	6:2 29:10 30:21	4:23 19:12,13,	4:7,17 12:15	26:3 28:19
salary	53:8 70:14	14,15 20:19,22,	13:18,25 14:2,	30:18 35:10
99:2,3,4	89:12	23,24 27:10	13 15:9 17:4	47:19 53:5
Sanford	seat	44:19,20,21	24:6 27:25 28:8,	70:10 89:9
101:19	28:8 69:17	47:23,24,25	10,13,14 30:3,	103:13
Santee	88:17 105:21	66:7,8,9,10,11	16 31:6,8,9 33:1	setting
26:7 35:14	106:8,14,24	87:13 88:3	37:2,5,17 48:24	76:22
SARUC	107:1,8,18,25	104:25 105:1	49:3,13 50:4	settled
33:13 51:21	seats	106:12,19	52:16 53:4,20,	85:14 102:2,3
satisfaction	105:19	108:18	24 55:21,24	settlements
50:13	seconded	senior	57:3 59:3 62:13	104:4
savings	27:12 78:20	71:8	66:6 69:17,20	sewer
47:7	104:25	sense	70:9 74:12,15,	56:2,3 68:22,23
scary	Section	29:3 48:7 95:24	17 75:5 85:4,22,	shaping
66:23	4:21,22 6:7,11	sequestered	24 86:24 88:17	76:8
schedule	7:16,22 28:20	5:24	89:7 91:2,3	shared
57:5 58:6 76:8	30:18 53:6	sequestration	102:23 104:17	5:22
91:23,24 92:2	70:11 89:9	6:1	105:21 106:8,14	sheet
scheduled	securitization	series	107:1,8,17,25	89:24
91:25 92:7	15:8 20:11	41:21 54:4	serviceable	shifted
scheduling	seek	72:14 98:6	23:20	22:21 23:12
37:12	29:21 63:13	seriousness	services	shifting
school	94:11	48:17	68:23	24:18 63:3
32:20,21 48:9	seeking	serve	Servicing	82:17
71:10,17 73:20	44:1 65:11	5:20 8:21 19:23	53:19	shifts
75:23 90:17,21	84:11 100:12	21:21 27:8,16	serving	23:11 24:19,20
Science	seeks	28:1 29:19	4:18 31:5,7,8	25:6
32:18 54:21	94:9	30:16 44:4	33:8 51:3 53:18	show
		52:10 53:4,17	55:20,23 59:3	71:3 94:18

96:20 105:19	99:10,16,20,23	sort	speaking	stages
shut	100:1,4,7,10,15,	16:1 57:19	20:25 41:15	15:14
38:4,7	17,20 101:22	58:18 63:17	43:22 96:14	stand
side	102:2,12	94:22,24	specifically	108:25
16:9 47:6 62:10	104:15,18	sorts	16:10	standard
81:15 82:1,2	sister	23:13	speed	91:23,24 92:22,
Sigma	42:8	sought	56:18 75:19	23,24 93:1
91:10	sit	43:12 64:23	76:5	standing
sign	23:11 67:3	65:1 83:23 84:1	spend	11:23,25
86:13	sitting	99:24 100:2	24:22 75:25	standpoint
significant	39:2 78:7	sounds	76:14	45:16 50:19
26:22 47:4	situation	38:5	spirit	86:25
significantly	23:15 77:18,22	source	52:3 69:4 88:8	start
22:12	94:13,17	82:14	96:11,15 104:10	5:14 13:19,20
silly	Sixth	sources	split	66:19 92:4,10
95:21	4:8 91:19 101:6	64:11 82:5,6,11,	23:16	96:14
simple	108:14	12	spoken	started
95:6	skills	South	41:12 43:16	4:9 11:4 13:17
sir	67:25	7:24 9:1 10:23,	spouse	31:4 50:2 51:5
8:12,13,17 9:25	small	24 11:8,18,20	42:2	state
10:9 11:11,24	70:25 91:12	12:1,14 14:3,4,	St	10:4 14:15 17:6
12:2,6,9,16,22	smaller	8,16 17:3,11	33:16	19:24 20:8 23:2,
13:5,7,10 14:18	46:6	23:21,25 24:22	stabilization	6,8 25:16,19,24
18:22 20:6,22	snapshot	27:2 28:19	47:11,12,18	26:5,8,9,21 29:7
21:3,18 25:12,	72:10	30:18 31:8	stack	30:20 31:6 32:1
17 27:24 30:8	Snoopy	32:20 33:15	35:17	35:15 39:7 41:8,
31:22 32:9,12	40:23	42:18 53:5,25	staff	19 42:3,10,18
33:21 52:8,21	social	54:22 56:1	4:7,13 7:1,6,8,	50:4 51:12 52:4
53:2 54:12,15	40:1,8,14 60:14	57:19 58:1	20 8:22 9:2,23	53:8,17,18,25
55:17,19,22	Society	67:12,17 70:10	11:2,5 19:11	54:6 55:25
56:16 59:17	53:20 55:9	74:18 89:9	20:14,20,25	59:16 61:20
60:22 61:1,3,7,	solar	90:15 91:8	21:1,4,5 27:17	67:12,17 68:24
16,23 62:3,7,11,	63:24 81:21	101:19	33:1,4 34:16	69:5 70:13
22 64:25 65:3,6,	sole	Southeastern	35:21 36:10,17,	72:16 74:18
9,14,16 69:9	7:16 23:19	33:14	23 49:13 50:2,	75:2 78:12
70:3,6,18 72:23,	solely	Spartanburg	24 51:3 69:11	81:17 87:7 88:8
25 74:7 80:17	24:9	69:18 71:11,20,	92:6,20 93:6	89:11 90:2 96:6
86:3 87:23 88:2,	solemn	22 72:2,6 73:19,	103:3,8,14,16,	101:19 104:10
13,23 89:2 90:8,	95:19,24	21,25 74:2,22	19,23	stated
10 91:17 96:8,	solicitor	80:21 85:8 88:1	stage	73:6
12 97:22 98:3,5,	32:24 103:20,21	speak	66:24	statement
10,14,18,22		48:21 95:5		5:19 8:24 9:5

29:18 30:25 31:20 53:13 54:3 70:16,17 72:13 89:16 statements 38:12 statewide 7:13 statistics 29:1 statute 35:11 38:16 94:1 statutory 28:19 103:24 stay 25:15 40:6 51:16 stayed 71:11 steps 15:13 stock 42:4,8,10 61:9 80:5 98:12,15, 16 stocks 12:12 Stonewall 71:2 stopped 34:13 storing 102:16 storms 9:19 straight 102:7 strategically 17:5 street	93:19 strive 38:23 strong 24:11 struggled 49:1 studied 87:19 studies 35:17 study 30:19,21 51:14, 20 53:6,8 58:10 59:21 70:11,13 76:21 77:2 82:22 89:10,12 studying 75:3 92:11 stuff 40:5,9,20 66:16 87:22 stupid 40:17 subject 23:11 36:15 39:6 59:15 66:14 78:11 96:5 subjects 77:9 submitted 10:8 32:5 41:5 44:2 54:10 72:20 83:13 84:13 98:2 100:13 submitting 60:24 79:20 subsidization 63:3 82:17	substantial 28:22 substantive 5:21 29:14 37:22 62:8 81:13 substitute 32:21 successful 14:9 66:15 successor 54:23 succinctly 92:18 sued 85:9 101:18 sufficient 102:14 suit 101:23 102:6,8 suits 106:25 sum 45:19 summary 33:20 summer 74:14 86:4 Sunday 94:23 supervision 97:11 support 39:18 43:12 64:23 65:2 79:7 83:23 84:2 suppose 50:13 supposed 39:17 94:8 95:10	Supreme 10:24 14:3,4,9, 16 46:1 surely 15:25 swayed 79:4 swear 8:15 30:10 52:22 70:1 88:25 swings 47:21 sworn 8:18 30:13 52:25 70:4 89:3 system 63:17,19,20 73:25 74:24 systems 56:3 61:20 <hr/> T <hr/> tag 41:17 takes 7:3 35:16 92:11 107:25 taking 13:19 50:4 talk 37:21,22 58:16 76:2 94:22,25 95:2,10 103:11 talkative 48:5 talked 15:14 16:1 21:3 talking 63:7	talks 46:1 teacher 32:22 technical 51:6 teen 86:14 telecom 35:4,5 telecommunicati ons 13:22 28:24 temperament 59:12 78:2 95:17 tend 34:19 36:22 term 8:7 44:4 65:15 67:6,14 71:18 82:7 84:15 100:19 termed 67:7 terms 20:3 40:14 62:9 76:19 78:15 81:14 87:20 territory 24:7 test 59:20,21 62:22 testament 49:5 testified 8:19 30:14 53:1 70:5 89:4 testify 92:13 testimony
--	--	---	--	---

34:21,22,23 36:1,4 45:14,21 57:1,18 87:18 92:12,13 textiles 71:21 themselves 96:24 thick 35:19 thing 16:23 17:23 40:21 41:7 42:9 46:6 47:10 58:11 60:11 66:23 82:15 things 22:6 26:1 28:1 34:23 37:23 40:15,22 43:9 46:23 50:9,19 51:21 58:17 62:16 68:18 79:5 86:17 95:6 99:12 104:5 thirdly 83:10 Thomas 90:4 thought 67:14 94:15 thumbs 40:17 Thursday 4:4 92:9 Thursdays 92:1 tied 25:4 time 6:4 10:11 18:3,4 29:23 32:7 39:4	40:22 48:8 50:19 52:11 54:11 55:3 57:7 58:10 61:2 65:22,24 67:9, 13 71:20 72:4, 22 73:19,24 76:1,14 83:15 84:21 85:25 87:21 90:7 95:22 98:4 99:25 105:15 timely 97:10 times 13:21 16:14 36:20 62:15 94:24 96:24 timing 56:6 Tindall 71:14 73:16,17 76:10,13 80:12, 14,21 83:2 tobacco 70:21,25 today 4:11 5:18 6:13 7:5,6 20:5 21:6, 11 23:12 28:10 29:16 30:6 31:4 50:20 60:16 66:5 67:20 68:5, 14 69:2,25 87:18 104:17 105:13 108:16 Todd 4:16 told 42:10 Tommy 48:23	topic 20:7 total 28:16 touch 20:7 38:5 47:4 touched 36:9 39:5 tough 37:19 87:18,19 tow 102:12 towing 102:15 track 9:13 trade 101:24 training 103:4 transcript 6:3 transcripts 49:22 transparent 15:18 20:10 transportation 13:21 16:21 trash 40:11 treat 38:21,25 treated 38:25 treating 95:25 tremendous 49:18 triage 16:2	truck 102:12 true 40:12 Trump 16:6 trust 33:18 78:9 trustee 33:17 trustworthiness 20:1 truth 8:15,16 23:23 30:10,11 52:22, 23 70:1,2 88:25 89:1 Tuesday 75:15 turn 38:8 turnover 50:22,24,25 TV 67:3 Twitter 40:21 type 36:9 40:18 78:19 79:2,7 92:19 types 58:5 typical 35:2 45:11 typically 34:9 92:18 <hr/> U <hr/> U.S. 46:1 73:15	unanimous 27:22 106:1 107:6 unanimously 20:3 uncertainty 16:19 22:8 24:24 25:9 underserved 23:20,25 understand 15:2 17:13 49:23 50:1 52:7 58:13 67:14 68:3,4,13 69:8 88:12 104:13 understanding 56:24 58:4 75:4 understood 77:1 unemployed 71:24 unfair 101:24 unflappability 19:19 Union 99:6 University 10:22,23 32:20 54:22 90:15,21 Unlike 23:6 unprofessional 12:4 unserved 23:19,25 updated 64:14 uphold 31:12
---	---	--	--	---

upstate 71:21	25 14:1,2,3 15:5 16:10,11 18:14, 17,18 19:2,3	18,22 76:10 80:12 91:5	VOTING 105:14	wear 41:17,18,19
USA 73:12	21:8,13,20,25 22:9,20 23:7,23, 24 24:25 25:14, 25 26:4,7,8 28:6	victim 94:10	<hr/> W <hr/>	weather 75:1
usage 47:6 82:14	31:10 35:12 36:24 37:15 38:23 41:5,8,9, 10 42:11 43:16 45:18 48:16 49:6,11 50:11, 22 51:5,8,19 53:17 56:19 57:7 58:14 62:14 66:22,25 67:1 71:12,13 72:2,3,5 75:3,21 76:1,9 77:1,11 78:17 85:19,24 86:12,15 94:10, 19,20,25 96:12	Video 68:10	walk 19:25 88:1 94:24	weathered 9:19
USC 90:17		view 49:5	walked 41:10	weatherization 63:9
users 17:11 27:2 63:17,19,20,24		viewpoint 63:23	Wallace 14:7	website 97:24
utilities 8:4 18:7 26:6 42:9 44:22 45:1, 3,7 46:4 57:15 76:20 82:17 103:25		violation 52:4 69:5 88:9 94:5	wanted 48:6 58:20 77:25 102:16	weed 15:5
utility 12:13 25:19 29:14 33:10,14 41:24 42:5 44:22 46:20 49:14 50:5 61:5, 11 63:5,8 80:2,7 91:7 98:8,16 107:15 108:16		violations 94:7 104:11	wanting 74:22 77:19 94:14	weeds 17:16
		virtually 5:5 75:13,14	warranting 52:6 69:7 88:11 104:12	week 17:8,10,12 27:3 29:21 59:21 62:14 64:16 67:5 76:17 92:1, 2
		vision 103:15	Washington 22:5,17	weekend 71:25
		visit 40:5	wasn 63:21 71:6	weekly 36:13
		vital 56:4	waste 13:24	weigh 45:1
		volunteer 12:18	wastewater 28:25 45:13 46:7	weight 48:14
		vote 27:15 74:9 105:3,25 106:5, 7,11,17 107:6, 13,22 108:4	watch 67:3	weighted 45:17
		voted 107:7 108:9	water 13:24 28:25 45:13 46:7 56:2, 3 68:22,23 76:24	well-regulated 20:10
		voter 34:2 55:16 74:6 91:16	waves 18:8	weren 63:21
		votes 5:13 19:8 44:17 66:3 85:1 101:8 105:10,16 106:6,12,18 107:14,23 108:5	ways 16:14	wide 64:17
				wife 61:19 66:21 99:4
				willful 93:25 94:5
<hr/> V <hr/>				
vacancy 74:15	vehicle 102:13,15,16			
vacant 7:9 11:3	vein 14:20			
variant 88:6	verbose 48:4			
variety 64:10	verification 30:20 53:7 70:12			
vast 60:11 92:25	verifications 89:11			
ve 9:6,7,15,16,18, 19 13:15,16,24,	verse 96:14			
	versus 86:24			
	vice 27:11 31:2 33:8 46:13,14,15 55:8 72:4 73:16,			

Williams 38:20 51:1 88:18,20,21,22 89:2,3,17,23 90:4,13,14,19, 21 91:1,11,13, 16 100:21,23 101:6,13 104:15,18 106:15 108:1,2, 7,14 willingness 28:1 52:10 69:11 Willson 90:24 Wise 71:3 wishing 105:22 106:2,9, 15 107:2,9,19 108:1 withdrawn 28:17 witnessed 48:16 woeful 68:24 Wofford 71:7 73:7 74:1 won 60:5 72:2 wondered 48:1 wonderful 31:5,15,16 word 19:23 44:25 59:25 104:6 wording 58:6	words 28:6 48:22 60:5 96:9 103:18 work 12:17 14:10,22, 24 20:5 24:4 33:4 34:6 45:5 48:25 49:5,10, 16,20 50:7,8,11 54:23 55:1 57:5 66:13 67:23 71:9,11 76:7 85:13 91:21 92:14 97:10 worked 11:3 15:16 18:8, 10 27:1 36:5 55:3 73:11,14 76:9 90:22 working 25:7 32:23,25 51:5,8,13 53:25 66:22 71:12 77:13 86:19 90:25 92:7 worth 37:24 wouldn 18:13,19 57:12 Wow 57:16 wrap 64:19 writing 93:2 written 14:4 29:11 30:23 53:10 70:15 89:14 wrote 14:7	<hr/> Y <hr/> yard 86:13 year 32:22 42:17 47:13 48:9 55:5 61:18 67:15 71:9 80:19 83:1, 8 98:25 years 7:25 13:4 24:3 31:4,7 33:5,8 41:25 47:17 49:18 53:18 55:10 57:8 61:6 64:15 68:5 71:14,22 76:9 80:3 83:6,9 86:14 98:9 yesterday 15:8,22,24 16:1, 20 17:7 21:4 young 86:12 youthful 87:18 <hr/> Z <hr/> Zoo 53:20 55:9
--	--	--